CITY OF RAPID CITY, SOUTH DAKOTA

2014 Approved Budget

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City of Rapid City
2014 Budget

www.rcgov.org

For the 2013 and 2014 budgets, the City used a different process known as Budgeting for Outcomes. Budgeting for Outcomes (BFO) is a budgeting philosophy that begins with community priorities, focuses on value of services, encourages new ideas, innovations, cooperation and improvement and works to achieve the best results to match the community priorities.

The Five BFO Goals Outlined for FY2013

Goal #1 Good Government: Rapid City will have a government that is fiscally responsible, accessible and responsive to its residents and businesses.

Goal #2 Safety: Rapid City will provide a safe place to live, learn, work and play.

Goal #3 Infrastructure and Transportation: Rapid City will have a well maintained city whose infrastructure keeps pace with growth and offers transportation systems that address community needs.

Goal #4 Economic Stability and Growth: Rapid City will be recognized as a leader in attracting, expanding and retaining diverse businesses and services.

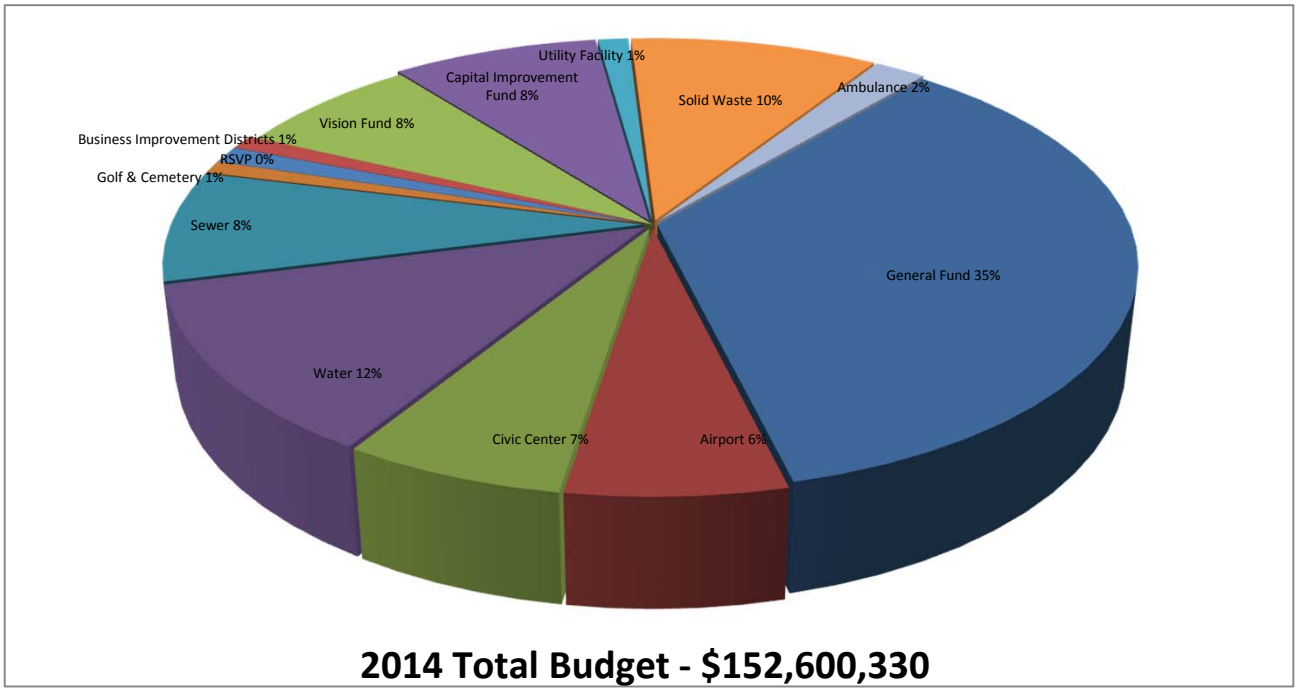
Goal #5 Strong and Vibrant Community: Rapid City will be a strong, vibrant and culturally diverse community that encourages a sense of health and wellness.

How the Budget is Broken Down

With nearly 69,000 citizens, as well as the workers and visitors that come to our city, the employees are working diligently to provide the services that are relied on each day.

The 2014 Budget is $152.6 million which includes the General Fund, Special Revenue Funds (including capital outlay), Enterprise Funds and Other funds. The General Fund budget totals $53.6 million and provides funding for the primary operating services of the City, including administration, parks and recreation, public safety, highways and streets, community planning and the public library.

The information below categorizes the 2014 budget on a fund basis.



$53,563,937 General Fund Includes General Administration, Community Development, Transportation, Culture & Recreation, Public Safety and Services to Person & Property.

$9,550,372 Airport Fund Includes operations, debt service and capital improvements.

$9,659,666 Civic Center Fund Includes Civic Center operations and debt service, Energy Plant and CVB Commitment.

$18,548,053 Water Fund Includes operations, debt service and capital improvements.

$12,182,265 Sewer Fund Includes operations, debt service and capital improvements.

$1,404,574 Golf & Cemetery Includes golf and cemetery operations, debt service, capital improvements and development funds.

$1,811,537 Other Funds Includes Liability Insurance, IT Capital Assets, Repair & Demolition, Community Development, Drainage, Erosion & Sediment Control, Transportation Center, Parking Lot & Area, RSVP and Educational Loan funds.

$1,553,000 Business Improvement Funds Includes Occupancy Tax and Downtown BID funds.

$11,361,082 Vision Funds Includes debt service and capital improvement projects approved as part of the Phase III and Phase IV allocations (formerly known as the Vision 2012 Fund). This is funded primarily through a portion of the 2% general sales tax.

$12,670,746 Capital Improvement Funds Includes debt service and capital improvement projects approved as part of the 5-year capital improvement plan. This is funded primarily through a portion of the 2% general sales tax.

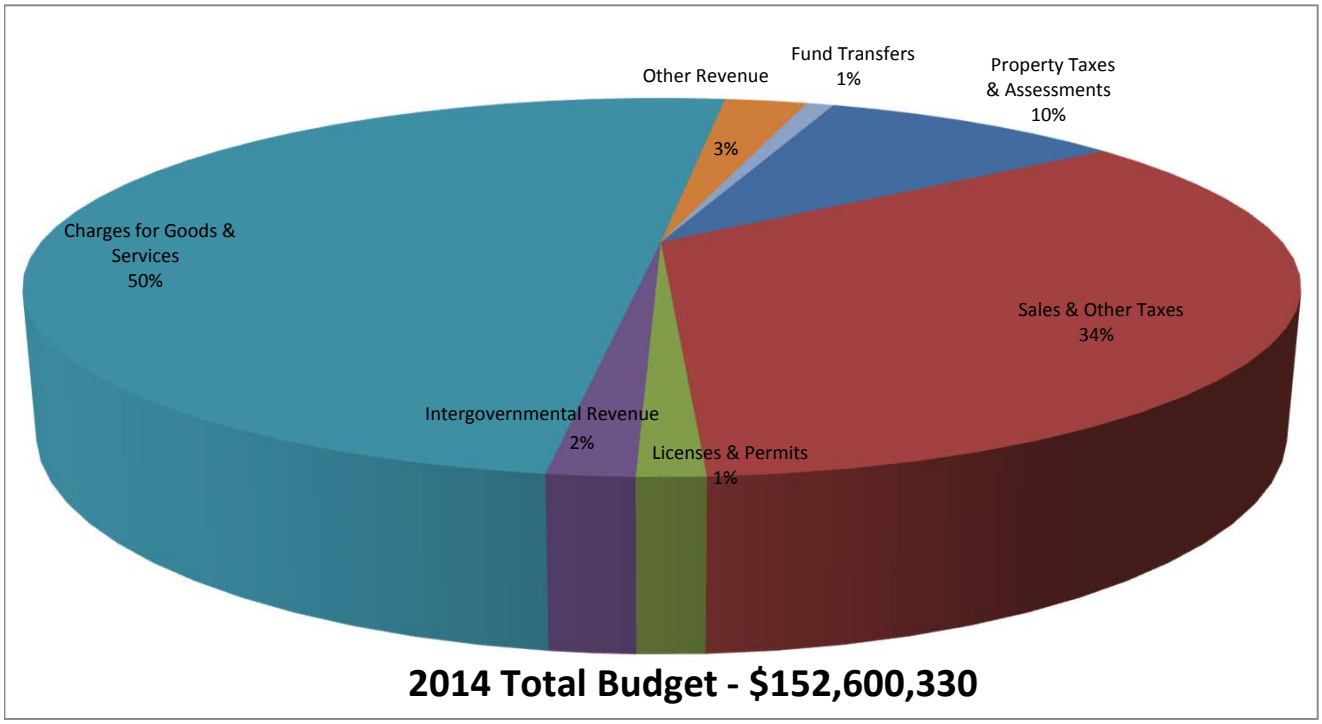
$1,866,613 Utility Facility Funds Includes debt service for capital improvement projects for water, sewer and streets. This is funded primarily through a portion of the 2% general sales tax.

$15,228,537 Solid Waste Funds Includes collection, disposal and MRF operations, debt service and capital improvements.

$3,171,182 Ambulance Fund Includes operations and debt service.

REVENUE SOURCES FOR THE CITY

Many people think about property taxes being the primary source of funding for the City. Although taxes do make up a large part of the City's revenue sources, there are many other sources as well.



$62,868,883 Taxes Includes $14.6 million property taxes and assessments; $51.8 million sales tax.

$2,124,000 Licenses and Permits

$2,710,306 Intergovernmental Revenue Includes Federal, State and County shared revenues.

$75,979,050 Charges for Goods and Services, Including Enterprise Funds

$4,011,685 Other Revenue Includes fines, interest earned, undesignated cash.

Mayor Sam Kooiker

Mayor Sam Kooiker
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Rapid City, SD 57701

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Message from Mayor Sam Kooiker

Rapid City citizens have many reason to be positive. Residential, Commercial and Industrial permit activity is up nicely and we are seeing a growing economy - from existing businesses expanding and new businesses coming to town.

It's a great time to be part of Rapid City!

Our economy is growing. Our growing revenues, including property tax growth and cash balances, have helped balance the budget and provide for our growing community's needs without increasing property taxes or dipping into the 15% reserves.

Overall, the budget is up by 10.74% over 2013 -- from $137.8 million for 2013 to $152.6 million for 2014. In comparison, the overall budget for 2011 was $159.4 million. The primary reason for the growth in the budget for 2014 is mainly due to capital expenditures and investment in our City's aging infrastructure. When the Capital Outlay is removed, the total budget increases by 4.5% rather than 10.74%.

The proposed 2014 Budget is balanced without spending into the reserves and does not include the allowable property tax increase of 2.1% (approximately $294,000) for 2014.

Starting in 2013, the City utilized the Performance Based Budgeting philosophy - known in the public sector as Budgeting for Outcomes (BFO). This is a budgeting philosophy that begins with community priorities, focuses on value of services, encourages new ideas, innovation, cooperation and improvements and works to achieve the best results to match community priorities.

During the budget development process, each City Council member was asked their priorities. Effort was made to include as many of these priorities as possible. This list is included here for your review.

Previous budgets were hundreds of pages long, and included virtually no vital information other than row after row of expenditures. In contrast, the 2013 and 2014 budget are condensed in size, and include key measurements and data to facilitate sound decision making.

Consider it an instrument panel for the airplane. The machinery is mostly the same, although the BFO process allows us to gauge how high we are flying and have a better feel for our progress and to facilitate appropriate changes. Please note: All the rows and rows of numbers are still available. The result is a more transparent and accountable budget for our community.

The five BFO Goals outlined for 2013 and 2014 are:

Goal #1, Good Government: Rapid City will have a government that is fiscally responsible, accessible and responsive to its residents and businesses.

Goal #2, Safety: Rapid City will provide a safe place to live, learn, work, and play.

Goal #3, Infrastructure and Transportation: Rapid City will have a well maintained city whose infrastructure keeps pace with growth and offers transportation systems that address community needs.

Goal #4, Economic Stability and Growth: Rapid City will be recognized as a leader in attracting, expanding and retaining diverse businesses and services.

Goal #5, Strong and Vibrant Community: Rapid City will be a strong, vibrant and culturally diverse community that encourages a sense of health and wellness.

This budget was a collaborative effort between citizens, council members and city staff and the mayor's office.

City of Rapid City
Council Budget Priorities
FY2014

(unedited priorities from the 10 City Council members)

Increased wages in high-attrition areas to replace training budget	Add into original budget supplements in past funded from additional sales tax	Head toward full-cost budgeting and "fix" interdepartmental charges	Traffic signal at 5th & Enchantment	
Infrastructure; accelerated street repairs	Better ID & control of PILT & Interdepartmental Charges	Controls to foster efforts among Community Investment groups to become more self-sustaining	Drainage improvements	Additional FTE (if necessary) to enhance coverage of Code Enforcement
Street repair & reconstruction	Add'l FTE's - streets/engieering inspections; Fire Inspector; Govt Blds maintenance; Ambulance supervisor; etc.	Staffing for administration of building maintenance code	Drainage improvements	
Preventing tax increase	Infrastructure/Public Safety	Eliminate redundancy & waste	Detailed framework for PILT & Interdepartmental Charges	New software/hardware packages for police/fire/finance
Take action on CPI	Drainage utility	Consolidation of all major capital expenditurs into one flow chart & process; centralized & spot management	Full disclosure of immediate equipment needs; i.e. fire and streets	Community input early on in the process - what do they want to cut; what are their expectations
Increase pay (Union negotiations)	Civic Center Expansion	Funding source for Field House & 50-meter pool	Continued support for Community Investement groups	Funding for Mt Pine Beetle Program/Survivable Space initiative
Infrastructure	Finance Software	ADA improvements @ CC	FTE's for Code Enforcement	Economic Development
Hardware/sofware upgrade Finance	Increased street replacement	Affordable Housing	Study & analysis for zoning and/or future land uses proportionately laid out for income level population	Alternative revenue sources
Police/social programs	Infrastructure - roads/striping	Substandard housing & improving neighborhoods	Enhancing opportunities for Native Americans	Increase WAVI & Journey funding
Union pay increases	Upgrade accounting software	Infrastructure - Parking for Mt. Rushmore Rd	Equipment/trucks for Fire Dept	Economic Development

City Council

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City of Rapid City
Vision Statement

We envision Rapid City to be a vibrant place for all citizens to grow, prosper and provide a hight quality of life.

Adopted 10/18/2007

City Council of Rapid City
Vision Statement

The mission of the Rapid City Council is to promote a cost effective public administration that ensures public trust, provides an open forum, fosters a climate of free enterprise for all people and enhances quality of life.

Adopted 01/19/1998

City Council Goals

Complete, implement and use the Future Land Use Plan to manage the growth of the City.

Use a budget process that is inclusive and responsive to the needs of the City and is balanced with available financial resources.

To provide, encourage and support the revitalization of downtown.

Review and revise policies, regulations, and ordinances in a timely manner ensuring efficiency and positive cost-benefit ratios.

The Council will hold regular work sessions to discuss issues that require more analysis and deliberation.

Enhance and sustain the quality of life in Rapid City by promoting art, cultural events, parks, and recreation for all citizens.

To seek partnerships that leverage public resources with private opportunities.

To promote economic development initiatives for new and existing businesses, industries, and service organizations.

To promote public awareness of the Council's actions that contribute to public trust and support.

Developed 10/18/2007

Department Directors

Department Directors

Cameron Humphres, Airport Executive Director
Brian Maliske, Civic Center Manager
Pauline Sumption, Finance Officer
Brett Limbaugh, Community Planning and Development Services
Jeff Biegler, Parks and Recreation Director
Terry Wolterstorff, Public Works Director
Joel Landeen, City Attorney
Jeff Barbier, Community Resource Director
Mike Maltaverne, Fire Chief
Steve Allender, Police Chief
Terri Davis, Interim Library Director

ORDINANCE 5952

FY2014 Appropriation Ordinance

SECTION I. BE IT ORDAINED by the City of Rapid City, Pennington County, South Dakota, that the following sums are appropriated to meet the obligations of the City of Rapid City for the year 2014

SECTION II. Government Funds

Community Development	General Fund	Other Gov. Funds	Total
0101-0105 GIS Mapping	144,947		144,947
0101-0704 Advertising	33,000		33,000
0101-0204 Comm Plnng & Dev Svc	1,490,958		1,490,958
0101-0706 Trans. Planning	452,294		452,294
0101-0707 Historic Preservation	24,400		24,400
0101-0708 Air Quality	59,103		59,103
0101-0711 Code Enforcement	188,717		188,717
0101-0713 Sign Code Enforcement	31,836		31,836
0101-0714 Comm Dev Non-grant	23,019		23,019
0101-0715 Economic Development	325,000		325,000
0107-0124 Vision Fund Admin		4,557,049	4,557,049
0107-0125 Vision Rec. Enhncmnts		4,013,000	4,013,000
0107-0127 Vision Econ Develop.		600,000	600,000
0107-0132 Vision Special Projects		667,957	667,957
0107-0135 Vision Street Imprvmnts		1,800,000	1,800,000
0253-0761 Occupancy Tax		1,378,000	1,378,000
0254-0760 Downtown BID		175,000	175,000
0260-0927 Repair & Demolition		55,000	55,000
0270-0270 Erosion Sediment Cntrl		56,616	56,616
0275-0275 Drainage		795,000	795,000
0505-0120 Sales Tax Rev. Bonds		1,436,748	1,436,748
0505-0910 Consol. Construction		12,493,434	12,493,434
0510-0930 Community Devel.		444,947	444,947
0605-0835 Utility Facilities		1,866,613	1,866,613
Total Community Development	2,773,274	30,339,364	33,112,638

Transportation	General Fund	Other Gov. Funds	Total
0101-0108 Public Works Admin	747,206		747,206
0101-0205 Traffic Engineering	835,801		835,801
0101-0301 Street & Highways	5,081,961		5,081,961
0101-0304 Street Lighting	966,540		966,540
0101-0618 Public Transportation	2,284,299		2,284,299
Total Transportation	9,915,807		9,915,807

Culture & Recreation	General Fund	Other Gov. Funds	Total
0101-0601 Recreation	385,625		385,625
0101-0603 Ice Arena	573,353		573,353
0101-0607 Parks	2,087,834		2,087,834
0101-0608 Urban Forestry	476,571		476,571
0101-0609 Library	2,841,760		2,841,760
0101-0612 Swim Center	1,010,210		1,010,210
0101-0615 Parkview Pool	182,245		182,245
0101-0616 Sioux Park Pool	193,862		193,862
0101-0617 Horace Mann Pool	81,078		81,078
0101-0620 Parks Administration	607,280		607,280
0101-0621 Comm Investmnts	204,000		204,000
0785-0928 RSVP		104,699	104,699
Total Culture & Recreation	8,643,818	104,699	8,748,517

Persons/Property/ Safety/Protection	General Fund	Other Gov. Funds	Total
0101-0199 Dispatch Center	1,213,500		1,213,500
0101-0201 Police Department	12,534,311		12,534,311
0101-0202 Fire & Emergency Svc	9,014,665		9,014,665
0101-0209 Emergency Mgmt.	93,400		93,400
0101-0503 Animal Shelter	250,486		250,486
0101-0712 Re-Entry Program	85,981		85,981
0101-9202 Hazardous Materials	26,800		26,800
Total Persons/Prop/Safety/Prot.	23,219,143		23,219,143

General Administration	General Fund	Other Gov. Funds	Total
0101-0101 Mayor & Council	639,731		639,731
0101-0102 Mayor/Council Cont.	347,800		347,800
0101-0104 Finance	788,770		788,770
0101-0106 Attorney	177,281		177,281
0101-0109 General Gov. Bldgs.	852,172		852,172
0101-0111 Human Resources	325,037		325,037
0101-6024 Information Technology	777,800		777,800
0101-6031 COMPASS Intrnal Audit	0		0
0793-0968 Liability Insurance		672,705	672,705
0718-1002 Educational Loan		30,000	30,000
Total General Administration	3,908,591	702,705	4,611,296

