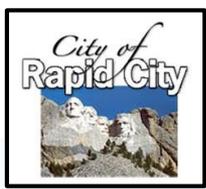


City of Rapid City, South Dakota

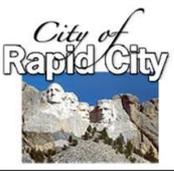


PRIORITY BASED BUDGETING ***Results Maps and Definitions***



City of Rapid City, South Dakota

Community-Oriented Results



City of Rapid City, South Dakota

Encourages a compact and efficient pattern of growth that uses available land and resources effectively, while targeting infill and redevelopment in key areas

Facilitates coordinated growth by fostering a cooperative and regional approach to planning and growth related issues

Offers sufficient regulatory oversight to ensure that the community and its neighborhoods are safe, well-maintained and visually appealing

BALANCED PATTERN OF GROWTH

Promotes a balanced and diverse mix of land uses throughout the City that ensures flexibility and balances capacity with demand

Promotes well-regulated, strategically planned, future-focused and sustainable development

Expands the variety of available housing options to meet the changing needs of the community and enhance its vibrancy

Provides, maintains and invests in well-planned and well-designed public infrastructure networks that sustain current service levels and accommodate the long-range growth needs of the community



City of Rapid City, South Dakota

Attracts and creates new businesses within targeted growth industries that expand its existing economic base and supports the creation and expansion of small, local entrepreneurs

Sustains a safe and attractive place to live and work, offering access to quality housing, health care, educational opportunities and community amenities that attract and retain quality employers and a skilled workforce

Markets its attractiveness as a designation point for tourists and regional visitors

ECONOMIC PROSPERITY, STABILITY and GROWTH

Partners with the community to attract retail and commercial development and redevelopment that sustains a vibrant downtown and strengthens its role as a regional economic hub

Ensures the availability of an adequate supply of developable land for employment and housing growth

Encourages job creation and expansion, facilitating business growth through appropriate incentives, shared resources, community partnerships and "business-friendly", efficient processes

Increases connectivity by providing and enhancing its regional transportation connections and by continually maintaining, improving and expanding its transportation infrastructure



City of Rapid City, South Dakota

EFFICIENT, CONNECTED TRANSPORTATION and INFRASTRUCTURE SYSTEMS

Proactively designs, constructs, improves and invests a transportation infrastructure that is well-planned, well-maintained and efficiently managed

Builds, improves and enhances a reliable utility infrastructure that delivers safe, clean water, controls storm water drainage and effectively manages sewer treatment

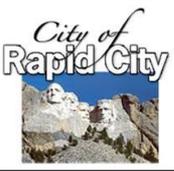
Manages and maintains a transportation system that eases traffic congestion, improves traffic flow and enhances connectivity

Develops a network of complete streets to enable safe mobility for all users, including pedestrians, bicyclists, motorists and transit riders of all ages and abilities

Enhances regional roadway connectivity, expands its public transit options and synchronizes its transportation system with land use needs through effective and coordinated long-range planning

Builds a culture of multi-modal transportation awareness and utilization and provides a comprehensive, connected, accessible and safe network of trails, paths and sidewalks for pedestrians and cyclists

Supports an integrated intermodal network (truck, air and rail) that preserves, enhances and regionally connects a freight network that is efficient, cost effective and compatible



City of Rapid City, South Dakota

Provides a safe, accessible and interconnected network of well-maintained parks and trails that are aligned with its current and future needs and that promotes an active and healthy lifestyle

Expands, enhances, preserves and protects its open space, greenways and natural areas for the enjoyment of future generations

Ensures access to quality education, technical training, information resources, literacy enhancement and life-long learning opportunities for all ages

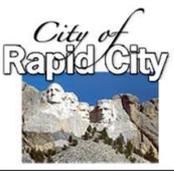
OUTSTANDING RECREATIONAL, CULTURAL and LEISURE OPPORTUNITIES

Offers a variety of recreational programs and venues that promote equity at the neighborhood level

Recognizes and strengthens the role of arts and culture in contributing to its sense of community by offering venues and events that enrich and engage the community

Promotes tourism activities, programs and amenities that highlight its unique history and culture