Services to Persons & Property	General Fund	Other Gov. Funds	Total
0101-0501 Health	451,000		451,000
Total Services to Persons & Prop.	451,000		451,000

Total 2014 Governmental Funds Appropriation	48,911,633	31,146,768	80,058,401

Means of Financing All Government Funds	General Fund 101	Other Gov. Funds	Total

Property Taxes & Assessments	14,409,059	230,000	14,639,059
Sales & Other Taxes	25,823,430	25,984,232	51,807,662
Licenses & Permits	2,124,000		2,124,000
Intergovernmental Revenue	2,160,660	549,646	2,710,306
Charges for Goods & Services	2,240,828	131,616	2,372,444
Loan Proceeds	0	750,000	750,000
Use of Money & Property	319,000		319,000
Fines	20,000		20,000
Other Revenue	510,000	672,705	1,182,705
Undesignated Fund Balance	1,184,980	1,500,000	2,684,980
Fund Transfers	119,677	1,328,569	1,448,246
Total Means of Financing	48,911,634	31,146,768	80,058,402
Total Uses 2014 Budget	48,911,634	31,146,768	80,058,402

Other Governmental Funds Detail	Vision Fund 107	Occupancy Tax Fund 253	Downtown BID Fund 254	Repair & Demolition Fund 260	Erosion Sediment Control Fund 270	CIP/Consol. Construct. Fund 505
Property Taxes & Assessments			175,000	55,000		
Sales & Other Taxes	11,352,174	1,378,000				11,387,445
Intergovernmental Revenue						
Charges for Goods & Services					56,616	
Loan Proceeds						
Use of Money & Property						
Fund Transfers						1,500,000
Undesignated Fund Balance	285,832					1,042,737
Total Other Gov. Funds Detail	11,638,006	1,378,000	175,000	55,000	56,616	13,930,182

Other Governmental Funds Detail	Community Development Fund 510	Utility Facilities Fund 605	Educational Loan Fund 718	Drainage Fund 0275	RSVP Fund 785	Liability Insurance Fund 793
Property Taxes & Assessments						
Sales & Other Taxes		1,866,613				
Intergovernmental Revenue	444,947				104,699	
Charges for Goods & Services			30,000	45,000		
Loan Proceeds				750,000		
Use of Money & Property						
Other Revenue						672,705
Undesignated Fund Balance						
Total Other Gov. Funds Detail	444,947	1,866,613	30,000	795,000	104,699	672,705

SECTION III—ENTERPRISE FUNDS

Community Development	
0608-0840 Transportation Center	79,975
0610-0870 Parking Lot & Area	585,251
Total Community Development	665,226
Transportation	
0501-0903 Airport Construction	3,515,000
0734-0909 Airport Terminal Deprec.	185,618
0606-0850 Airport Operations	4,507,778
0782-0939 Passenger Fac. Chg.	1,010,002
0781-0942 Airport CFC	437,154
Total Transportation	9,655,552
Culture & Recreation	
0613-0604 Golf Course	493,847
0613-0664 Mead. Maintenance	505,824
0614-0605 Golf Course, Exec.	90,050
0614-0665 Executive Maintenance	104,343
0775-0911 Civic Center Concess.	2,023,207
0775-0913 Civic Center	5,674,617
0775-0917 Civic Center Ticket Off.	257,674
0775-0919 Civic Center CVB	900,000
0775-0915 Civic Center Construct.	614,000
0777-0914 Energy Plant	426,245
Total Culture & Recreation	11,089,807
Services to Persons & Property	
0602-0810 Water Operations	4,739,163
0602-0932 Jackson Springs Water	2,454,676
0602-0933 Water Construction	6,503,955
0602-0934 Water Expansion Proj	2,839,702
0602-0941 Water .16/SRF Proj	2,525,000
0602-0942 JSWTP Membrane Rplc	83,280
0604-0830 Water Reclamation	4,895,181
0604-0831 Water Recl. .16/SRF Proj	1,345,000
0604-0833 Water Recl. Const.	5,781,571
0604-0834 Water Recl. Expansion	1,539,961
0607-0860 Cemetery	247,662
0612-7101 Solid Waste Collect.	2,153,683
0615-7102 Solid Waste Disposal	2,715,199
0615-7103 SW MRF/Compost	3,738,901
0615-7104 Solid Waste Capital Proj	7,300,000
0618-0890 Ambulance	3,213,410
Total Services to Persons/Property	52,076,344
Total 2014 Enterprise Funds Appropriation	73,486,929

Means of Financing	Estimated	Fund	Means of	Total Uses
Enterprise Funds	Revenue	Transfers	Financing	2013 Budget
Water Fund 602	19,230,695	(84,919)	19,145,776	19,145,776
Water Reclamation Fund 604	13,614,676	(52,963)	13,561,713	13,561,713
Airport Fund 606	4,507,778	0	4,507,778	4,507,778
Airport Const. Fund 501	3,515,000	0	3,515,000	3,515,000
Cemetery Fund 607	222,662	25,000	247,662	247,662
Transportation Center Fund 608	54,975	25,000	79,975	79,975
Parking Lot & Area Fund 610	592,080	(6,829)	585,251	585,251
Waste Collection Fund 612	2,153,683	0	2,153,683	2,153,683
Meadowbrook Golf Fund 613	1,006,759	(7,088)	999,671	999,671
Executive Golf Course Fund 614	194,393	0	194,393	194,393
Waste Disposal Fund 615	13,771,978	(17,878)	13,754,100	13,754,100
Ambulance Fund 618	3,213,410	0	3,213,410	3,213,410
Airport Terminal Deprc Fund 734	185,618	0	185,618	185,618
Civic Center Fund 775	9,469,498	0	9,469,498	9,469,498
Energy Plant Fund 777	426,245	0	426,245	426,245
Airport CFC Fund 781	437,154	0	437,154	437,154
Air Pass. Fac. Chg. Fund 782	1,010,002.00		1,010,002	1,010,002
Total Enterprise Funds	73,606,606	(119,677)	73,486,929	73,486,929

Transfers:

From:	To:	
General 101	Cemetery 607	25,000
General 101	Transportation Center 608	25,000
Water 602	General 101	84,919
Wastewater 604	General 101	52,963
Parking Lot & Area 610	General 101	6,829
Meadowbrook Golf 613	General 101	7,088
Waste MRF 616	General 101	17,878
Utility Facility 605	Consolidated Constr 505	1,500,000

SECTION V. Summary of 2014 Appropriations

Enterprise Funds	$73,486,929
Governmental Funds	$80,058,401
Total 2014 Appropriation	$153,545,330

SECTION VI. The Finance Officer is directed to certify a levy of $14,409,059 to the County Auditor.

BE IT FURTHER ORDAINED that this Ordinance is necessary for the immediate preservation of the public peace, health, safety and function of the municipal government and shall become effective immediately upon passage and publication thereof.

CITY OF RAPID CITY

Mayor

ATTEST:

Finance Officer

First Reading: August 19, 2013
Second Reading: September 3, 2013
Published: September 7, 2013
Effective: September 7, 2013

GENERAL FUND

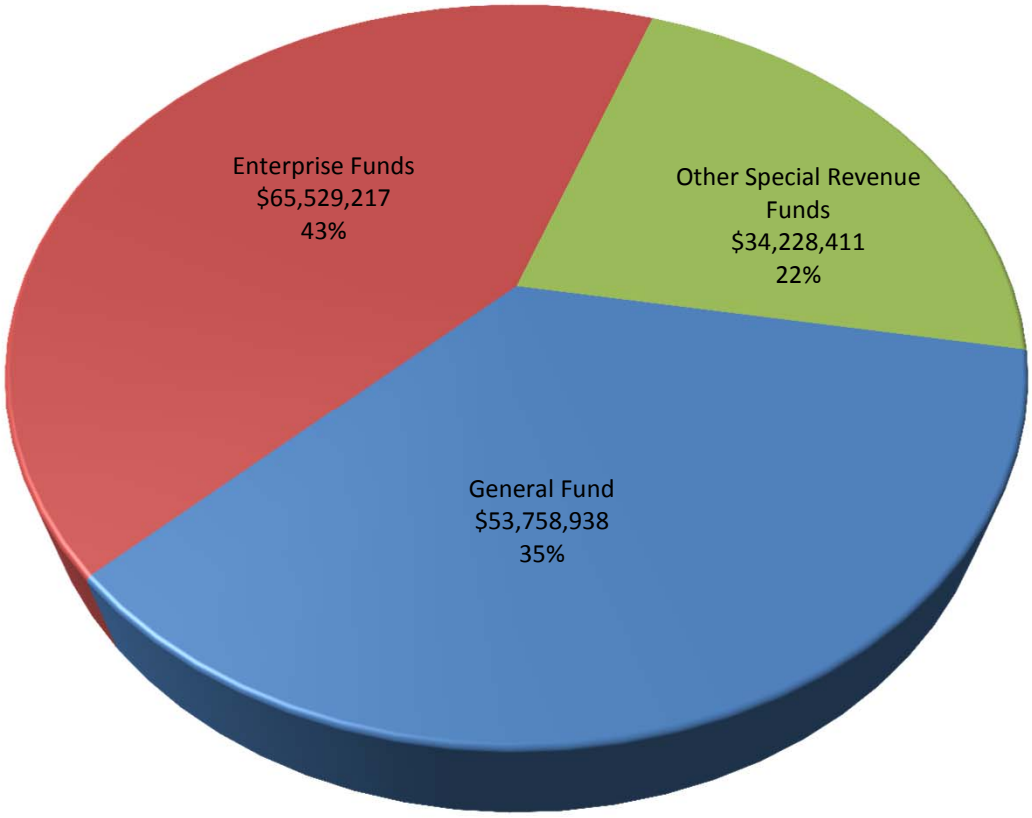
	Request 2013	Request 2014	$ Increase (Decrease)	% Increase (Decrease)
****MAYOR AND COUNCIL****				
CONTINGENCY FUND	$150,000	$150,000	$0	0.00%
MAYOR/COUNCIL	$618,148	$622,231	$4,083	0.66%
BH COUNCIL OF LOCAL GOVERNMENTS	$17,500	$17,500	$0	0.00%
	$785,648	$789,731	$4,083	0.52%
****ATTORNEY****	$618,590	$650,693	$32,103	5.19%
****COMMUNITY RESOURCES****				
INFORMATION TECHNOLOGY	$901,323	$1,077,868	$176,545	19.59%
HUMAN RESOURCES	$457,569	$474,209	$16,640	3.64%
CODE ENFORCEMENT	$157,577	$188,717	$31,140	19.76%
SIGN CODE ENFORCEMENT	$30,094	$31,836	$1,742	5.79%
COMMUNITY DEVELOPMENT-NONGRANT	$50,751	$23,019	($27,732)	-54.64%
GIS MAPPING	$293,246	$301,019	$7,773	2.65%
REENTRY PROGRAM	$82,071	$85,981	$3,910	4.76%
	$1,972,631	$2,182,649	$210,018	10.65%
****COMMUNITY PLANNING & DEVELOPMENT SVCS****				
COMMUNITY PLANNING & DEVELOPMENT SVCS	$1,585,525	$1,522,470	($63,055)	-3.98%
TRANSPORTATION PLANNING	$426,516	$452,294	$25,778	6.04%
HISTORIC PRESERVATION	$24,410	$24,400	($10)	-0.04%
AIR QUALITY	$57,498	$59,103	$1,605	2.79%
	$2,093,949	$2,058,267	($35,682)	-1.70%
****FIRE & EMER SERVICES****				
FIRE	$8,390,250	$9,014,665	$624,415	7.44%
HAZ-MAT	$26,800	$26,800	$0	0.00%
	$8,417,050	$9,041,465	$624,415	7.42%
****FINANCE****	$1,226,764	$1,261,126	$34,362	2.80%
****PARKS, RECREATION**				
RECREATION	$307,726	$385,625	$77,899	25.31%
ICE ARENA	$561,341	$568,481	$7,140	1.27%
PARKS	$1,985,264	$2,097,782	$112,518	5.67%
URBAN FORESTRY	$464,617	$476,571	$11,954	2.57%
ADMINISTRATION	$661,203	$673,724	$12,521	1.89%
POOLS	$1,434,768	$1,461,803	$27,035	1.88%
	$5,414,919	$5,663,986	$249,067	4.60%
****POLICE****	$12,064,107	$12,748,619	$684,512	5.67%
****PUBLIC WORKS****				
TRAFFIC ENGINEERING	$857,599	$835,801	($21,798)	-2.54%
STREETS	$1,643,661	$1,710,525	$66,864	4.07%
STREET REPAIR & CONSTRUCTION	$867,937	$1,097,500	$229,563	26.45%
SNOW REMOVAL	$1,204,329	$1,175,433	($28,896)	-2.40%
EQUIPMENT MAINTENANCE	$734,938	$748,053	$13,115	1.78%
STREET LIGHTING	$923,845	$966,540	$42,695	4.62%
STREET CLEANING	$923,186	$941,894	$18,708	2.03%
PUBLIC TRANSPORTATION	$1,861,274	$2,284,299	$423,025	22.73%
PUBLIC WORKS ADMINISTRATION	$3,093,199	$3,194,726	$101,527	3.28%
	$12,109,968	$12,954,771	$844,803	6.98%
****GOVERNMENT BUILDINGS****				
C/SAC BUILDING	$283,503	$288,900	$5,397	1.90%
DAHL FINE ARTS	$209,564	$213,660	$4,096	1.95%
OTHER GOVT BLDG	$3,700	$12,100	$8,400	227.03%
JOURNEY MUSEUM	$325,000	$331,500	$6,500	2.00%
	$821,767	$846,160	$24,393	2.97%
****COMMUNITY INVESTMENTS****				
DISPATCH CENTER	$1,050,000	$1,245,000	$195,000	18.57%
CORRECTIONS	$0	$0	$0	#DIV/0!
EMERGENCY MANAGEMENT	$91,606	$93,400	$1,794	1.96%
DETOX CENTER	$442,000	$451,000	$9,000	2.04%
ANIMAL SHELTER/CONTROL	$278,318	$250,486	($27,832)	-10.00%
SUBSIDIES	$200,000	$204,000	$4,000	2.00%
EAFB	$75,000	$75,000	$0	0.00%
CHAMBER OF COMMERCE	$33,000	$33,000	$0	0.00%
DESTINATION RAPID CITY	$0	$0	$0	#DIV/0!
ECONOMIC DEVELOPMENT	$250,000	$250,000	$0	0.00%
	$2,419,924	$2,601,886	$181,962	7.52%
****COMPASS****	$198,000	$197,800	($200)	-0.10%
****LIBRARY****	$2,684,408	$2,761,784	$77,376	2.88%
TAX SUPPORTED EXPENDITURES	$50,827,725	$53,758,937	$2,931,212	5.77%
LESS INTERDEPT CHARGES	($5,101,224)	($4,847,304)	$253,920	-4.98%
TOTAL TAX SUPPORTED BUDGET	45,726,501	48,911,633	$3,181,896	6.97%

	Request 2013	Request 2014	$ of Change	% of Change
****ENTERPRISE FUNDS****				
*****FIRE*****				
AMBULANCE	$2,974,973	$3,171,182	$196,209	6.60%
*****PARKS AND RECREATION*****				
GOLF	$1,302,395	$978,395	($324,000)	-24.88%
EXECUTIVE GOLF	$161,382	$161,156	($226)	-0.14%
LACROIX GOLF	$30,165	$30,165	$0	0.00%
CEMETERY	$231,561	$234,858	$3,297	1.42%
	$1,725,503	$1,404,574	($320,929)	-18.60%
*****PUBLIC WORKS*****				
WATER	$15,233,178	$18,548,053	$3,314,875	21.76%
WATER RECLAMATION	$9,286,418	$12,182,265	$2,895,847	31.18%
SOLID WASTE COLLECT	$2,440,586	$2,127,562	($313,024)	-12.83%
SOLID WASTE DISPOSAL	$3,301,293	$2,017,639	($1,283,654)	-38.88%
SOLID WASTE MRF	$5,793,500	$3,783,337	($2,010,163)	-34.70%
SOLID WASTE CAPITAL PROJECTS	$0	$7,300,000	$7,300,000	#DIV/0!
BARBER CENTER	$78,397	$79,975	$1,578	2.01%
PARKING LOT & AREA	$277,447	$322,595	$45,148	16.27%
	$36,410,819	$46,361,426	$9,950,607	27.33%
*****OTHERS*****				
UTILITY FACILITY FUND	$1,867,630	$1,866,613	($1,017)	-0.05%
*****AIRPORT*****				
AIRPORT ENTERPRISE	$3,950,392	$4,402,598	$452,206	11.45%
AIRPORT AIP	$5,106,500	$3,515,000	($1,591,500)	-31.17%
AIRPORT CAPITAL FUND	$574,950	$185,618	($389,332)	-67.72%
AIRPORT PFC FUND	$1,110,433	$1,010,002	($100,431)	-9.04%
AIRPORT CFC FUND	$0	$437,154	$437,154	#DIV/0!
	$10,742,275	$9,550,372	($1,191,903)	-11.10%
*****CIVIC CENTER*****				
CIVIC CENTER OPERATIONS	$8,106,277	$8,322,825	$216,548	2.67%
ENERGY PLANT	$466,127	$436,841	($29,286)	-6.28%
	$8,572,404	$8,759,666	$187,262	2.18%
****TOTAL ENTERPRISE FUNDS****	**$62,293,604**	**$71,113,833**	**$8,820,229**	**14.16%**
****OTHER SPECIAL REVENUE FUNDS****				
*****COMMUNITY RESOURCES*****				
LIABILITY INSURANCE	$660,754	$672,705	$11,951	1.81%
IT CAPITAL ASSET	$5,000	$0	($5,000)	-100.00%
REPAIR & DEMOLITION	$25,000	$55,000	$30,000	120.00%
COMMUNITY DEVELOPMENT	$475,655	$444,947	($30,708)	-6.46%
	$1,166,409	$1,172,652	$6,243	0.54%
*****FINANCE*****				
RSVP	$111,132	$104,699	($6,433)	-5.79%
OCCUPANCY TAX	$1,298,929	$1,378,000	$79,071	6.09%
DOWNTOWN BID	$183,511	$175,000	($8,511)	-4.64%
	$1,593,572	$1,657,699	$64,127	4.02%
*****PARKS AND RECREATION*****				
CEMETERY ENDOWMENT	$0	$0	$0	#DIV/0!
MEADOWBROOK DEVELOPMENT	$31,300	$0	($31,300)	-100.00%
EXECUTIVE DEVELOPMENT	$0	$0	$0	#DIV/0!
	$31,300	$0	($31,300)	-100.00%
*****PUBLIC WORKS*****				
DRAINAGE	$45,000	$795,000	$750,000	1666.67%
SEDIMENT AND EROSION CONTROL	$55,143	$56,616	$1,473	2.67%
	$100,143	$851,616	$751,473	750.40%
*****OTHERS*****				
VISION FUND	$9,803,313	$11,361,082	$1,557,769	15.89%
CIP FUND	$11,134,540	$12,670,746	$1,536,206	13.80%
CVB	$800,000	$900,000	$100,000	12.50%
EDUCATIONAL LOAN	$30,000	$30,000	$0	0.00%
	$21,767,853	$24,961,828	$3,193,975	14.67%
****TOTAL OTHER FUNDS****	**$24,659,277**	**$28,643,795**	**$3,984,518**	**16.16%**

City of Rapid City
Budget Comparisons by Fund
For Budget Year 2013

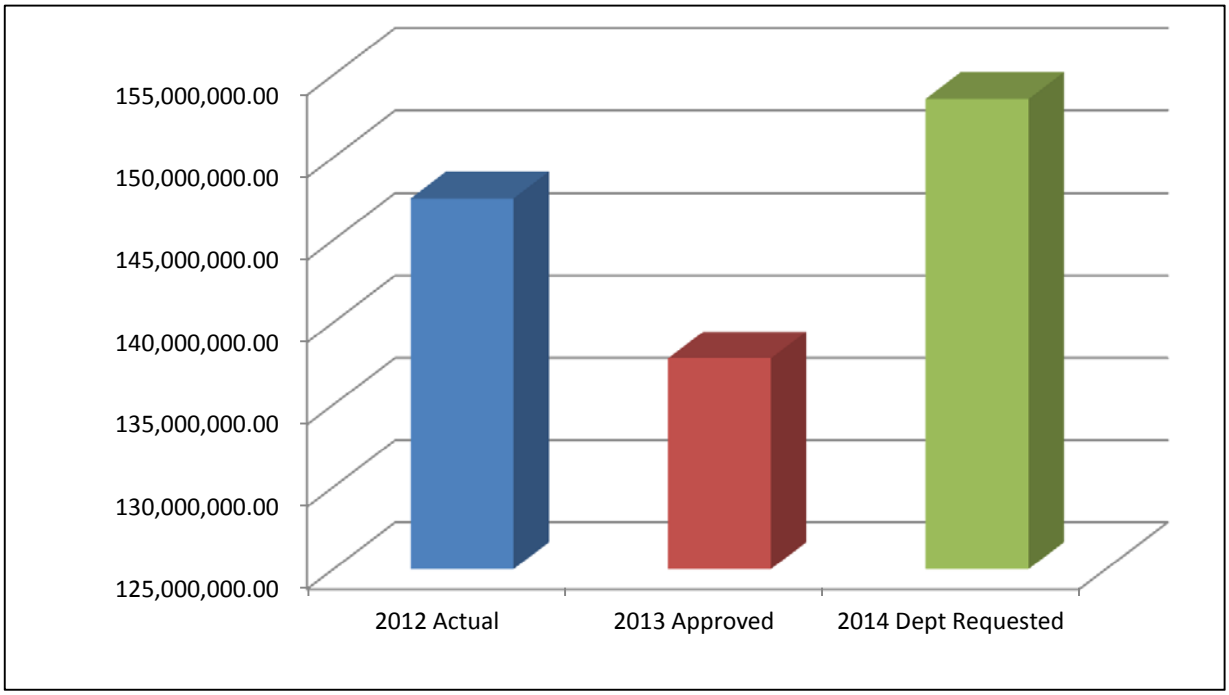
	Request 2013	Request 2014	$ Increase (Decrease)	% Increase (Decrease)
****GENERAL FUND****	$50,827,725	$53,758,937	$2,931,212	5.77%
****ENTERPRISE FUNDS****				
*****FIRE*****	$2,974,973	$3,171,182	$196,209	6.60%
*****PARKS AND RECREATION*****	$1,725,503	$1,404,574	($320,929)	-18.60%
*****PUBLIC WORKS*****	$36,410,819	$46,361,426	$9,950,607	27.33%
*****OTHERS*****	$1,867,630	$1,866,613	($1,017)	-0.05%
*****AIRPORT*****	$10,742,275	$9,550,372	($1,191,903)	-11.10%
*****CIVIC CENTER*****	$8,572,404	$8,759,666	$187,262	2.18%
****OTHER SPECIAL REVENUE FUNDS****				
*****COMMUNITY RESOURCES*****	$1,166,409	$1,172,652	$6,243	0.54%
*****FINANCE*****	$1,593,572	$1,657,699	$64,127	4.02%
*****PARKS AND RECREATION*****	$31,300	$0	($31,300)	-100.00%
*****PUBLIC WORKS*****	$100,143	$851,616	$751,473	750.40%
*****OTHERS*****	$21,767,853	$24,961,828	$3,193,975	14.67%
	$137,780,606	$153,516,565	$15,735,959	11.42%

Total 2014 City Budget



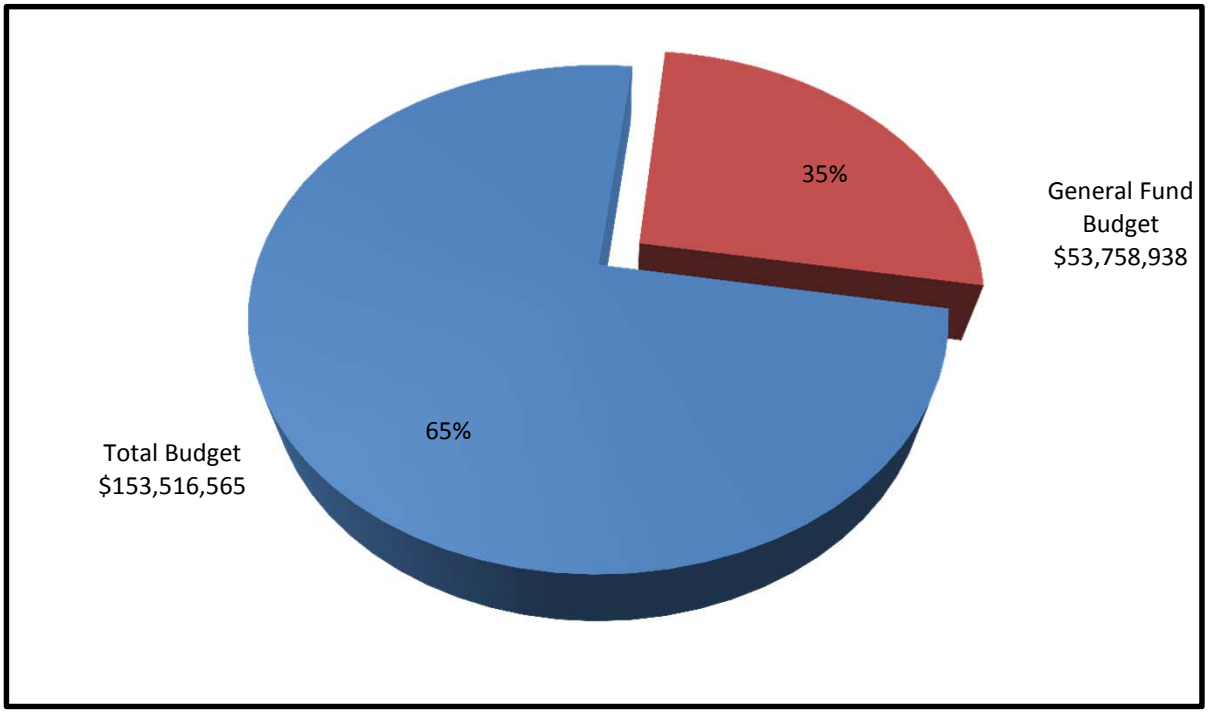
FY 2014 Total Budget

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	38,154,314.30	40,278,247	41,856,477	1,578,230	3.9%
4110	**Benefits**	10,652,679.72	11,438,120	12,208,741	770,621	6.7%
4210	**Insurance**	1,233,747.00	1,535,788	1,651,390	115,602	7.5%
4220	**Professional Services**	12,592,411.80	9,995,119	9,328,865	(666,254)	-6.7%
4230	**Publications**	100,794.38	141,940	140,774	(1,166)	-0.8%
4240	**Rentals**	216,849.30	367,211	290,189	(77,022)	-21.0%
4250	**Repairs & maintenance**	3,353,670.88	4,022,271	4,293,331	271,060	6.7%
4260	**Supplies & Materials**	6,672,435.25	6,483,815	7,250,631	766,816	11.8%
4270	**Travel & Training**	342,858.72	435,867.00	470,852.00	34,985	8.0%
4280	**Utilities**	5,495,839.46	5,834,205	6,200,873	366,668	6.3%
4290	**Miscellaneous**	1,281,180.71	1,382,792	2,663,100	1,280,308	92.6%
4300	**Capital Outlay**	55,043,469.15	35,899,913	46,363,192	10,463,279	29.1%
4400	**Debt Service**	6,545,675.02	13,900,483	14,337,054	436,571	3.1%
4500	**Other Expenses**	2,765,606.82	3,479,771	3,485,721	5,950	0.2%
4560	**Other Program Support**	3,110,733.00	2,585,064	2,975,376	390,312	15.1%
4226	**Interdepartmental Ch**	(47,878.00)	28,839	28,765	(74)	-0.3%
	TOTAL	147,514,387.51	137,809,445	153,545,331	15,735,886	11.4%



General Fund

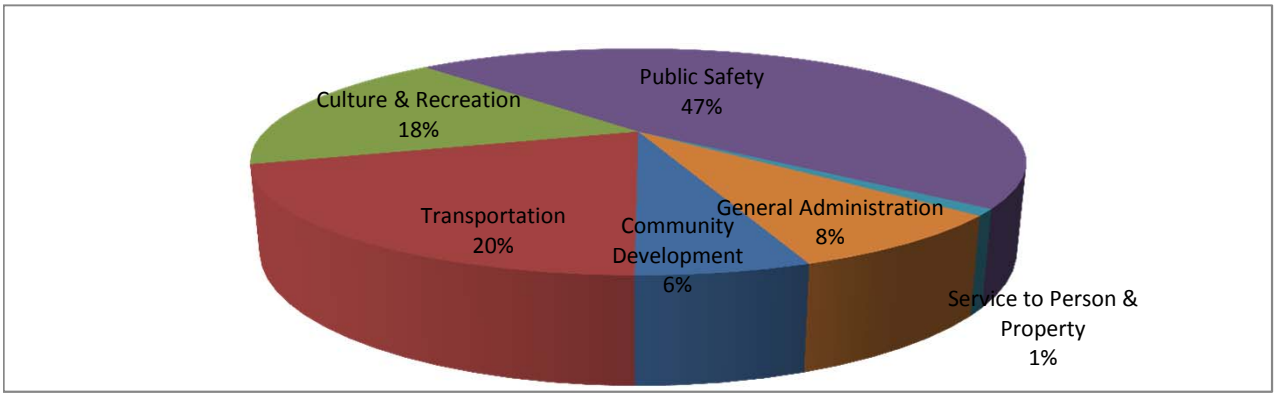
**Including Library & Compass



GENERAL FUND OVERVIEW

The General Fund is the primary operating fund that provides most of the day-to-day services of the city. Total General Fund budget, net of interdepartmental charges in the amount of $4,847,304 (which is down from $5,259,670 in 2012) , is $48,911,633.

2014 General Fund Uses



$2,773,274 Community Development Includes GIS Mapping, Chamber of Commerce, Community Planning & Development Services, Transportation Planning, Historic Preservation, Air Quality, Code Enforcement, Community Development Non-grant, Economic Development.

$9,915,807 Transportation Includes Public Works Administration, Highways & Streets and Transit.

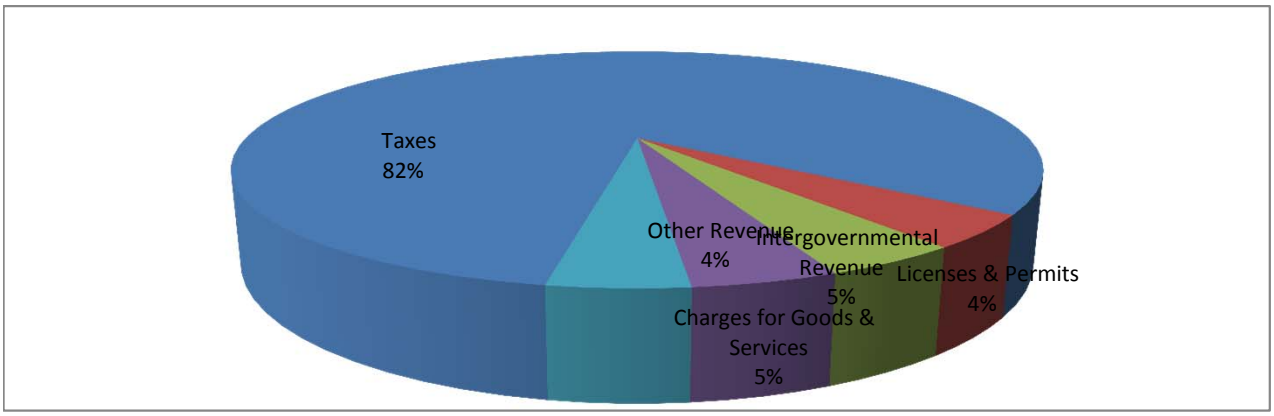
$8,643,818 Culture & Recreation Includes Parks, Recreation, Community Investments & Library.

$23,219,143 Public Safety Includes Police, Fire, Dispatch, Animal Shelter, Re-Entry Program, Emergency Management, Haz-mat.

$3,908,591 General Administration Includes Mayor & Council, Contingency, Finance, Attorney, Government Buildings, Human Resources Information Technology, COMPASS Internal Audit.

$451,000 Services to Persons & Property Includes Detox.

2014 General Fund Sources



$40,232,489 Taxes Sales tax $24,442,618; PropertyTax $14,024,649

$2,124,000 Licenses & Permits

$2,160,660 Intergovernmental Revenue

$2,240,828 Charges for Goods & Services

$2,153,657 Other Revenue (Interest, Fines, etc)

CITY OF RAPID CITY
REVENUE PROJECTIONS PAGE 1

REVENUE HISTORY	2012 ACTUAL	2013 ESTIMATED	2014 ESTIMATED	INCREASE/DECREASE
PROPERTY TAXES, CURRENT/BASE	$13,525,216	$13,400,200	$14,024,649	4.66%
INCREASE FROM CPI		$0	$0	
INCREASE FROM GROWTH		$624,449	$384,410	-38.44%
SALES TAX , BASE (2012 Actual + 2% + 2%) Cash Basis	$22,182,266	$21,892,618	$23,078,430	5.42%
SALES TAX AUDIT	$213,340	$250,000	$250,000	0.00%
PROPERTY TAXES, DELINQUENT	$237,259	$225,000	$225,000	0.00%
MOTOR VEHICLE LICENSE (CO)	$398,459	$325,000	$350,000	7.69%
BANK FRANCHISE	$115,060	$100,000	$110,000	10.00%
CABLE TV BUSINESS TAX	$592,365	$600,000	$600,000	0.00%
GROSS RECEIPTS TAX	$82,204	$70,000	$80,000	14.29%
LIQUOR TAX	$379,496	$300,000	$350,000	16.67%
FIRE REVERSION	$174,492	$180,000	$180,000	0.00%
LIQUOR LICENSE REVERSION	$0	$0	$0	
MOTOR VEHICLE LICENSE (STATE)	$664,605	$500,000	$600,000	20.00%
OTHER TAXES, REVER	$25,039,545	$24,442,618	$25,823,430	5.65%
TRANS PLANNING (81.8% of Budgeted Expenditures)	$374,128	$351,122	$369,976	5.37%
LIBRARY/COUNTY	$396,210	$0	$0	
RE-ENTRY PROGRAM GRANT	$57,929	$82,072	$85,891	4.65%
TSA (SECURITY REIMB FOR POLICE)	$113,469	$75,000	$75,000	0.00%
GIS/COUNTY	$100,000	$100,000	$100,000	0.00%
HAZMAT/COUNTY	$19,030	$17,500	$17,500	0.00%
DIVE TEAM/COUNTY	$14,350	$14,350	$14,350	0.00%
FEDERAL TRANSIT ADMINISTRATION (FTA FEDERAL)	$1,054,228	$731,599	$1,126,500	53.98%
FTA (STATE)	$28,425	$28,425	$28,425	0.00%
HISTORIC PRESERVATION	$17,049	$24,410	$24,400	-0.04%
AIR QUALITY (70% of Budgeted Expenditures)	$49,573	$53,112	$41,372	-22.10%
POLICE GRANTS	$550,485	$277,846	$233,746	-15.87%
OTHER FEDERAL GRANTS	$5,542	$0	$29,500	
FEMA GRANT (FIRE)	$0	$0	$0	
FROM TID 41	$47,361	$0	$0	
FROM AMBULANCE TO REPAY LOAN	$58,851	$56,831	$0	-100.00%
HAZMAT TRAINING GRANT	$0	$14,000	$14,000	0.00%
INTERGOVERNMENTAL REVENUE	$2,886,629	$1,826,267	$2,160,660	18.31%
BUILDING PERMITS/PLAN REVIEW	$1,538,484	$1,250,000	$1,750,000	40.00%
SIGN PERMITS	$39,570	$20,000	$30,000	50.00%
AIR QUALITY PERMITS	$3,825	$3,000	$4,000	33.33%
BUSINESS LICENSES	$97,524	$120,000	$120,000	0.00%
LIQUOR LICENSES	$178,950	$475,000	$175,000	-63.16%
LOTTERY MACH LIC	$40,950	$45,000	$45,000	0.00%
LICENSES & PERMITS	$1,899,303	$1,913,000	$2,124,000	11.03%
COURT FINES	$10,493	$20,000	$20,000	0.00%
SUBDIVISION/INSPECTION/ZONING FEES	$84,788	$125,000	$90,000	-28.00%
GIS SALES	$7,629	$2,500	$2,500	0.00%
DRUG TESTING	$39,896	$30,000	$55,000	83.33%
CRIME LABORATORY	$100,975	$153,060	$154,450	0.91%
DRUG SEIZURES	$0	$0	$0	
FALSE ALARMS	$2,500	$3,500	$3,500	0.00%
PUBLIC HOUSING DRUG PRGM	$25,000	$25,000	$25,000	0.00%
CIVIC CENTER REIMBURSEMENT - COPS		$31,000	$35,000	12.90%
SALE OF MAPS, COPIES, COMMISSION	$16,207	$30,000	$20,000	-33.33%
TAX COLL FOR REMITTANCE	$9,892	$5,000	$8,000	60.00%
RECREATION	$147,386	$165,325	$170,750	3.28%
SWIMMING	$625,774	$736,700	$736,382	-0.04%
ICE ARENA	$379,464	$369,630	$366,600	-0.82%
SCHOOL LIAISON	$64,895	$140,710	$143,646	2.09%
TRANSIT FARES & ADVERTISING	$437,027	$400,000	$430,000	7.50%
SALE OF GOODS & SERVICES	$1,941,433	$2,217,425	$2,240,828	1.06%

INTEREST	$243,719	$250,000	$250,000	0.00%
FROM CIP TAX INTEREST EARNED	incl above	$32,000	$32,000	0.00%
PROPERTY RENT	$142,780	$10,000	$22,000	120.00%
PROPERTY SALE	$7,131	$15,000	$15,000	0.00%
USE OF MONEY & PROPERTY	$393,630	$307,000	$319,000	3.91%
RECOVERY, MISC	$1,384,240	$250,000	$500,000	100.00%
VARIOUS	$804	$50,000	$10,000	-80.00%
OTHER	$1,385,044	$300,000	$510,000	70.00%
TOTAL OPERATING REVENUE	$47,081,293	$45,050,959	$47,606,977	5.67%
ADD SERVICES PROVIDED OTHER DEPT	5,239,345	5,101,224	4,847,304	-4.98%
OPERATING TRANSFER IN				
FROM ENTERPRISES (PILT)	$708,673	$169,677	$169,677	0.00%
OPERATING TRANSFER OUT				
FOR BARBER BLDG	($25,000)	($25,000)	($25,000)	0.00%
FOR CEMETERY	($25,000)	($25,000)	($25,000)	0.00%
UNDESIGNATED FUND BALANCE	($3,618,016)	$555,865	$1,184,980	113.18%
TOTAL SOURCES OF FUNDING	$49,361,295	$50,827,725	$53,758,938	5.77%
TOTAL COST OF OPERATIONS	(49,361,295)	(50,827,725)	(53,758,938)	5.77%

Interdepartmental Charges
PILT History (Payment in Lieu of Property Taxes)

	2007	2008	2009	2010	2011	2012	2013	2014
Water	219,754	219,754	233,137	240,131	247,335	169,837	84,919	84,919
Wastewater	137,057	137,057	145,404	149,766	154,259	105,925	52,963	52,963
Cemetery	749	749	795	818	843	579	-	-
Transportation Center	4,389	4,389	4,656	4,796	4,940	3,392	-	-
Parking Lot & Area	17,672	17,672	18,748	19,311	19,890	13,658	6,829	6,829
Waste Collection	90	90	95	98	101	70	-	-
Meadowbrook Golf	18,343	18,343	19,460	20,044	20,645	14,176	7,088	7,088
Waste Disposal	8,455	8,455	8,970	9,239	9,516	6,534	-	-
Waste MRF	46,264	46,264	49,081	50,553	52,070	35,755	17,878	17,878
Civic Center	133,154	133,154	141,263	145,501	149,866	102,908	-	-
Energy Plant	2,967	2,967	3,147	3,242	3,339	2,293	-	-
	588,894	588,894	624,756	643,499	662,804	455,127	169,677	169,677