Partners with the community to provide a diverse variety of affordable, accessible and secure community events and leisure activities that connect the community



City of Rapid City, South Dakota

Ensures safe and secure public spaces, neighborhoods and business districts by offering protection from harm, enforcing the law and promptly and effectively responding to all emergencies and calls for service

Employs a proactive, collaborative approach to enhance community safety through prevention, intervention, safety education and a visible, approachable presence

Ensures regulatory compliance in order to provide clean and well-maintained neighborhoods, to protect property, the environment and the lives of its residents and visitors

**SAFE,
HEALTHY,
INCLUSIVE
and SKILLED
COMMUNITY**

Minimizes and reduces hazard risk and enhances community resiliency by being prepared for emergencies, raising safety awareness and ensuring active community involvement in providing for its own safety and security

Provides for a safe transportation network that is well-maintained, accessible, enhances traffic flow and offers safe mobility to motorists, cyclists and pedestrians alike

Provides for the health and social well-being of the community by increasing accessibility to services, expanding opportunities for active living, encouraging personal wellness and actively working to improve the welfare of those in need

Supports a network of strong, successful schools and places a strong focus on opportunities for life-long learning and workforce skills training and enhancement

Fosters a caring and inclusive community that eliminates discrimination and supports opportunities for all abilities, ethnicities and income levels



City of Rapid City, South Dakota

Encourages variety, visual interest and durability in the design of new development

Projects a positive community image by maintaining and enforcing standards that address property upkeep and appearance as well as ensuring its entrance corridors and gateways are visually appealing and welcoming

Preserves, protects and safeguards its natural, wildlife and environmental resources, properly regulating its regional air and water quality to support a safe and healthy community

**VIBRANT,
ACTIVE,
WELCOMING
and LIVABLE
COMMUNITY**

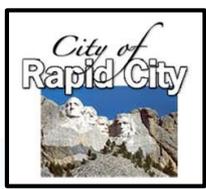
Builds and establishes new neighborhoods that are diverse, offer a variety of housing types, promote community pride and character and are connected to the larger community

Conserves and protects its unique cultural and historic assets

Maintains the character and livability of existing neighborhoods, retaining their unique qualities and supporting continued investment in the upkeep and preservation of their infrastructure and amenities

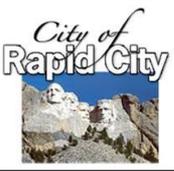
Develops vibrant activity centers and corridors, investing in their ongoing revitalization and ensuring activities and employment are equitably distributed

Sustains and promotes a vibrant Downtown Center that promotes its ongoing role as a regional destination point and increases its synergy with other community centers of activity



City of Rapid City, South Dakota

Governance Results



City of Rapid City, South Dakota

Maintains fiscal stability, organizational effectiveness, trust and transparency through accountability, efficiency, innovation, collaboration and best practices

Provides and develops responsive, fair and accessible leadership, facilitates timely and effective two-way communication, encourages civic engagement and utilizes input from all stakeholders

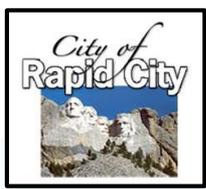
WELL GOVERNED and ADMINISTERED CITY

Attracts, develops, equips, retains and values a high quality workforce dedicated to service excellence

Supports decision-making with timely and accurate short-term and long-range analysis that enhances continuity, vision and planning

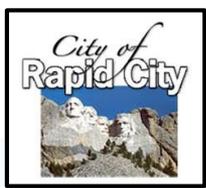
Provides assurance of regulatory, policy and safety compliance to minimize and mitigate risk

Protects, manages, optimizes and invests in its human, financial, physical and technology resources



City of Rapid City, South Dakota

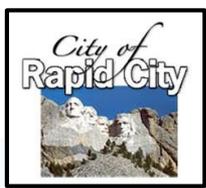
Basic Program Attributes



City of Rapid City, South Dakota

Basic Program Attributes: **Mandated to Provide Program**

- *Programs that are mandated by another level of government (i.e. federal, state or county) will receive a higher score for this attribute compared to programs that are mandated solely by the City or have no mandate whatsoever.*
- The grading criterion established to score programs, on a 0 to 4 scale is as follows:
 - **4** = Required by Federal, State or County legislation
 - **3** = Required by Charter or incorporation documents **OR** to comply with regulatory agency standards
 - **2** = Required by Code, ordinance, resolution or policy **OR** to fulfill executed franchise or contractual agreement
 - **1** = Recommended by national professional organization to meet published standards, other best practice
 - **0** = No requirement or mandate exists