Interdepartmental Charges History (Other than PILT)
2007 - 2014

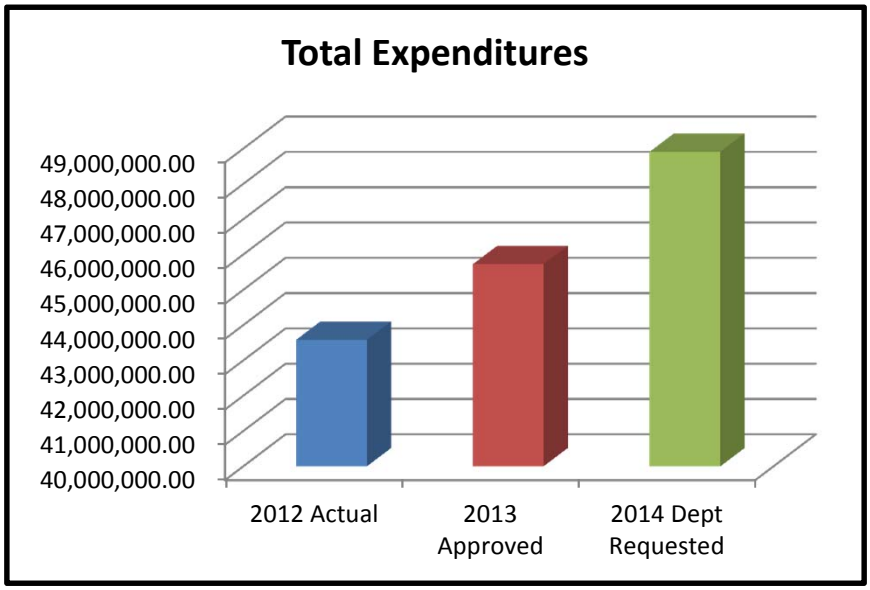
	BUDGET 2007	ACTUAL 2008	ACTUAL 2009	BUDGET 2010	ACTUAL 2011	BUDGET 2012	BUDGET 2013	BUDGET 2014	Variance
101 - Mayor	($74,630)	($73,848)	($86,772)	($85,405)	($91,092)	($93,824)	($172,584)	$0	$172,584
105 - GIS	($345,064)	($224,016)	($192,300)	($192,289)	($201,924)	($207,962)	($156,072)	($156,072)	$0
106 - Attorney	($373,741)	($453,888)	($481,164)	($479,419)	($496,512)	($504,616)	($473,412)	($473,412)	$0
108 - Engineering/PW Admin	($2,146,790)	($2,363,976)	($2,560,380)	($2,621,910)	($2,494,980)	($2,535,789)	($2,447,520)	($2,447,520)	$0
111 - Human Resources	($82,328)	($86,784)	($130,800)	($130,793)	($137,340)	($141,451)	($149,172)	($149,172)	$0
120 - CIP Sales Tax Bonds							$0	$1,259,436	$1,259,436
124 - Vision Fund Administration	$241,343	$253,404	$261,000	$271,480	$276,924	$282,449	$276,924	$276,924	$0
199 - Dispatch	$0	$0	($30,000)	($30,000)	($31,500)	($32,445)	($31,500)	($31,500)	$0
201 - Police	$17,674	($11,499)	$144,017	$1,517	($25,827)	$3,102	($214,308)	($214,308)	$0
202 - Fire	$19,954	$20,172	$84,288	$84,286	$88,500	$91,155	$0	$0	$0
204 - Development Services Center	$129,460	$80,268	$22,224	$22,231	$19,020	$19,590	($31,512)	($31,512)	$0
205 - Traffic Engineering	$177,882	$234,408	$233,436	$233,438	$90,012	$92,709	$0	$0	$0
207 - Community Planning	$25,612	$12,684	$11,052	$11,057	$11,616	$11,958	$0	$0	$0
301 - Streets/Highway	$125,925	$128,124	$126,192	$126,201	($7,932)	($8,178)	($135,012)	($135,012)	$0
302 - Snow Removal	($24,465)	($29,400)	($31,884)	($31,877)	($33,456)	($34,474)	($110,040)	($81,132)	$28,908
304 - Street Lighting	$14,178	$8,748	$6,660	$6,661	$6,996	$7,203	$0	$0	$0
305 - Equipment Maintenance	($653,113)	($741,924)	($773,124)	($773,125)	($723,564)	($745,237)	($375,300)	($375,300)	$0
401 - Street Cleaning	$30,525	$29,184	$21,768	$21,763	$22,860	$23,537	($52,428)	$0	$52,428
601 - Recreation	($5,363)	$12,684	$11,556	$11,558	$12,132	$12,500	$0	$0	$0
603 - Ice Arena	$8,601	$14,568	$13,080	$13,084	$13,740	$14,150	$4,872	$4,872	$0
604 - Meadowbrook Golf	$21,501	$23,580	$24,240	$24,225	$25,440	$26,197	$25,440	$21,276	($4,164)
605 - Executive Golf	$4,073	$4,368	$4,008	$3,998	$4,200	$4,324	$4,200	$3,072	($1,128)
607 - Parks	($1,525)	($324)	$852	$844	$888	$913	($9,948)	($9,948)	$0
609 - Library	$14,953	$11,532	$124,932	$79,518	$83,496	$79,976	$0	$79,976	$79,976
610 - Library Rural	$0	$0	$0	$0	$47,700	$0	$0	$0	$0
612 - Swim Center	$23,975	$8,460	$11,268	$11,263	$11,832	$12,182	$5,592	$5,592	$0
618 - Rapid Transit	$5,288	$16,344	$10,296	$10,293	$10,812	$11,132	$0	$0	$0
620 - Parks & Recreation Administration	$0	($62,500)	($62,244)	($63,643)	($64,200)	($64,791)	($66,444)	($66,444)	$0
706 - Transportation Planning	$7,404	$8,880	$2,520	$2,522	$2,652	$2,728	$0	$0	$0
708 - Air Quality	$20,260	$21,684	$16,992	$17,000	$17,856	$18,386	$0	$0	$0
711 - Code Enforcement	$29,086	$31,176	$27,288	$27,283	$28,656	$29,505	$0	$0	$0
713 - Sign Code Enforcement	$8,653	$8,916	$9,180	$9,180	$9,636	$9,928	$0	$0	$0
714 - Community Development Non-Grant	$0	$6,336	$2,028	$2,032	$2,136	$2,197	$0	$0	$0
833 - Wastewater Replacement/Improvement	$443,168	$473,796	$476,100	$476,095	$499,908	$514,896	$499,908	$499,908	$0
834 - Wastewater Expansion	$142,180	$154,440	$167,676	$167,678	$176,064	$181,346	$176,064	$176,064	$0
860 - Cemetery	$13,446	$14,208	$13,224	$13,231	$13,896	$14,308	$13,896	$12,804	($1,092)
870 - Parking Lot & Area	$126,555	$120,348	$125,280	$329,383	$345,852	$356,226	$345,852	$262,656	($83,196)
890 - Ambulance	$8,127	$8,376	$48,744	$48,738	$51,168	$52,710	$51,168	$42,228	($8,940)
911 - Civic Center Concessions	$0	$0	$2,004	$2,001	$2,100	$2,164	$2,100	$2,100	$0
914 - Energy Plant	($25,359)	($24,768)	($23,652)	($23,637)	($24,804)	($19,546)	($9,144)	($10,596)	($1,452)
917 - Civic Center Ticket Office	$0	$0	$5,064	$5,060	$5,316	$5,472	$5,316	$5,316	$0

Interdepartmental Charges History (Other than PILT)
2007 - 2014

	BUDGET 2007	ACTUAL 2008	ACTUAL 2009	BUDGET 2010	ACTUAL 2011	BUDGET 2012	BUDGET 2013	BUDGET 2014	Variance
933 - Water Replacement/Improvement	$470,458	$273,972	$530,388	$530,395	$556,932	$573,621	$556,932	$556,932	$0
934 - Water Expansion	$143,554	$44,916	$201,816	$201,816	$211,908	$218,265	$211,908	$211,908	$0
971 - Library Board	$0	$0	$0	$45,424	$0	$0	$0	$0	$0
2071 - Airport Main Operations	$44,481	$75,984	$109,512	$109,515	$0	$0	$0	$0	$0
2073 - Terminal Facilities	$0	$0	$0	$0	$50,976	$52,497	$44,112	$0	($44,112)
2074 - Cargo Facilities	$0	$0	$0	$0	$1,692	$1,746	$1,200	$91,392	$90,192
2075 - Other Airside Facilities	$0	$0	$0	$0	$6,180	$6,373	$5,688	$0	($5,688)
2076 - Airport Runways/Taxiways	$5,736	$0	$0	$0	$17,580	$18,101	$17,088	$0	($17,088)
2077 - Airport General Aviation	$0	$0	$0	$0	$20,184	$20,787	$19,692	$0	($19,692)
2078 - Landside Facilities	$0	$0	$0	$0	$4,104	$4,237	$3,612	$0	($3,612)
2079 - Airport Fire	$0	$0	$0	$0	$14,280	$14,702	$13,788	$13,788	$0
4132 - Civic Center Administration	$69,048	$168,155	$200,460	$200,463	$210,492	$216,801	$210,492	$210,492	$0
4136 - Civic Center Event Service	$0	$25,443	$62,959	$0	$28,839	$45,000	$28,839	$28,765	($74)
6021 - Finance Administration	$1,515	($23,808)	($28,332)	($28,332)	($29,748)	($30,641)	$0	$0	$0
6022 - Finance Accounting	($245,188)	($245,424)	($333,936)	($341,198)	($354,852)	($364,014)	($379,044)	($379,044)	$0
6023 - Finance Treasury	($4,404)	($4,536)	($3,132)	($3,135)	($3,288)	($3,391)	$0	$0	$0
6024 - Information Technology	($448,631)	($485,159)	($772,044)	($772,076)	($810,768)	($834,997)	($220,092)	($300,068)	($79,976)
6026 - Finance Parking Lot & Area	($61,761)	($63,612)	($98,868)	($98,851)	($103,788)	($106,908)	($93,312)	($93,312)	$0
6061 - City Hall Maintenance	$4,195	$4,320	$4,452	$4,451	$4,668	$4,813	$4,668	$4,668	$0
6062 - Dahl	$1,207	$1,248	$1,284	$1,280	$1,344	$1,384	$1,344	$1,344	$0
7011 - Water Production	$1,763	$9,348	$13,092	$13,090	$13,752	$14,157	$13,752	$13,752	$0
7012 - Water Distribution/Collection	$33,823	$41,544	$48,708	$48,718	$51,156	$52,688	$51,156	$51,156	$0
7013 - Water General Admin	$96,772	$93,408	$116,892	$116,893	$122,748	$126,420	$122,748	$62,112	($60,636)
7014 - Water Billing/Service	($176,190)	($253,212)	($228,252)	($228,262)	($239,676)	($246,865)	($239,676)	($298,137)	($58,461)
7071 - Wastewater Distribution/Collection	$10,932	$2,460	$2,532	$2,534	$2,664	$2,741	$2,664	$2,664	$0
7072 - Wastewater Treatment	$570,243	$584,784	$616,104	$616,096	$646,896	$666,307	$646,896	$636,204	($10,692)
7074 - Septic Inspection	$0	$0	$0	$61,534	$64,608	$66,549	$64,608	$64,608	$0
7101 - Solid Waste Collection	$381,511	$801,467	$26,880	$26,864	$28,212	$29,053	$28,212	$26,121	($2,091)
7102 - Solid Waste Landfill	$216,814	($101,963)	$672,984	$672,999	$706,668	$727,851	$706,668	$697,560	($9,108)
7103 - Solid Waste MRF	($37,421)	($35,052)	($29,940)	($29,967)	($31,476)	($32,407)	($31,476)	($44,436)	($12,960)
8910 - CIP Streets	$506,780	$654,096	$547,944	$757,737	$765,312	$772,967	$765,312	$0	($765,312)
8911 - CIP Drainage	$336,647	$507,588	$364,296	$200,900	$202,920	$204,939	$202,920	$0	($202,920)
8912 - CIP Parks & Recreation	$72,644	$204,580	$142,956	$146,090	$147,552	$149,027	$147,552	$0	($147,552)
8913 - CIP Misc Improvements	$21,555	$25,320	$23,340	$14,350	$14,496	$14,639	$14,496	$0	($14,496)
8915 - CIP Government Buildings	$56,472	$60,372	$173,256	$129,150	$129,156	$114,802	$129,156	$0	($129,156)
	$0	$0	$0	$0	$0	($4,126)	$28,839	$28,765	$32,965
Total to General Fund	$3,800,654	$4,210,962	$4,636,589	$4,954,591	$5,124,219	$5,259,670	$5,143,080	$4,847,304	($295,776)

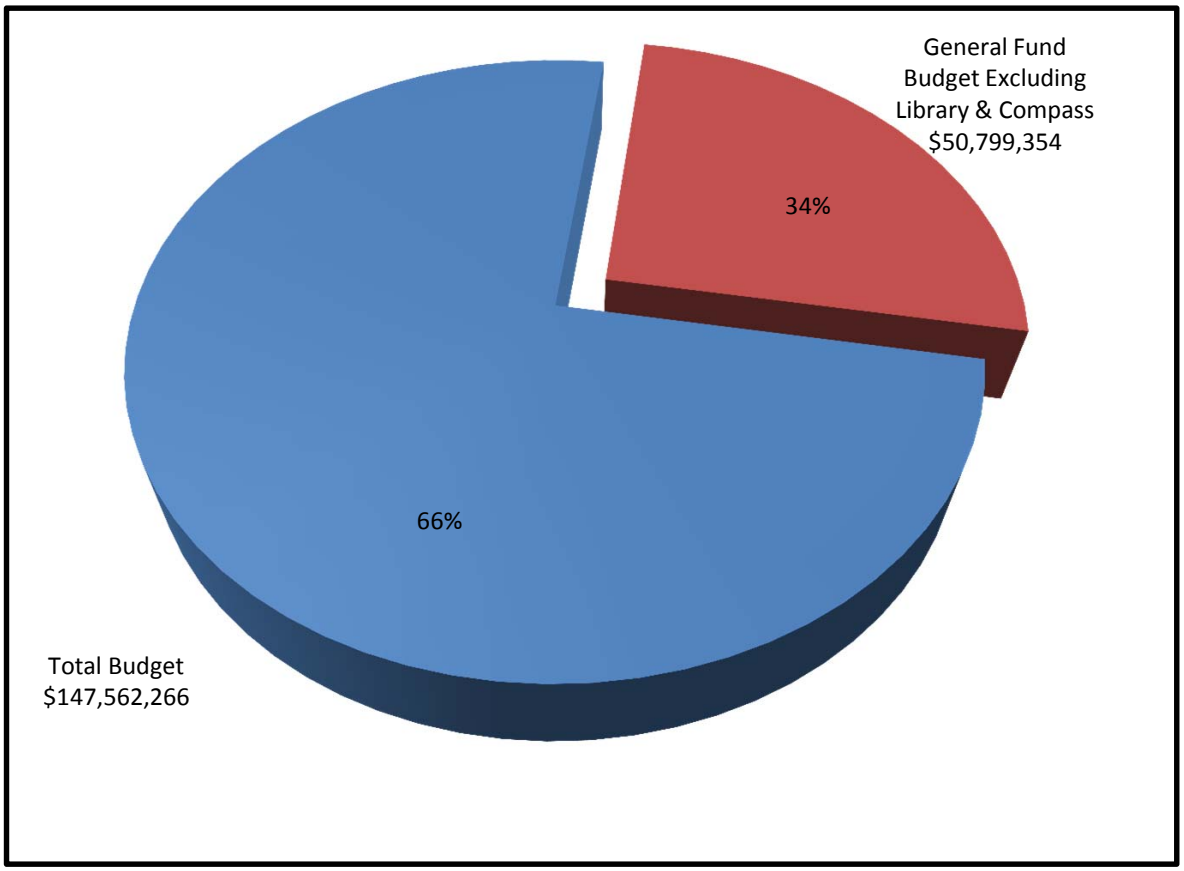
FY 2014 Total General Fund Summary

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	26,277,573.24	27,429,243	28,556,683	1,127,440	4.1%
4110	**Benefits**	7,489,385.98	8,047,572	8,577,286	529,714	6.6%
4210	**Insurance**	480,415.65	492,378	573,805	81,427	16.5%
4220	**Professional Services**	1,321,946.26	1,401,243	1,326,326	(74,917)	-5.3%
4230	**Publications**	80,355.97	94,350	93,398	(952)	-1.0%
4240	**Rentals**	40,321.04	146,240	136,908	(9,332)	-6.4%
4250	**Repairs & maintenance**	1,337,545.44	1,611,081	1,622,187	11,106	0.7%
4260	**Supplies & Materials**	3,117,902.89	3,237,086	3,227,721	(9,365)	-0.3%
4270	**Travel & Training**	214,810.31	258,672	275,867	17,195	6.6%
4280	**Utilities**	2,045,647.51	2,109,499	2,259,137	149,638	7.1%
4290	**Miscellaneous**	643,594.80	802,442	804,326	1,884	0.2%
4300	**Capital Outlay**	2,488,342.15	1,488,437	1,999,000	510,563	34.3%
4400	**Debt Service**	121,551.68	483,047	673,047	190,000	39.3%
4500	**Other Expenses**	410,259.13	741,371	757,871	16,500	2.2%
4560	**Other Program Support**	2,805,862.30	2,485,064	2,875,376	390,312	15.7%
4226	**Interdepartmental Ch**	(5,288,473.18)	(5,101,224)	(4,847,304)	253,920	-5.0%
	TOTAL	43,587,041.17	45,726,501	48,911,634	3,185,133	7.0%



General Fund

**Excluding Library & Compass



Mayor and Council

Outcome Based Indicators

Mission Statement: Provide administrative assistance to the Mayor and City Council; increase public awareness of city governance.

Electronic file storage is streamlined and standardized

	2011 Results	2012 Results	2013 Target	2014 Target
Ensure future office staff & future mayors smooth transitions by creating a single shared administrative computer drive for documents	Started	In process	In process	Completed by July 1 2014

If the call has issues relevant to Human Relations Commission (HRC), assist by providing information about HRD and instructions on filing a claim.

	2011 Results	2012 Results	2013 Target	2014 Target
Human Relations filled out by claimant and forwarded to Human Relations committee chairman	16	13	N/A	N/A

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011	2012
Mayor's Office - Percentage	100%	0%
Mayor's Office - Number of Employees	3	0

Statistics

	2011	2012
Human Relations Complaints	16	13
Number of New Council Members supported	6	3
Committee files on record, still working on consolidation	93	61

Staffing

	2011	2012	2013 Budgeted	2014 Budgeted
Year End Full Time Equivalent Employees (FTE)	3	3	3	3

Information of Interest

Upcoming projects, pending items and other information of general interest

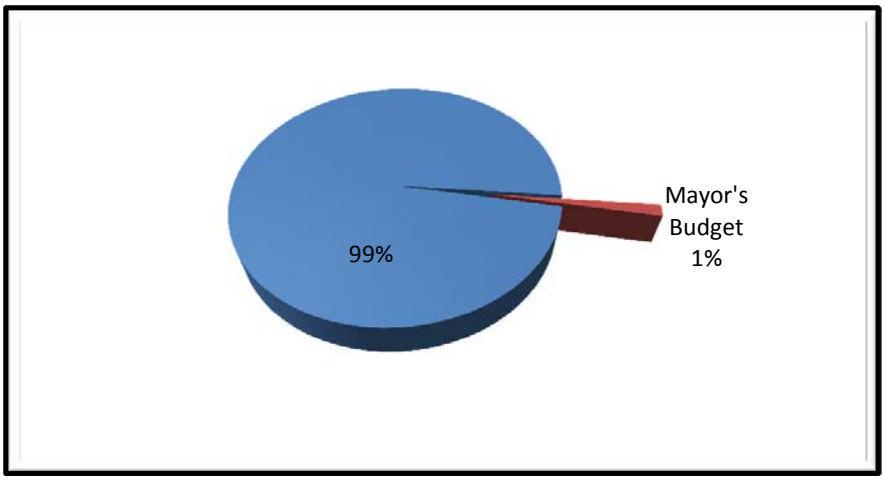
Mayor's progress report provided quarterly at www.rcgov.org/Mayors-Office/rapid-city-progress-report-.html

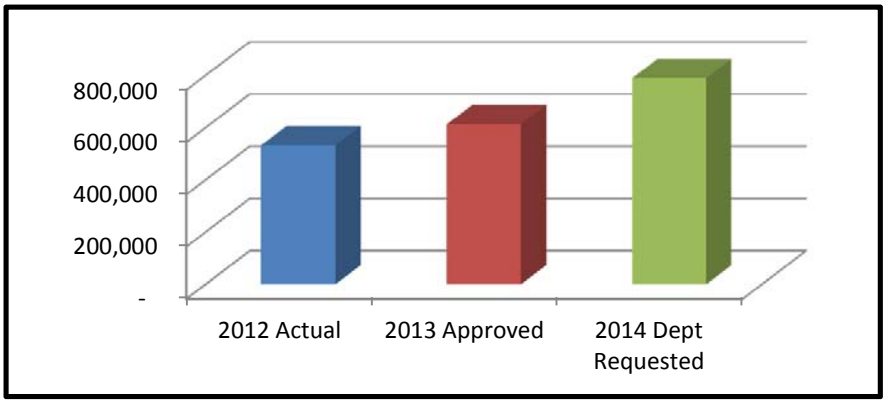
Exploring a partnership between Human Relations commission and Equal opportunity Employment Commission (EEOC) to

Mayor's office records retention practices now mirror state and city policies.

FY 2014 TOTAL MAYOR SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	330,865	342,800	345,330	2,530	0.74%
4110	Benefits					
4110	**Benefits**	56,890	59,248	65,801	6,553	11.06%
4210	**Insurance**	26,180	23,500	38,000	14,500	61.70%
4220	**Professional Services**	134,260	93,500	97,500	4,000	4.28%
4230	**Publications**	-	300	300	-	0.00%
4240	**Rentals**	75	-	-	-	0.00%
4250	**Repairs & maintenance**	3,137	1,300	1,300	-	0.00%
4260	**Supplies & Materials**	23,847	21,500	23,000	1,500	6.98%
4270	**Travel & Training**	11,765.91	22,300.00	18,300.00	(4,000)	-17.94%
4280	**Utilities**	2,328	4,000	4,000	-	0.00%
4290	**Miscellaneous**	37,145	44,000	44,000	-	0.00%
4300	**Capital Outlay**	-	-	-	-	0.00%
4400	**Debt Service**	-	-	-	-	0.00%
4500	**Other Expenses**	64	150,000	150,000	-	0.00%
4560	**Other Program Support**	285	23,200	2,200	(21,000)	-90.52%
4226	**Interdepartmental Ch**	(93,840)	(172,584)	-	172,584	-100.00%
	TOTAL	533,001	613,064	789,731	176,667	28.82%





Attorney

Outcome Based Indicators

Perform Effective and timely document review as needed by City Departments

	2011 Results	2012 Results	2013 Target	2014 Target
Percentage of contracts responded to within 72 hours	N/A	61%	80%	70%

Provide legal representation to the Mayor, City Council and City Departments

	2011 Results	2012 Results	2013 Target	2014 Target
Track the number of ordinances, agreements and legal opinions drafted and legal documents which are reviewed by the City Attorney's Office.	497	526	N/A	N/A

Increase the City's focus on reducing sub-standard housing in Rapid City

	2011 Results	2012 Results	2013 Target	2014 Target
Number of substandard housing units that our office is involved in getting resolved.	N/A	17*	12	25

* Of the 17 properties we have determined are substandard, 4 are being criminally prosecuted and the rest are in the process of being demolished, are being repaired to be brought into compliance, we are obtaining an inspection warrant, or are otherwise in the process of resolving the substandard issues.

Employee Turnover - For all Funds, including Enterprise and Special Revenue (Per HR)

Attorney's Office - Percentage	33.33%	0%
Attorney's Office - Number of Employees	2	0

Statistics

	2011	2012
Documents Prepared and/or Reviewed by Attorneys	411	442
Contracts without Council Approval	86	84
Parking Tickets Processed	14,756	16,590
City Ordinance Violation Tickets/Citations Issued	1,563	798

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	6	7	7	7

Information of Interest

Upcoming projects, pending items and other information of general interest

With training, the law office management softwarewe purchased at the end of last year took longer to implement than anticipated. It should be fully implemented by the end of July.

We have our first Jury trial on a prosecution against a landlord for substandard housing in August.

We completed negotiations and have labor contracts in place with all 3 of the City's bargaining units.

The contracts with AFSCME and the IAFF are 4 years in length and the contract with the FOP is 3 years in length.

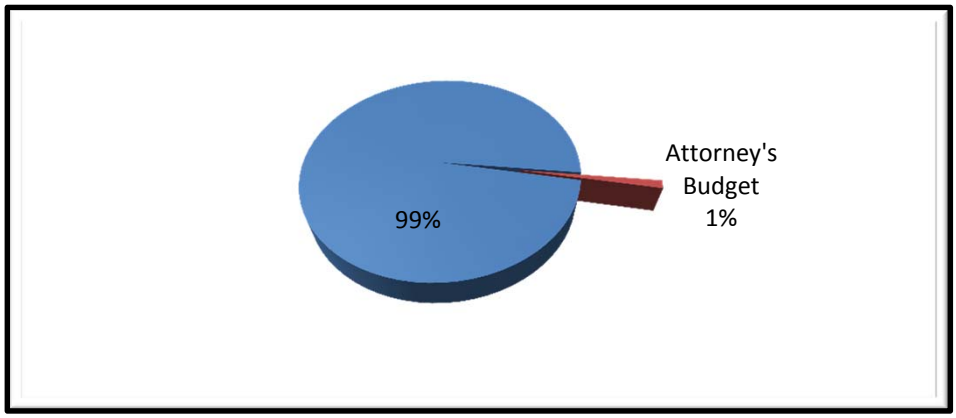
Update the Non-Union Employee Information Guide by the end of the year.

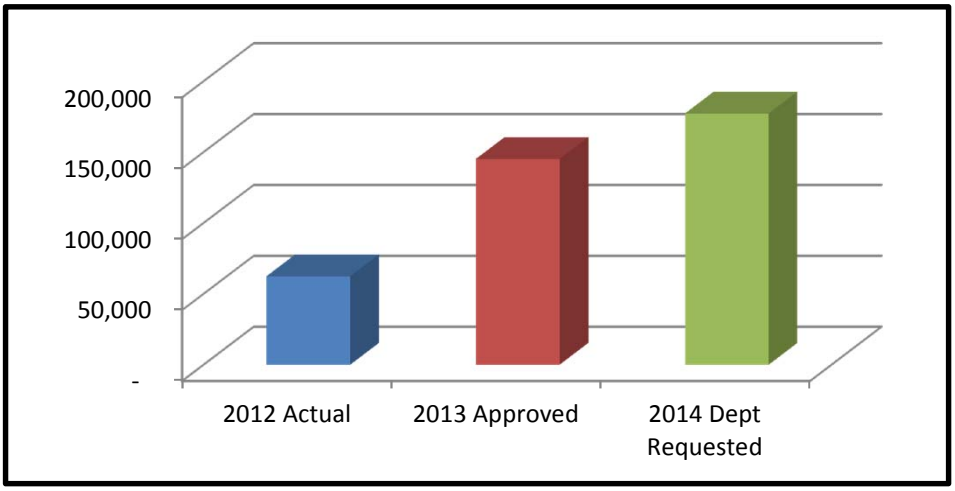
Update the Council Policies and Procedures Handbook

We have made efforts to handle more insurance cases in house and would like to continue these efforts in the upcoming year.

FY 2014 TOTAL ATTORNEY SUMMARY - GENERAL FUND

0101 0106	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	415,576	447,184	460,807	13,623	3.0%
4110	Benefits					
4110	**Benefits**	81,902	96,506	115,386	18,880	19.6%
4210	**Insurance**	60	-	-	-	0.0%
4220	**Professional Services**	13,924	26,100	17,000	(9,100)	-34.9%
4230	**Publications**	964	-	-	-	0.0%
4240	**Rentals**	-	-	-	-	0.0%
4250	**Repairs & maintenance**	17,526	800	1,000	200	25.0%
4260	**Supplies & Materials**	17,216	22,000	25,000	3,000	13.6%
4270	**Travel & Training**	6,467	12,000	14,000	2,000	16.7%
4280	**Utilities**	514	600	600	-	0.0%
4290	**Miscellaneous**	12,859	13,400	16,900	3,500	26.1%
4300	**Capital Outlay**	-	-	-	-	0.0%
4400	**Debt Service**	-	-	-	-	0.0%
4500	**Other Expenses**	-	-	-	-	0.0%
4560	**Other Program Support**	-	-	-	-	0.0%
4226	**Interdepartmental Ch**	(504,600)	(473,412)	(473,412)	-	0.0%
	TOTAL	62,409	145,178	177,281	32,103	22.1%





Community Resources
Outcome Based Indicators

Department Goal: The six divisions (HR, IT, GIS, Community Development, Code Enforcement, and Risk Management) within the department will provide valuable service to the citizens of Rapid City and outstanding support to the other departments of the City.

Information Technology

To provide excellence in information technology solutions and services that will facilitate the mission of the City of Rapid City

	2011 Results	2012 Results	2013 Target	2014 Target
Internal customer satisfaction level (based on IT Help Desk continuous survey, currently 96.16% satisfied).	96%	96%	97%	97%
IT Expenditures per workstation (total IT budget divided by number of City computers, currently $900,149/757 = $1,189).	$1,179	$1,189	$1,200	$1,200
Number of annual visitors to www.rcgov.org web site (currently estimated at 750,000 per year).	750,000	995,004	775,000	900,000

Code Enforcement

Assist in the administration and enforcement of City Ordinances, as related to public health and safety to keep Rapid City a safe and prosperous place for all the citizens and visitors in the community

	2011 Results	2012 Results	2013 Target	2014 Target
Total inspections	3745	2588	3700	3000
Total educational contacts	N/A	N/A	12	15

Human Resources

To deliver operational excellence to all City departments in attracting and maintaining a diverse, highly skilled, productive, healthy and efficient workforce while fostering the City's mission statement

	2011 Results	2012 Results	2013 Target	2014 Target
Annual city wide turnover rate	7.46%	8.44%	7.50%	8.00%
Number of applications processed	10,882	7,037	11,000	7,000
Number of hits to job posting website	68,425	51,547	70,000	50,000

GIS

Provide innovative geographic information system services and products to the City/County staff and the public

	2011 Results	2012 Results	2013 Target	2014 Target
Percentage of data requests completed within three working days	100%	100%	100%	100%
Number of visits to GIS web mapping sites	N/A	100,069	96,000	100,000
Percentage of uptime for GIS web sites	99%	100%	99%	99%

Community Development

Re-Entry Program Clients Served [As of 1-1-13]

Total	403
SCA Grant Eligible	170
Treatment Group [National Evaluation]	6

2012 SCA Grant Disbursements [Client funding suspended 3 mos. May - July]

		Unduplicated Clients Served
Housing [from State budget]	$46,312.57	44
Employment	$2,992.41	29
Transportation	$1,144.18	36
Healthcare	$4,523.88	29
Identification	$925.50	19

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Community Resources Department - Percentage	3.64%	7.27%
Community Resources Department - Number of Employees	1	2

Statistics

	2011	2012
Employee Health Insurance Fund Balance	$8,160,868	$7,957,890
Employee Dental Insurance Fund Balance	$93,453	$93,709

2012 Calls to City Information Line 394-9300	1,786
2012 Disability and Veteran Considerations	
Applicants Interviewed	70
Applicants Hired	3

City Wide Employee Turnover

Department	Budgeted FTE	2012 Separations	2012 Turnover Rate
Mayor's Office	3.00	0.00	0.00%
Compass	2.00	0.00	0.00%
Community Resources	27.50	2.00	7.27%
Attorney	7.00	0.00	0.00%
Fire	135.00	4.00	2.96%
Police	146.00	17.00	11.64%
Community Planning	24.00	3.00	12.50%
Finance	18.50	2.00	10.81%
Library	39.01	7.00	17.94%
Public Works	229.50	14.00	6.10%
Civic Center	45.00	8.00	17.78%
Airport	23.00	2.00	8.70%
Parks and Recreation	46.50	4.00	8.60%
City Wide	**746.01**	**63.00**	**8.44%**

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	27.5	27.5	27.5	28.5

Information of Interest

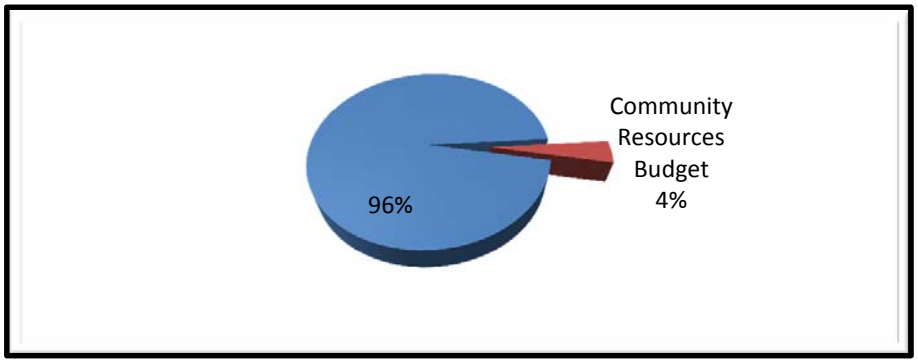
Upcoming projects, pending items and other information of general interest

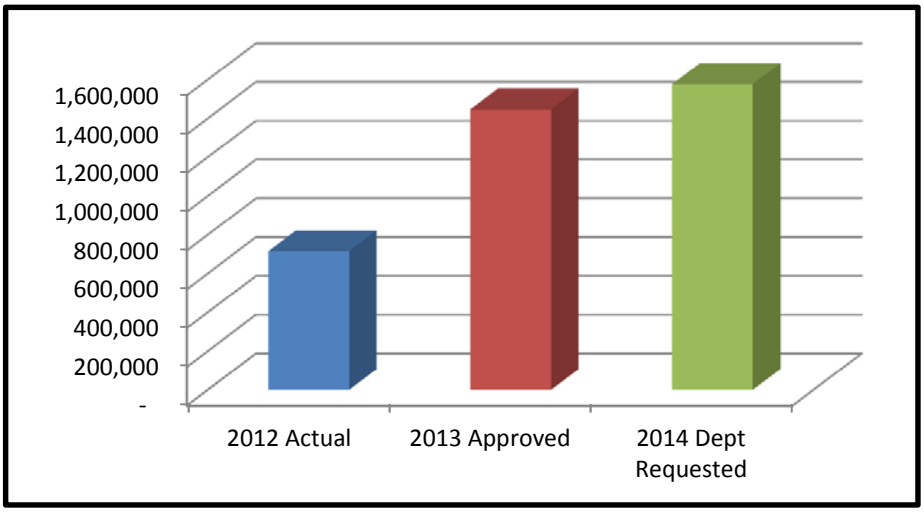
The Information Technology Division will be involved in the implementation of new financial, payroll, and human resources software in 2014 that will be used city wide.

GIS will further investigate the location of the Pennington/Meade County boundary as there are uncertainties as to the exact location of the northern Pennington County boundary with Meade County.

FY 2014 TOTAL COMMUNITY RESOURCES SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,221,788	1,278,807	1,407,917	129,110	10.1%
4110	**Benefits**	326,665	331,218	372,205	40,987	12.4%
4210	**Insurance**	881	923	1,193	270	29.3%
4220	**Professional Services**	53,031	53,800	70,050	16,250	30.2%
4230	**Publications**	1,214	1,700	2,178	478	28.1%
4240	**Rentals**	253	-	-	-	0.0%
4250	**Repairs & maintenance**	4,074	3,807	5,450	1,643	43.2%
4260	**Supplies & Materials**	36,036	40,030	42,708	2,678	6.7%
4270	**Travel & Training**	15,431	23,940	27,992	4,052	16.9%
4280	**Utilities**	48,963	31,920	53,470	21,550	67.5%
4290	**Miscellaneous**	149,135	161,115	173,115	12,000	7.4%
4300	**Capital Outlay**	-	20,000	-	(20,000)	-100.0%
4400	**Debt Service**	-	-	-	-	0.0%
4500	**Other Expenses**	462	25,371	25,371	-	0.0%
4560	**Other Program Support**	-	-	1,000	1,000	0.0%
4226	**Interdepartmental Ch**	(1,142,868)	(525,336)	(605,312)	(79,976)	15.2%
	TOTAL	715,066	1,447,295	1,577,336	130,041	9.0%





FY 2014 Human Resources

0101 0111	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	309,603.85	317,727	315,938	(1,789)	-0.6%
4110	**Benefits**	82,417.96	83,092	82,771	(321)	-0.4%
4210	**Insurance**	191.85	-	200	200	0.0%
4220	**Professional Services**	32,668.91	20,100	33,100	13,000	64.7%
4230	**Publications**	0.00	500	500	-	0.0%
4240	**Rentals**	253.33	-	-	-	0.0%
4250	**Repairs & maintenance**	1,905.34	1,500	1,600	100	6.7%
4260	**Supplies & Materials**	13,889.33	16,750	15,800	(950)	-5.7%
4270	**Travel & Training**	4,909.53	5,000	6,000	1,000	20.0%
4280	**Utilities**	3,161.03	3,600	3,200	(400)	-11.1%
4290	**Miscellaneous**	10,833.41	9,300	14,100	4,800	51.6%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	1,000	1,000	0.0%
4226	**Interdepartmental Ch**	(141,468.00)	(149,172)	(149,172)	-	0.0%
	TOTAL	318,366.54	308,397	325,037	16,640	5.4%

FY 2014 GIS

0101 0105	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	150,703.21	154,701	159,578	4,877	3.2%
4110	**Benefits**	30,459.03	31,207	31,953	746	2.4%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	5,190.35	14,200	16,350	2,150	15.1%
4230	**Publications**	0.00	200	-	(200)	-100.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	351.61	-	-	-	0.0%
4260	**Supplies & Materials**	1,521.88	3,400	3,400	-	0.0%
4270	**Travel & Training**	5,982.65	7,092	7,292	200	2.8%
4280	**Utilities**	388.32	900	900	-	0.0%
4290	**Miscellaneous**	74,637.23	81,175	81,175	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	449.06	371	371	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(207,984.00)	(156,072)	(156,072)	-	0.0%
	TOTAL	61,699.34	137,174	144,947	7,773	5.7%

FY 2014 Information Technology

0101 6024	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	595,694.30	612,732	734,466	121,734	19.9%
4110	**Benefits**	159,072.55	160,362	194,663	34,301	21.4%
4210	**Insurance**	95.93	129	139	10	7.8%
4220	**Professional Services**	13,948.96	18,000	18,000	-	0.0%
4230	**Publications**	1,213.60	500	500	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	187.20	1,000	1,500	500	50.0%
4260	**Supplies & Materials**	3,857.17	4,500	4,500	-	0.0%
4270	**Travel & Training**	2,539.08	9,500	9,500	-	0.0%
4280	**Utilities**	42,221.49	25,000	45,000	20,000	80.0%
4290	**Miscellaneous**	57,751.31	69,600	69,600	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(835,044.00)	(220,092)	(300,068)	(79,976)	36.3%
	TOTAL	41,537.59	681,231	777,800	96,569	14.2%

FY 2014 Community Development-Non-grant

0101 0714	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	15,535.24	41,881	16,169	(25,712)	-61.4%
4110	**Benefits**	4,349.27	8,245	4,750	(3,495)	-42.4%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	4.25	325	450	125	38.5%
4270	**Travel & Training**	0.00	200	300	100	50.0%
4280	**Utilities**	145.83	100	150	50	50.0%
4290	**Miscellaneous**	0.00	-	1,200	1,200	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	2,196.00	-	-	-	0.0%
	TOTAL	22,230.59	50,751	23,019	(27,732)	-54.6%

FY 2014 Re-Entry Program

0101 0712	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	38,150.07	38,634	40,344	1,710	4.4%
4110	**Benefits**	10,090.13	10,439	10,506	67	0.6%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	1,100.00	-	1,100	1,100	0.0%
4230	**Publications**	0.00	-	178	178	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	8,515.40	6,030	5,133	(897)	-14.9%
4270	**Travel & Training**	240.00	1,248	2,000	752	60.3%
4280	**Utilities**	119.24	720	720	-	0.0%
4290	**Miscellaneous**	330.20	-	1,000	1,000	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	25,000	25,000	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	58,545.04	82,071	85,981	3,910	4.8%

FY 2014 Code Enforcement

0101 0711	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	93,026.64	93,816	121,250	27,434	29.2%
4110	**Benefits**	32,778.82	30,255	39,673	9,418	31.1%
4210	**Insurance**	593.69	794	854	60	7.6%
4220	**Professional Services**	122.61	1,500	1,500	-	0.0%
4230	**Publications**	0.00	500	1,000	500	100.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	1,629.75	1,000	2,000	1,000	100.0%
4260	**Supplies & Materials**	5,697.01	6,872	10,700	3,828	55.7%
4270	**Travel & Training**	1,359.68	500	2,500	2,000	400.0%
4280	**Utilities**	2,733.19	1,300	3,200	1,900	146.2%
4290	**Miscellaneous**	5,582.80	1,040	6,040	5,000	480.8%
4300	**Capital Outlay**	0.00	20,000	-	(20,000)	-100.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	12.95	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	29,508.00	-	-	-	0.0%
	TOTAL	173,045.14	157,577	188,717	31,140	19.8%

FY 2014 Sign Code Enforcement

0101 0713	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	19,075.03	19,316	20,172	856	4.4%
4110	**Benefits**	7,497.44	7,618	7,889	271	3.6%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	307	350	43	14.0%
4260	**Supplies & Materials**	2,550.99	2,153	2,725	572	26.6%
4270	**Travel & Training**	400.00	400	400	-	0.0%
4280	**Utilities**	193.80	300	300	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	9,924.00	-	-	-	0.0%
	TOTAL	39,641.26	30,094	31,836	1,742	5.8%

Community Planning and Development Services
Outcome Based Indicators

Mission Statement: Planning, developing and building a better community.