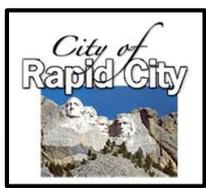


City of Rapid City, South Dakota

Basic Program Attributes:

Reliance on City to Provide Program

- *Programs for which residents, businesses and visitors can look only to the City to obtain the service will receive a higher score for this attribute compared to programs that may be similarly obtained from another intergovernmental agency or a private business.*
- The grading criterion established to score programs, on a 0 to 4 scale is as follows:
 - **4** = City is the sole provider of the program and there are **no** other public or private entities that provide this type of service
 - **3** = City is currently the sole provider of the program but there are other public or private entities that could be contracted to provide a similar service
 - **2** = Program is also offered by another governmental, non-profit or civic agency
 - **1** = Program is offered by other private businesses but none are located within the City limits
 - **0** = Program is also offered by other private businesses located within the City limits

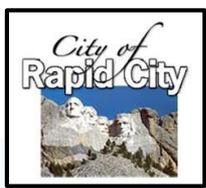


City of Rapid City, South Dakota

Basic Program Attributes:

Change in Demand for Program

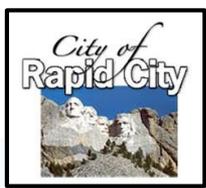
- *Programs demonstrating an increase in demand or utilization will receive a higher score for this attribute compared to programs that show no growth in demand for the program. Programs demonstrating a decrease in demand or utilization will actually receive a minus score for this attribute.*
- The grading criterion established to score programs, on a -4 to 4 scale is as follows:
 - **4** = Program experiencing a **SUBSTANTIAL** increase in demand of 25% or more
 - **3** = Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%
 - **2** = Program experiencing a **MODEST** increase in demand of 5% to 14%
 - **1** = Program experiencing a **MINIMAL** increase in demand of 1% to 4%
 - **0** = Program experiencing **NO** change in demand
 - **-1** = Program experiencing a **MINIMAL** decrease in demand of 1% to 4%
 - **-2** = Program experiencing a **MODEST** decrease in demand of 5% to 14%
 - **-3** = Program experiencing a **SIGNIFICANT** decrease in demand of 15% to 24%
 - **-4** = Program experiencing a **SUBSTANTIAL** decrease in demand of 25% or more



City of Rapid City, South Dakota

Basic Program Attributes: **Cost Recovery of Program**

- *Programs that demonstrate the ability to “pay for themselves” through user fees, intergovernmental grants or other user-based charges for services will receive a higher score for this attribute compared to programs that generate limited or no funding to cover their cost.*
- The grading criterion established to score programs, on a 0 to 4 scale is as follows:
 - **4** = Fees generated cover 75% to 100% of the cost to provide the program
 - **3** = Fees generated cover 50% to 74% of the cost to provide the program
 - **2** = Fees generated cover 25% to 49% of the cost to provide the program
 - **1** = Fees generated cover 1% to 24% of the cost to provide the program
 - **0** = No fees are generated that cover the cost to provide the program



City of Rapid City, South Dakota

Basic Program Attributes:

Portion of Community/Organization Served by Program

- *Programs that benefit or serve a larger segment of the City's residents, businesses and/or visitors will receive a higher score for this attribute compared to programs that benefit or serve only a small segment of these populations.*
- The grading criterion established to score programs, on a **0 to 4** scale is as follows:
 - **4** = Program benefits/serves the **ENTIRE** community (100%)
 - **3** = Program benefits/serves a **SUBSTANTIAL** portion of the community (at least 75%)
 - **2** = Program benefits/serves a **SIGNIFICANT** portion of the community (at least 50%)
 - **1** = Program benefits/serves **SOME** portion of the community (at least 10%)
 - **0** = Program benefits/serves only a **SMALL** portion of the community (less than 10%)