Building Services Division

Adopt and implement building codes, policies, and procedures that facilitate economic development and protect the health, safety and welfare of the general public.

	2011 Results	2012 Results	2013 Target	2014 Target
Single Family	157	179	180	180
$ valuation	$27,019,631	$33,496,398	$31,500,000	$34,000,000
Total Units	219	405	300	400
$ valuation	$33,809,421	$65,766,313	$45,300,000	$65,500,000
Industrial	0	2	3	2
$ valuation	$0	$4,204,829	$13,500,000	$4,500,000
Commercial	21	13	20	17
$ valuation	$40,983,587	$16,166,414	$35,000,000	$29,750,000
Public	6	4	3	2
$ valuation	$23,276,107	$27,427,360	$10,500,000	$8,000,000
Other Buildings	15	16	12	14
$ valuation	$5,785,091	$4,356,984	$4,700,000	$5,500,000
Total Permits	5,253	4,861	3,500	3,800
Total Inspections	14,362	13,256	12,250	12,750
Total Permit Valuation	258,990,182	207,811,337	175,000,000	200,000,000

Current Planning Division

Create and implement new development review procedures to expedite the development process and promote higher levels of customer satisfaction.

	2011 Results	2012 Results	2013 Target	2014 Target
Administrative Exception (1)	N/A	3	36	24
Conditional Use	30	32	30	30
Fence Height Exceptions (1)	11	0	0	N/A
Planned Developments Including Amendments (2)	51	76	60	75
Planned Unit Development (2)	N/A	0	8	4
SDCL 11-6-19 (3)	N/A	N/A	N/A	N/A
Sidewalk Café (4)	3	1	5	3
Sidewalk Vendor (4)	11	10	5	5
Preliminary and Layout Plat (5)	35	7	6	N/A
Preliminary Plan for Subdivision (5)	N/A	20	40	40
Minor Plat (5)	12	9	5	7
Final Plat (5)	26	20	30	30
Variance to Subdivision Regulations (5)	21	3	N/A	N/A
Lot Line Adjustment (5)	N/A	28	12	20
Rezone	24	19	36	30
Vacation of Easements (5)	22	13	18	26
Vacation Right-of-Way (5)	6	8	7	7
Other	1	1	0	0
TOTAL	**253**	**250**	**299**	**301**

(1) The Administrative Exception Ordinance adopted in 2012 will permit 20% variance approvals administratively including fence height.
(2) The Planned Development Overlay and Planned Unit Development Ordinances were re-written in 2012. Minor amendments up are processed administratively.
(3) The state statutes requiring SDCL 11-6-19 review was repealed and applications were discontinued in 2010.
(4) The Sidewalk Café and Sidewalk Vendor Ordinances were re-written in 2012 to allow staff to approve the applications administratively.
(5) The Subdivision Ordinance was re-written in 2012. All applications with the exception of the Preliminary Plan and Vacation of Right-of-Way are approved administatively.

Long Range Planning Division

Research and prepare planning documents that guide the long range growth of the City.

	2011 Results	2012 Results	2013 Target	2014 Target
Annexations	2	4	4	4
Comprehensive Plan Amendments (1)	14	8	6	15
Zoning Ordinance Amendments	13	14	14	5
Tax Increment Financing Districts (Created and Dissolved)	8	7	5	6

(1) The land use categories on the Future land Use Map were consolidated into five categories (residential, commercial, industrial, public, and flood hazard). The consolidation will reduce the total number of applications for Comprehensive Plan Amendments.

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Community Planning & Development Services - Percentage	12.50%	12.50%
Community Planning & Development Services - Number of Employees	3	3

Statistics

	2011	2012
Population	68,886	69,529
Land Area in Square Miles	55.015	55.042

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	24	24	24	24

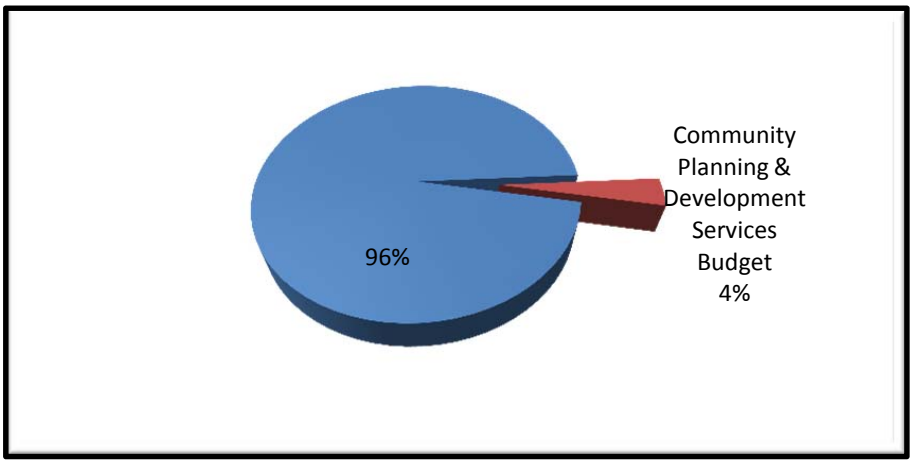
Information of Interest

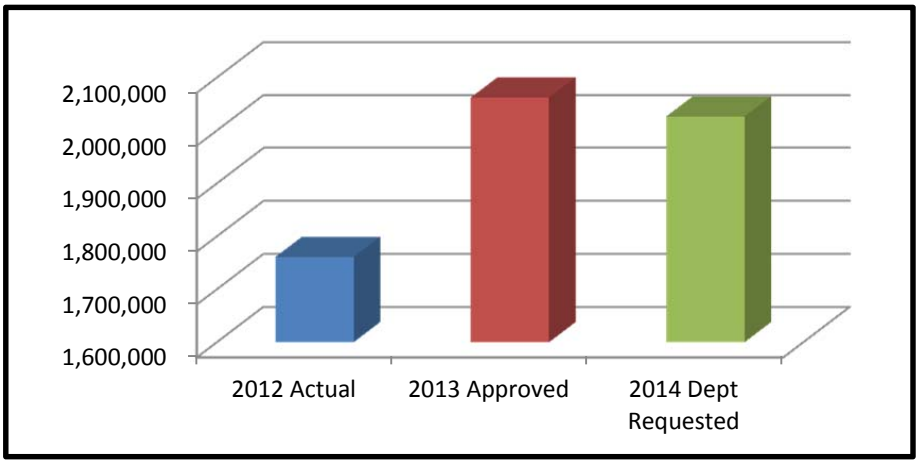
Upcoming projects, pending items and other information of general interest

Preparation and adoption of the Comprehensive Plan to begin in 2013 with City Council approval in 2014
Prepare a consolidated Land Use Code containing the Zoning Ordinance and Subdivision Ordinance to begin in 2013 with adoption in 2014

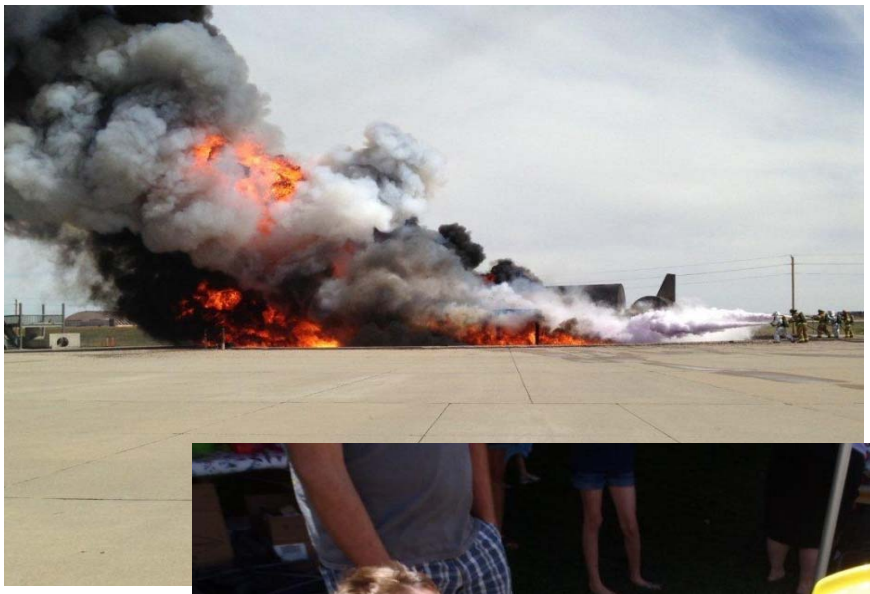
FY 2014 TOTAL COMMUNITY PLANNING & DEVELOPMENT SERVICES SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,199,287	1,281,300	1,337,912	56,612	4.4%
4110	**Benefits**	320,727	365,561	365,923	362	0.1%
4210	**Insurance**	2,128	4,766	5,124	358	7.5%
4220	**Professional Services**	63,222	255,137	155,887	(99,250)	-38.9%
4230	**Publications**	6,078	12,750	13,750	1,000	7.8%
4240	**Rentals**	1,509	500	500	-	0.0%
4250	**Repairs & maintenance**	15,499	17,939	21,227	3,288	18.3%
4260	**Supplies & Materials**	45,783	66,430	54,288	(12,142)	-18.3%
4270	**Travel & Training**	14,353	14,325	16,975	2,650	18.5%
4280	**Utilities**	4,819	5,850	10,626	4,776	81.6%
4290	**Miscellaneous**	23,136	33,981	40,655	6,674	19.6%
4300	**Capital Outlay**	-	-	-	-	0.0%
4400	**Debt Service**	-	-	-	-	0.0%
4500	**Other Expenses**	12,016	11,000	11,000	-	0.0%
4560	**Other Program Support**	-	24,410	24,400	(10)	0.0%
4226	**Interdepartmental Ch**	52,680	(31,512)	(31,512)	-	0.0%
	TOTAL	1,761,237	2,062,437	2,026,755	(35,682)	-1.7%





Fire



Rapid City Fire Department

Mission Statement: Prepare, Prevent, Protect

Outcome Based Indicators

Prepare citizens and their property from risk of fire and other incidents

	2011 Results	2012 Results	2013 Target	2014 Target
Deliver fire and life safety education to grades K-4th	5385	6800	6000	6000
Deliver community risk reduction program (65+ and disabled housing)	no	N/A	135	250
Mitigate property from effects of wildfire through Survivable Space Initiative	N/A	101	60	50

Prevent incidents that threaten our citizens and property

	2011 Results	2012 Results	2013 Target	2014 Target
Conduct life safety building inspections (commercial and residential)	580	200+	620	635
Conduct fire code plan review and site visits	1556	1824	1640	1700
Upgrade fire detection and suppression systems in existing buildings	10	15	15	20
Survivable Space Initiative to mitigate the threat of catastrophic wild fires				

Protect citizens and property from fires and other risks through customer service

	2011 Results	2012 Results	2013 Target	2014 Target
Provide Advanced Life Support in 8:00 min. or less.	> 90%	> 90%	> 90%	> 90%
Meet ISO training requirements for firefighters (240 hours each)	242	230	240	240
Maintain highest ISO rating (1-10)	3	3	3	3

Plan for future Fire Department excellence

	2011 Results	2012 Results	2013 Target	2014 Target
Develop long range facilities and equipment replacement plans	no	initiated	yes	yes
Conduct annual review of 10 year Strategic Plan for development of goals/objectives	yes	yes	yes	yes

Approach customers with respect, dignity and compassion

	2011 Results	2012 Results	2013 Target	2014 Target
Deliver customer service training to personnel	yes	yes	yes	yes

Maintain positive work environment for staff

	2011 Results	2012 Results	2013 Target	2014 Target
Reduce number of employees leaving for reasons other than retirement	1	3	0	0

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011	2012
Fire Department - Percentage	4.44%	2.96%
Fire Department - Number of Employees	6	4

Statistics

	2011	2012
Fire Stations	7	7
Total Calls for Service	13600	13,584
Structure Fires	76	59
Cooking Fires and Other Fires	135	256
EMS Calls for Service	10,922	11,013
Fire fatalities without sprinkler system present	0	4
Fire fatalities with sprinkler system present	0	0
Mutual Aid offered to neighboring agencies	163	266
Total staff hours deployed on wildland fire assignments	N/A	16,186
Total out of area deployments	N/A	47

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	135	136	136	137

Information of Interest

Capital & Service Improvement Goals

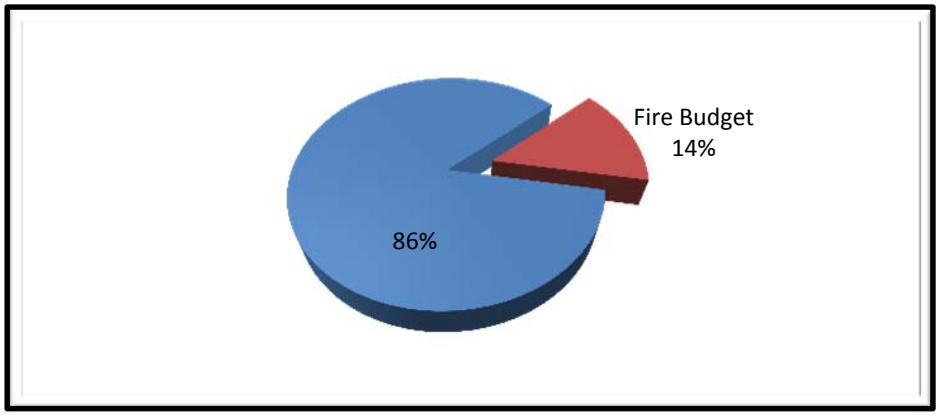
Conceptual design of new Fire Station 1 at 108 E. Main (build 3-5 years)
Implement community paramedic program
Provide community risk reduction program with measurable outcomes
Partnership with Western Dakota Tech for future Station 2 (build 5-7 years)
Obtain department accreditation through Centers for Public Safety Excellence

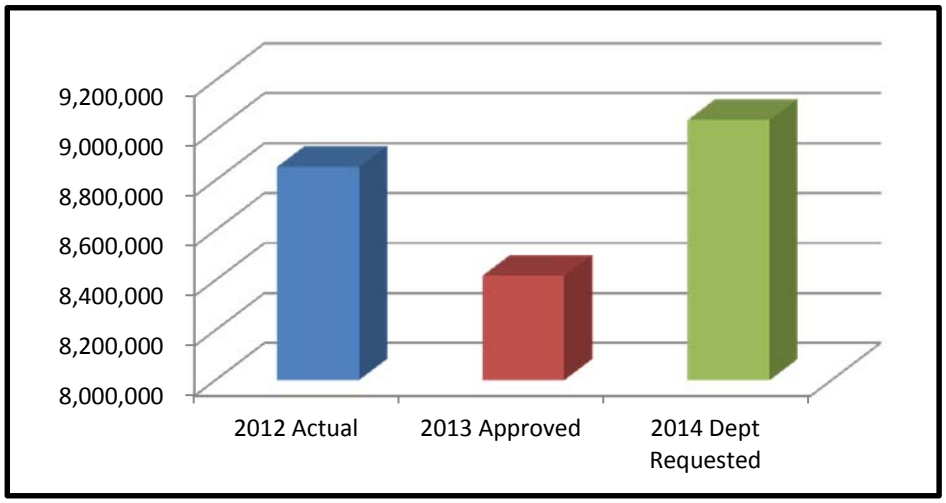
2014 Budget includes:

Complete comprehensive evaluation of high risk occupancies
Create Quality Assurance/Quality Improvement program for Ambulance Service
Purchase 4 new ambulances
New FTE: mechanic
Implement all risk response model for Rapid City fire stations

FY 2014 TOTAL FIRE SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	5,604,805	5,390,928	5,711,592	320,664	5.9%
4110	**Benefits**	1,948,676	2,091,348	2,245,854	154,506	7.4%
4210	**Insurance**	45,311	49,575	82,391	32,816	66.2%
4220	**Professional Services**	101,534	34,000	82,000	48,000	141.2%
4230	**Publications**	229	400	400	-	0.0%
4240	**Rentals**	593	500	500	-	0.0%
4250	**Repairs & maintenance**	123,004	100,750	105,750	5,000	5.0%
4260	**Supplies & Materials**	398,948	362,550	375,253	12,703	3.5%
4270	**Travel & Training**	72,956	61,500	62,500	1,000	1.6%
4280	**Utilities**	106,158	98,797	126,023	27,226	27.6%
4290	**Miscellaneous**	35,207	44,300	36,800	(7,500)	-16.9%
4300	**Capital Outlay**	182,007	39,500	39,500	-	0.0%
4400	**Debt Service**	121,552	121,552	121,552	-	0.0%
4500	**Other Expenses**	160	-	-	-	0.0%
4560	**Other Program Support**	21,334	21,350	51,350	30,000	140.5%
4226	**Interdepartmental Ch**	91,164	-	-	-	0.0%
	TOTAL	8,853,638	8,417,050	9,041,465	624,415	7.4%





Finance

Finance Department

Outcome Based Indicators

Mission Statement: Provide administrative services to assist in providing optimum service to the citizens of Rapid City.

Protect, invest and preserve the financial integrity of the City's resources by providing reliable and relevant financial services.

	2011 Results	2012 Results	2013 Target	2014 Target
Receive an unqualified audit opinion and publish the annual financial report within 250 days of year-end	271	N/A	250	250
Meet or exceed industry benchmarks with our managed investment accounts*	N/A	yes - 2 of 3; 1 unknown	yes - 4 of 4	yes - 4 of 4
Maintain 15% Cash Reserve in the General Fund (based on budgeted revenue)	$9,504,549 (unaudited)	$11,963,007 (unaudited)	$ 6,757,644	$ 7,141,047

*2012 - the one unknown is through Merrill Lynch. In 2013, we divested our account with them and did not hold a meeting where we would typically receive the results

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Finance Office - Percentage	5.41%	10.81%
Finance Office - Number of Employees	1	2

Statistics

	2011	2012
Amount of Outstanding Debt, including TIDs	$ 142,574,456	$ 134,516,784
Number of Outstanding Debt Issues Managed, not incl TIDs	24	20
Number of Active Tax Increment Districts	27	25
Number of Federal Grants Administered	20	15

Staffing - For all funds, including Enterprise and Special Revenue

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	18.5	18.5	18.5	18.75

Information of Interest

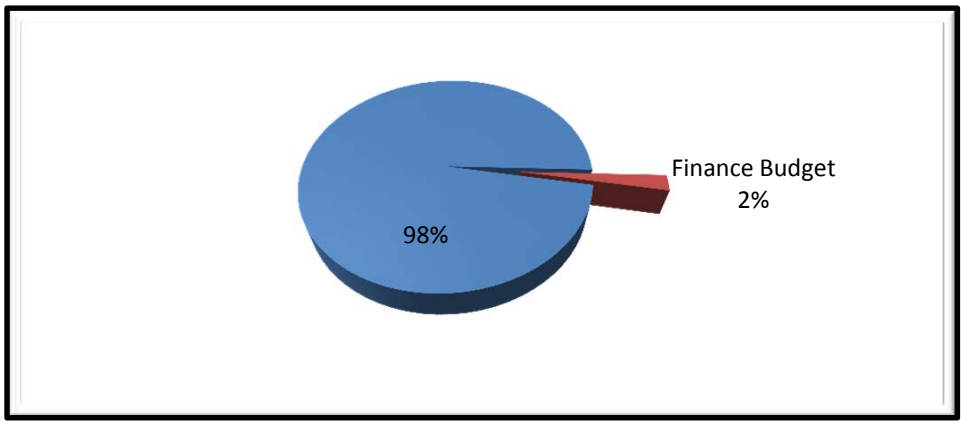
Upcoming projects, pending items and other information of general interest

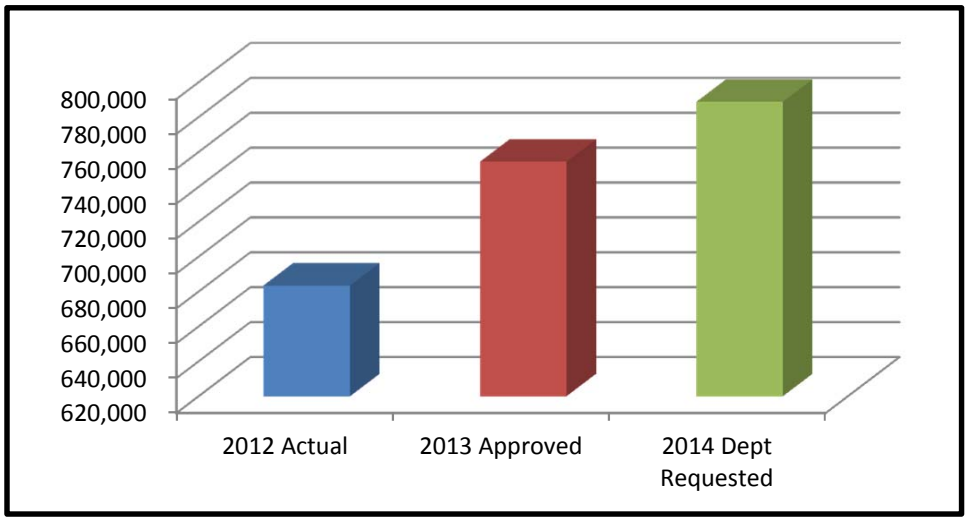
*The Finance Office is looking at new Financial Software Package in 2013. Preference would be given to a system that would allow to track the aging of payables and receivables. Implementation would begin in 2013 with the hope to be fully implemented by the end of 2014. Financing for the software is anticpated to be a loan either through a City Fund or through Wells Fargo Financial.

*The Finance Office is approved for CIP funds in 2017 to remodel the cashiers office. Additional money will be needed to supply hardware and software.

FY 2014 TOTAL FINANCE SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	743,613	772,012	796,256	24,244	3%
4110	**Benefits**	192,757	201,426	206,520	5,094	3%
4210	**Insurance**	288	300	300	-	0%
4220	**Professional Services**	95,058	64,569	67,900	3,331	5%
4230	**Publications**	61,704	62,250	62,000	(250)	0%
4240	**Rentals**	39	-	-	-	0%
4250	**Repairs & maintenance**	6,931	5,357	7,100	1,743	33%
4260	**Supplies & Materials**	30,475	34,000	31,900	(2,100)	-6%
4270	**Travel & Training**	3,623.37	6,500.00	9,500.00	3,000	46%
4280	**Utilities**	1,657	2,550	2,600	50	2%
4290	**Miscellaneous**	52,254	77,800	77,050	(750)	-1%
4300	**Capital Outlay**	-	-	-	-	0%
4400	**Debt Service**	-	-	-	-	0%
4500	**Other Expenses**	36	-	-	-	0%
4560	**Other Program Support**	-	-	-	-	0%
4226	**Interdepartmental Ch**	(504,912)	(472,356)	(472,356)	-	0%
	TOTAL	683,524	754,408	788,770	34,362	5%





PARKS and CEMETERY

Mission Statement: Making Rapid City a better place to work, live and play.

Outcome Based Indicators

Maintenance

	2011 Results	2012 Results	2013 Target	2014 Target
Mow Class I Parks areas every 10 days	Y	Y	Y	Y
Mow Class II Parks areas every 15 days	Y	Y	Y	Y
Mow Class III and drainage areas twice per season	Y	Y	Y	Y

Park safety

	2011 Results	2012 Results	2013 Target	2014 Target
Clean public restrooms and shelters daily	Y	Y	Y	Y
Remove graffitti and vandalism within 24 hours of notification	Y	Y	Y	Y
Remove Hazard Trees on Park Tree Inventory	Y	Y	Y	Y

Resource Assessment

	2011 Results	2012 Results	2013 Target	2014 Target
Update Park Tree Inventory	Y	Y	Y	Y
Update Play Structure Inventory	Y	Y	Y	Y
Update bike path and parking lot condition inventory	Y	Y	Y	Y

Cemetery Maintenance

	2011 Results	2012 Results	2013 Target	2014 Target
Mow Cemetery Weekly	Y	Y	Y	Y
Trim around gravestones Weekly	N	N	Y	Y

Customer Satisfaction Indicator

	2011 Results	2012 Results	2013 Target	2014 Target
Reduce Citizen Complaints On Park Hazards	10%	10%	10%	50%

Employee Turnover

	2011 Results	2012 Results	2013 Target	2014 Target
Parks & Cemetery - Percentage	N/A	5.26%	N/A	N/A
Parks & Cemetery - Number of Employees	2	1	1	0

Statistics

	2011	2012
Special Events	110	130
Streetscape Maintenance (Square Feet)	203,051	203,051
Park, Greenway, and Wilderness Acres	1,700	1,700

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	23.75	23.75	22.75	22.75

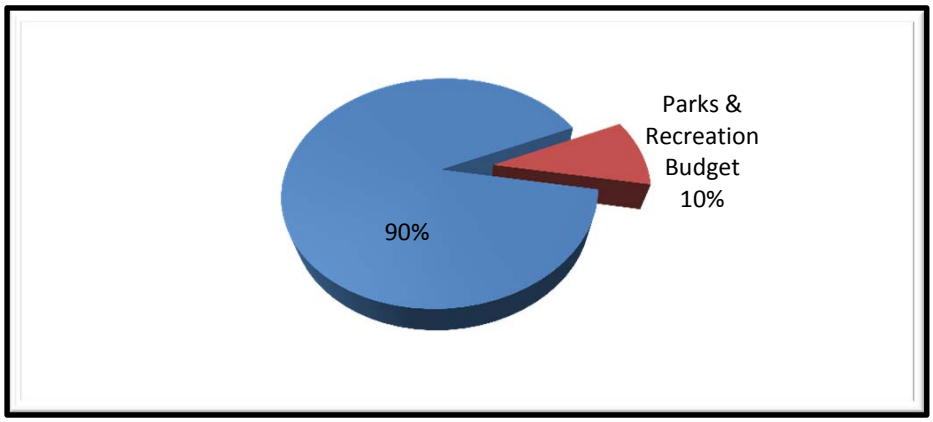
Information of Interest

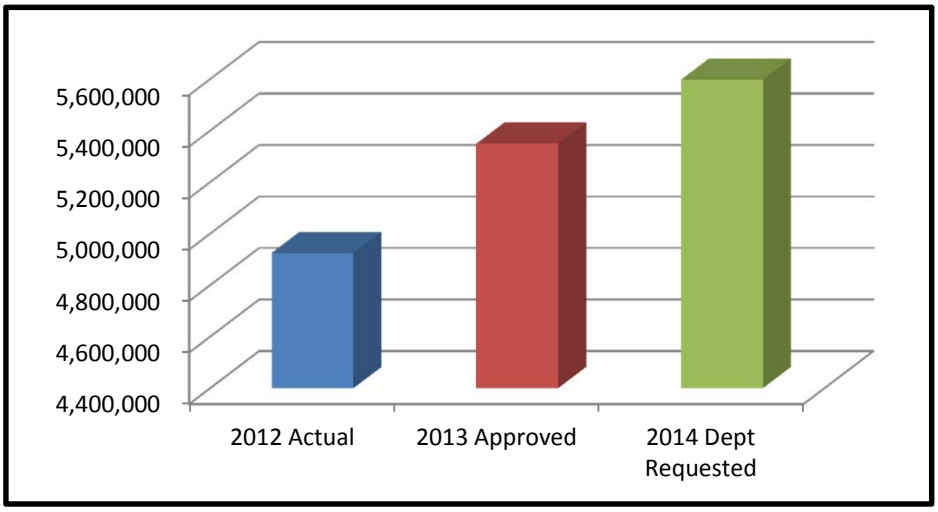
Upcoming projects, pending items and other information of general interest

Promenade, Memorial Park Upgrades
Skyline Wilderness Trail Development
Kansas City Street Streetscape
Mountain Pine Beetle Control
Centralized Irrigation Control

FY 2014 TOTAL PARKS & RECREATION SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	2,609,406	2,815,351	2,900,240	84,889	3.0%
4110	**Benefits**	576,723	655,843	664,792	8,949	1.4%
4210	**Insurance**	69,718	80,480	88,535	8,055	10.0%
4220	**Professional Services**	143,711	171,100	186,000	14,900	8.7%
4230	**Publications**	2,835	9,150	9,150	-	0.0%
4240	**Rentals**	4,794	8,925	8,850	(75)	-0.8%
4250	**Repairs & maintenance**	196,259	245,300	250,300	5,000	2.0%
4260	**Supplies & Materials**	381,111	401,865	402,865	1,000	0.2%
4270	**Travel & Training**	12,494	17,500	18,000	500	2.9%
4280	**Utilities**	526,521	534,200	569,150	34,950	6.5%
4290	**Miscellaneous**	22,956	11,500	13,400	1,900	16.5%
4300	**Capital Outlay**	58,790	68,000	143,000	75,000	110.3%
4400	**Debt Service**	-	24,205	24,205	-	0.0%
4500	**Other Expenses**	344,762	350,500	364,500	14,000	4.0%
4560	**Other Program Support**	97	21,000	21,000	-	0.0%
4226	**Interdepartmental Ch**	(25,032)	(65,928)	(65,928)	-	0.0%
	TOTAL	4,925,146	5,348,991	5,598,059	249,068	4.7%





FY 2014 Parks and Recreation Administration

0101 0620	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	324,340.00	490,862	491,703	841	0.2%
4110	**Benefits**	77,481.95	117,941	128,571	10,630	9.0%
4210	**Insurance**	345.51	-	-	-	0.0%
4220	**Professional Services**	4,929.86	11,600	12,500	900	7.8%
4230	**Publications**	1,051.30	100	100	-	0.0%
4240	**Rentals**	90.25	-	-	-	0.0%
4250	**Repairs & maintenance**	707.63	-	-	-	0.0%
4260	**Supplies & Materials**	6,322.65	9,500	8,500	(1,000)	-10.5%
4270	**Travel & Training**	5,430.77	6,500	6,500	-	0.0%
4280	**Utilities**	662.38	23,600	24,850	1,250	5.3%
4290	**Miscellaneous**	1,493.57	1,100	1,000	(100)	-9.1%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(64,788.00)	(66,444)	(66,444)	-	0.0%
	TOTAL	358,067.87	594,759	607,280	12,521	2.1%

FY 2014 Parks

0101 0607	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	969,083.80	965,331	1,061,223	95,892	9.9%
4110	**Benefits**	257,547.97	299,733	298,404	(1,329)	-0.4%
4210	**Insurance**	25,663.73	31,580	33,535	1,955	6.2%
4220	**Professional Services**	102,228.00	116,000	116,000	-	0.0%
4230	**Publications**	32.56	50	50	-	0.0%
4240	**Rentals**	1,681.21	1,750	1,750	-	0.0%
4250	**Repairs & maintenance**	137,897.21	148,000	148,000	-	0.0%
4260	**Supplies & Materials**	172,971.92	170,065	172,565	2,500	1.5%
4270	**Travel & Training**	2,355.17	1,000	1,500	500	50.0%
4280	**Utilities**	154,302.23	143,500	156,500	13,000	9.1%
4290	**Miscellaneous**	6,665.14	2,550	2,550	-	0.0%
4300	**Capital Outlay**	58,790.15	60,000	60,000	-	0.0%
4400	**Debt Service**	0.00	24,205	24,205	-	0.0%
4500	**Other Expenses**	1,465.22	500	500	-	0.0%
4560	**Other Program Support**	96.96	21,000	21,000	-	0.0%
4226	**Interdepartmental Ch**	912.00	(9,948)	(9,948)	-	0.0%
	TOTAL	1,891,693.27	1,975,316	2,087,834	112,518	5.7%

FY 2014 Urban Forestry

0101 0608	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	152,108.89	218,533	196,631	(21,902)	-10.0%
4110	**Benefits**	33,242.93	24,909	23,840	(1,069)	-4.3%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	1,909.12	-	20,000	20,000	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	74.86	4,075	4,000	(75)	-1.8%
4250	**Repairs & maintenance**	311.71	6,000	6,000	-	0.0%
4260	**Supplies & Materials**	3,190.96	25,000	25,000	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	1,000	1,000	-	0.0%
4290	**Miscellaneous**	777.00	100	100	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	174,960.74	185,000	200,000	15,000	8.1%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	366,576.21	464,617	476,571	11,954	2.6%

Recreation

Mission Statement: Making Rapid City a better place to work, live and play.

Outcome Based Indicators

Provide recreational opportunities for all ages

	2011 Results	2012 Results	2013 Target	2014 Target
Youth Programs	67	58	65	69
Adult Programs	31	33	35	35
Senior Programs	7	10	10	10
Provide Special Events	2	2	3	10

Provide a safe, clean , and fun atmosphere

	2011 Results	2012 Results	2013 Target	2014 Target
Weekly site evaluations	12	12	32	56
Update maintenance manuals	0	1	1 time a year	1 time a year
Remove Graffitti within 24 hour notification	N/A	N/A	75 % resp. time	75%
Daily maintenance check lists	0	112	256	365

Customer Service Satisfaction

	2011 Results	2012 Results	2013 Target	2014 Target
Public Attendence (PARTICIPATION)	7,400	7,500	8,000	8,400
On line Registration - Percentage	0	10%	20%	25%
Surveys done in Facilities/Facebook Posts	0	14	100	150
Voice in User Associations	0	2	5	20

Facilitators of Community Centers

	2011 Results	2012 Results	2013 Target	2014 Target
Tournaments	0	2	3	7
Rental Time	861	875	900 hours	950 hours
Organizational Users	8	8	9	10
Public Free Time (Open Gym)	N/A	N/A	3,000 particip.	3,200 particip.

Retention of Officials

	2011 Results	2012 Results	2013 Target	2014 Target
Retention of Officials	0	0	75%	75%

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Recreation - Percentage	N/A	0%
Recreation - Number of Employees	N/A	0

Statistics

	2011 Results	2012 Results	2013 Target	2014 Target
Registrations Youth	3314	3400	3500	3,700
Registrations Adult	7987	8000	8200	8400
Per user subsidy	$2.74	$2.03	$1.96	$1.90
Participants	70,774	74,365	75,000	76,000
Recovery of expenses	44%	54%	55%	57%

Staffing

	2011	2012	2013 Budget	2014 Target
Year End Full Time Equivalent Employees (FTE)	3	2	2	2

Information of Interest

Upcoming projects, pending items and other information of general interest

50 Volunteers in Recreational Programs
$1,650 in Sponsorship Dollars
26,000 Spectators @ Recreation Activities
Beginning Process of the Recreation Facility Planning (2014)
Supervise 2 community gyms and skate park

FY 2014 Recreation Division

0101 0601	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	193,156.84	184,258	184,457	199	0.1%
4110	**Benefits**	39,451.26	38,068	38,168	100	0.3%
4210	**Insurance**	11,339.83	12,000	13,100	1,100	9.2%
4220	**Professional Services**	13,884.99	15,500	15,500	-	0.0%
4230	**Publications**	600.00	2,000	2,000	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	1,296.36	3,000	3,000	-	0.0%
4260	**Supplies & Materials**	16,618.96	17,600	17,100	(500)	-2.8%
4270	**Travel & Training**	1,566.30	2,000	2,000	-	0.0%
4280	**Utilities**	3,249.74	5,800	5,800	-	0.0%
4290	**Miscellaneous**	1,870.30	-	2,000	2,000	0.0%
4300	**Capital Outlay**	0.00	8,000	83,000	75,000	937.5%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	26,391.14	19,500	19,500	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	12,504.00	-	-	-	0.0%
	TOTAL	321,929.72	307,726	385,625	77,899	25.3%

ICE

Mission Statement: Making Rapid City a better place to work, live and play.

Outcome Based Indicators

Provide recreational opportunities for all ages

	2011 Results	2012 Results	2013 Target	2014 Target
Youth Programs	100	105	110	115
Adult Programs	12	12	15	15
Senior Programs	3	3	3	3
Provide Special Events	3	4	6	6

Provide a safe, clean , and fun atmosphere

	2011 Results	2012 Results	2013 Target	2014 Target
Weekly site evaluations	N/A	26	52	52
Update maintenance manuals	N/A	1	1 time a year	1 time a year
Remove Graffitti within 24 hour notification	N/A	N/A	75 % resp. time	75% resp. time
Daily maintenance check lists	N/A	112	362	362

Customer Service Satisfaction

	2011 Results	2012 Results	2013 Target	2014 Target
Public Attendence (PARTICIPATION)	29,000	29,000	30,000	30,000
On line Registration - Percentage	N/A	10%	20%	25%
Surveys done in Facilities/Facebook Likes	N/A	100	300	400
Voice in User Associations	N/A	4	7	8

Facilitators of Ice Arena Rentals

	2011 Results	2012 Results	2013 Target	2014 Target
Tournaments	3	3	3	3
Rental Time	742	861	900 hours	925 hours
Organizational Users	5	7	7	8
Open Skate	N/A	N/A	22,000	23,000

Retention of Officials

	2011 Results	2012 Results	2013 Target	2014 Target
Retention of Officials	N/A	N/A	75%	75%

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Ice - Percentage	N/A	66.67%
Ice - Number of Employees	N/A	2

Statistics

	2011 Results	2012 Results	2013 Target	2014 Target
Hockey Registration	3446	3450	3500	3600
Figure Skate Registration	1185	1230	1300	1300
Per user subsidy	N/A	$2.71	$2.70	$2.65
Participants	N/A	84,324	84,500	84,700
Recovery of expenses	N/A	62%	64%	65%

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	4	4	3	3

Information of Interest

Upcoming projects, pending items and other information of general interest

150 hours of volunteer service in ice programming
$1,500 in Sponsorship Dollars
18,350 Public Skate Attendence /Main St. Square Affects
Plan to Rent Ice to Rushmore Hockey Club again after 7 years
Programming Accounts for 40% of Revenues

FY 2014 Ice Division

0101 0603	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	263,650.33	264,699	264,432	(267)	-0.1%
4110	**Benefits**	52,232.77	55,442	55,149	(293)	-0.5%
4210	**Insurance**	9,205.03	10,000	11,000	1,000	10.0%
4220	**Professional Services**	5,098.81	3,000	3,000	-	0.0%
4230	**Publications**	700.00	3,000	3,000	-	0.0%
4240	**Rentals**	2,737.28	2,900	2,900	-	0.0%
4250	**Repairs & maintenance**	22,100.88	46,000	46,000	-	0.0%
4260	**Supplies & Materials**	38,028.57	29,000	29,000	-	0.0%
4270	**Travel & Training**	140.00	2,000	2,000	-	0.0%
4280	**Utilities**	103,879.86	102,300	109,000	6,700	6.5%
4290	**Miscellaneous**	7,073.95	3,000	3,000	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	44,784.91	40,000	40,000	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	14,148.00	4,872	4,872	-	0.0%
	TOTAL	563,780.39	566,213	573,353	7,140	1.3%

AQUATICS

Mission Statement: Making Rapid City a better place to work, live and play.

Outcome Based Indicators

Provide recreational opportunities for all ages

	2011 Results	2012 Results	2013 Target	2014 Target
Youth Programs	N/A	440	452	460
Adult Programs	N/A	246	253	258
Senior Programs	N/A	200	220	220
Provide Special Events	N/A	2	4	4

Provide a safe, clean , and fun atmosphere

	2011 Results	2012 Results	2013 Target	2014 Target
Weekly site evaluations	N/A	26	52	52
Update maintenance maunuals	N/A	1	1 time a year	1 time a year
Remove Graffitti within 24 hour notification	N/A	N/A	75 % resp. time	80% resp. time
Daily maintenance check lists	N/A	120	360	360

Customer Service Satisfaction

	2011 Results	2012 Results	2013 Target	2014 Target
Public Attendence (PARTICIPATION)	N/A	125,000	130,000	133,000
On line Registration - Percentage	N/A	15%	20%	25%
Surveys done in Facilities / Facebook Posts	N/A	100	100	150
Voice in User Associations	N/A	4	4	6

Facilitators of Rentals

	2011 Results	2012 Results	2013 Target	2014 Target
Swim Meets/Tournaments	2	2	4	4
Rental Time	700 hours	700 hours	800 hours	850 hours
Organizational Users	6	7	8	8
Public Free Time (Public Swim)	N/A	79,000	81,000	83,000

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Aquatics - Percentage	N/A	0%
Aquatics - Number of Employees	N/A	0

Statistics

	2011 Results	2012 Results	2013 Target	2014 Target
Dollar amount of sold passes	$237,882	$227,000	$241,000	$244,000
Number of swim passes sold	N/A	3,767	3,800	3,875
Per user subsidy - All Pools	N/A	$4.53	$3.88	$3.72
Per user subsidy - Sioux Park Pool	N/A	$3.41	$3.25	$3.21
Per user subsidy - Parkview Pool	N/A	$1.72	$3.93	$1.52
Per user subsidy - Horace Mann Pool	N/A	$7.77	$7.91	$7.57
Per user subsidy - Swim Center	N/A	$3.33	$3.23	$3.13
Participants	N/A	167,341	167,900	168,500
Recovery of expenses	N/A	49%	51%	52%

Staffing

	2011 Results	2012 Results	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	7	6	6	6

Information of Interest

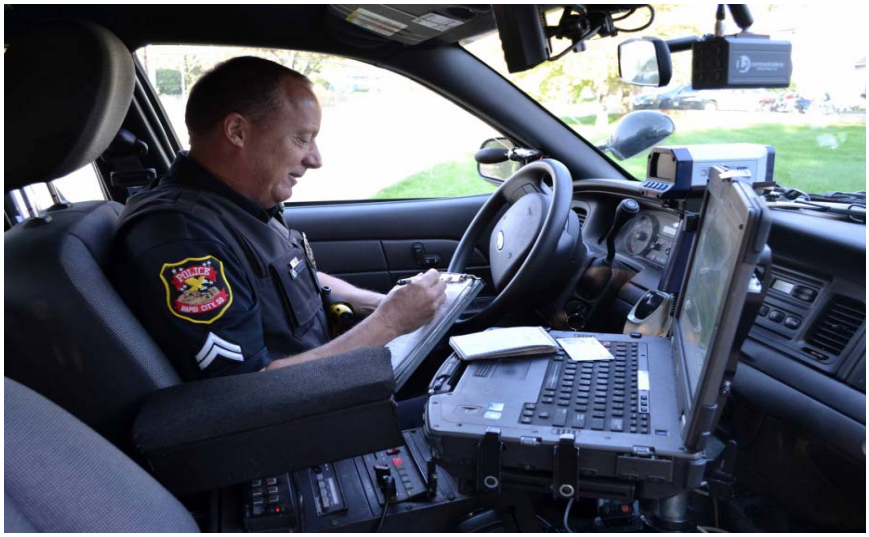
Upcoming projects, pending items and other information of general interest

820 hours of multi purpose room rental
Had 1368 swim lessons given
$190,780 in revenue from outdoor pools
Will begin operations of the New 50 meter pool @ Roosevelt

FY 2014 Total Swimming Pools

0101 0612	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	707,066	691,668	701,794	10,126	1.5%
4110	**Benefits**	116,766	119,750	120,659	909	0.8%
4210	**Insurance**	23,164	26,900	30,900	4,000	14.9%
4220	**Professional Services**	15,660	25,000	19,000	(6,000)	-24.0%
4230	**Publications**	451	4,000	4,000	-	0.0%
4240	**Rentals**	211	200	200	-	0.0%
4250	**Repairs & maintenance**	33,946	42,300	47,300	5,000	11.8%
4260	**Supplies & Materials**	143,978	150,700	150,700	-	0.0%
4270	**Travel & Training**	3,002	6,000	6,000	-	0.0%
4280	**Utilities**	264,427	258,000	272,000	14,000	5.4%
4290	**Miscellaneous**	5,077	4,750	4,750	-	0.0%
4300	**Capital Outlay**	-	-	-	-	0.0%
4400	**Debt Service**	-	-	-	-	0.0%
4500	**Other Expenses**	97,160	105,500	104,500	(1,000)	-0.9%
4560	**Other Program Support**	-	-	-	-	0.0%
4226	**Interdepartmental Ch**	12,192	5,592	5,592	-	0.0%
	TOTAL	1,423,098	1,440,360	1,467,395	27,035	1.9%

Police



Rapid City Police Department

Service Community Integrity

Outcome Based Indicators

Provide Effective Public Safety Services to the Community

	2011 Results	2012 Results	2013 Target	2014 Target
Maintain or increase traffic enforcement actions	11,272	9,224	11,000	12,000
Maintain or increase DUI related enforcement actions	845	878	1000	1,100
Maintain or increase pedestrian-specific enforcement actions	403	981	1100	1100
Decrease Panhandling Incidents	N/A	194	150	125

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Police Department - Percentage	6.16%	11.64%
Police Department - Number of Employees	9	17

Statistics

	2011	2012
Calls for service	142,318	139,807
Total arrests	11,749	11,277
DUI arrests	845	878
Traffic Accidents investigated	3,769	3,507
Uses of force to effect arrests	445	484

Staffing

	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	146	146	150

Information of Interest

Upcoming projects, pending items and other information of general interest

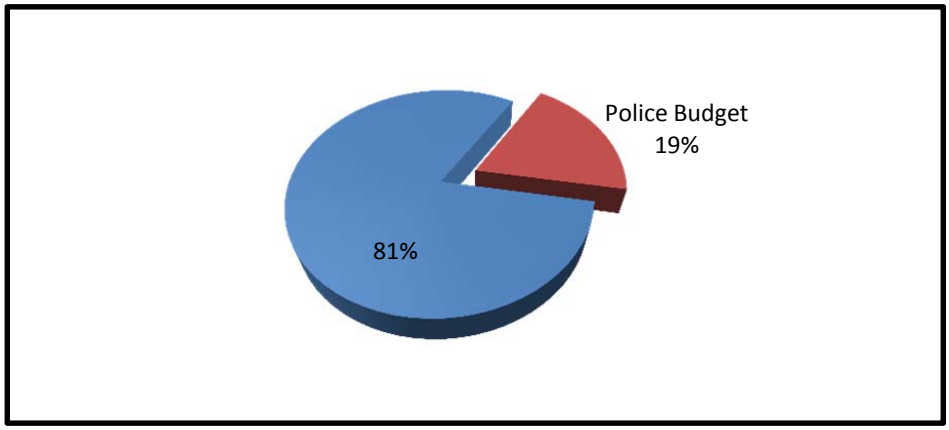
Installation of new records management system in 2013

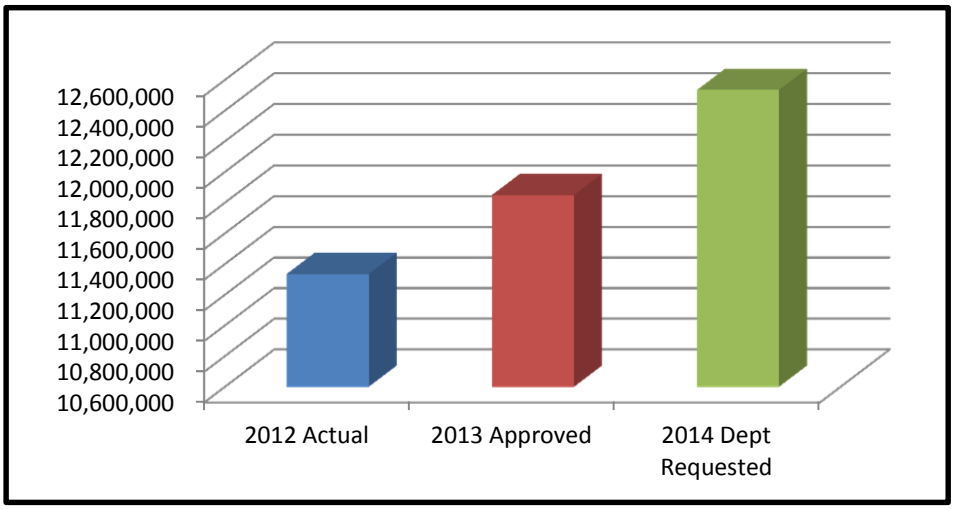
In 2013, the RCPD participated in its 8th accreditation assessment in 23 years

The RCPD has applied for federal funding through the Community Oriented Policing Services (COPS) hiring initiative, for four additional police officers to be added in late 2013 or early 2014. We will learn if we are to receive this grant award sometime in Fall 2013.

FY 2014 TOTAL POLICE SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	7,482,224	8,015,805	8,384,667	368,862	4.6%
4110	**Benefits**	2,197,191	2,374,675	2,586,852	212,177	8.9%
4210	**Insurance**	195,455	185,100	202,675	17,575	9.5%
4220	**Professional Services**	147,224	175,000	175,000	-	0.0%
4230	**Publications**	2,533	3,000	3,000	-	0.0%
4240	**Rentals**	9,099	16,000	10,000	(6,000)	-37.5%
4250	**Repairs & maintenance**	147,378	215,495	173,250	(42,245)	-19.6%
4260	**Supplies & Materials**	600,081	576,032	604,500	28,468	4.9%
4270	**Travel & Training**	44,793	60,000	65,000	5,000	8.3%
4280	**Utilities**	138,452	141,000	145,175	4,175	3.0%
4290	**Miscellaneous**	70,732	149,000	145,500	(3,500)	-2.3%
4300	**Capital Outlay**	152,025	120,000	150,000	30,000	25.0%
4400	**Debt Service**	-	-	-	-	0.0%
4500	**Other Expenses**	48,023	3,000	3,000	-	0.0%
4560	**Other Program Support**	125,000	30,000	100,000	70,000	233.3%
4226	**Interdepartmental Ch**	(25,657)	(214,308)	(214,308)	-	0.0%
	TOTAL	11,334,556	11,849,799	12,534,311	684,512	5.8%





PUBLIC WORKS
TRANSIT DIVISION

Mission Statement: To provide safe, clean, reliable, courteous, accessible and affordable public transportation service throughout Rapid City.

Outcome Based Indicators

Provide a safe transit system

	2011 Results	2012 Results	2013 Target	2014 Target
Number of accidents	N/A	11	<6	<6
Number of citizen safety complaints	N/A	16	<5	<5

Provide a reliable and efficient transit system

	2011 Results	2012 Results	2013 Target	2014 Target
On time performance for Dial-A-Ride (%)	N/A	90%	95%	95%
On time performance for RapidRide (%)	N/A	80%	90%	90%

Provide an affordable transit system

	2011 Results	2012 Results	2013 Target	2014 Target
Increase ridership for RapidRide	N/A	320,854	336,900	353,700
Increase ridership for Dial-A-Ride	N/A	86,883	89,490	92,175
Increase ridership of city View Trolley	N/A	9,076	9,990	10,980
Increase advertising revenues	N/A	$431,582	$461,792	$494,118

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Rapid Transit - Percentage	N/A	10.62%
Rapid Transit - Number of Employees	N/A	3

STATISTICS

	2011 Results	2012 Results
400,000 passenger trips per year	394,810	416,812
Vehicle Revenue Miles	563,192	573,453
Fleet vehicles	29	29
Revenue service hours	37,800	39,000

STAFFING

	2012	2013 Budget	2014 Budget
Number of FTE's	26.5	28.25	28.25

STREETS DIVISION

Mission Statement: To provide safe, clean and well maintained street, pedestrian and storm drainage systems for the convenience and safety of the public and to accomplish this in an efficient, safe, economical and environmentally conscientious manner.

Outcome Based Indicators

Provide a clean street system

	2011 Results	2012 Results	2013 Target	2014 Target
Total cost per mile swept	N/A	N/A	$2,200.00	$30.00

Provide a well maintained street and pedestrian system

	2011 Results	2012 Results	2013 Target	2014 Target
Percentage of road hazards repaired within 24 hours	N/A	100%	100%	100%

Provide a well maintained storm drainage system

	2011 Results	2012 Results	2013 Target	2014 Target
Percentage of collection system cleaned	N/A	N/A	60%	60%

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Streets - Percentage	N/A	42.65%
Streets - Number of Employees	N/A	5

STATISTICS

	2011	2012
Miles of asphalt and concrete streets	400	350
Number of stormwater inlets	5,151	5,151
Number of miles of storm sewer	133	133
Miles drainage way	121	121
Number of detention basins	139	139
Tons of material swept annually	5,318	5,000

STAFFING

	2012	2013 Budget	2014 Budget
Number of FTE's	45	45	45

ENGINEERING DIVISION

Mission Statement: To utilize engineering solutions and management to provide safe and effective traffic, water, sanitary sewer, streets, and drainage infrastructure for the community.

Outcome Based Indicators

Efficiently plan, maintain, and construct public infrastructure

	2011 Results	2012 Results	2013 Target	2014 Target
Number of Projects Bid vs. Number of Projects Planned for CIP (Streets, Drainage, Misc. and .16)	N/A	N/A	92%	92%
Planned vs. Actual spending for STCM Projects	N/A	N/A	100%	100%
Overall Pavement Condition Index	69	72.2	78	78
Number of ADA sidewalk Curb Ramps Installed	N/A	N/A	220	220

Operate a safe and efficient traffic control system

	2011 Results	2012 Results	2013 Target	2014 Target
Total feet of pavement marking replaced	N/A	N/A	1,500,000	1,500,000
Number of obsolete traffic signal controllers replaced	N/A	N/A	6	6
Number of traffic control signs replaced	N/A	2,966	2,200	2,200

Effectively support other Department and Division improvements

	2011 Results	2012 Results	2013 Target	2014 Target
Number of Projects Bid vs. Number of Projects Planned for CIP (Parks and Public Buildings)	N/A	N/A	90%	90%
Number of Projects Bid vs. Number of Projects Planned for Water CIP	N/A	N/A	85%	85%
Number of Projects Bid vs. Number of Projects Planned for Water Reclamation CIP	N/A	N/A	85%	85%
Percent of Development Plans reviewed within 10 days	N/A	N/A	100%	100%

Manage stormwater system and water quality improvements

	2011 Results	2012 Results	2013 Target	2014 Target
Number of stormwater quality inspections	N/A	N/A	35	37

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Engineering - Percentage	N/A	5.56%
Engineering - Number of Employees	N/A	2

STATISTICS

	2011	2012
Number of Traffic Signals	N/A	110
Amount of Projects Bid	N/A	$40.2M

STAFFING

	2012	2013 Budget	2014 Budget
Number of FTE's	43.5	43.5	43.5

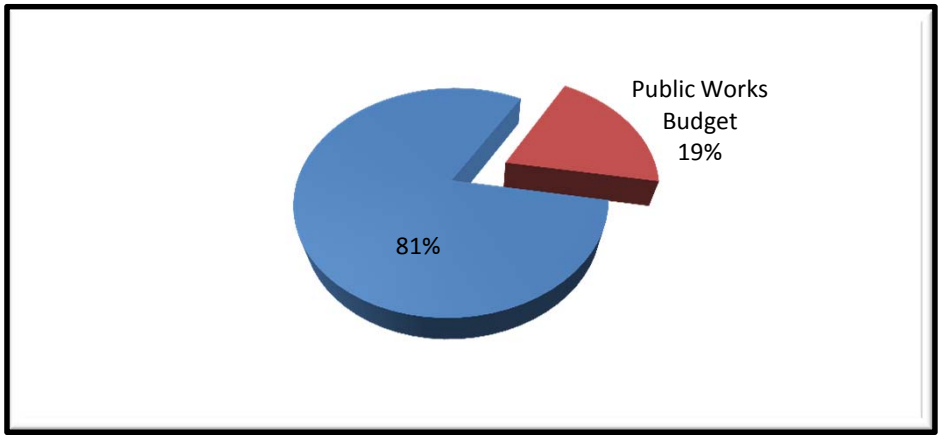
Public Works - Infrastructure Budgets

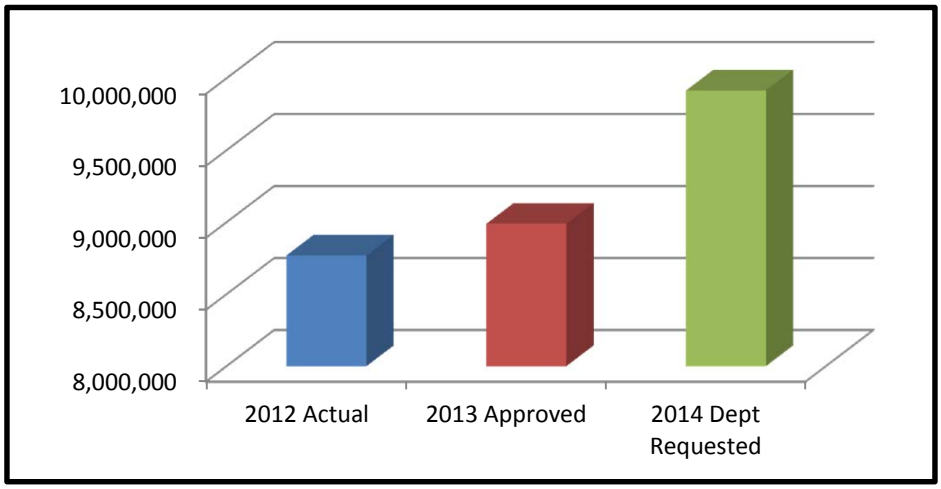
Fund	Revenue Source	2011	2012	2013	2014	2015	2016	2017	2018
CIP - Streets	Sales Tax	$ 4,188,919	$ 4,230,008	$ 4,413,841	$ 4,666,744	$ 4,804,226	$ 4,945,832	$ 5,091,688	$ 5,291,995
.16 Fund - Street Rehabilitation	Sales Tax	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000
.16 Fund - Streets	Sales Tax/Bond	$ -	$ -	$ 3,300,000	$ 1,500,000	$ 1,725,000	$ -	$ -	$ -
Streets (STCM)	General Fund	$ 600,000	$ 762,000	$ 868,000	$ 912,500	$ 930,750	$ 949,365	$ 968,352	$ 987,719
Urban Systems	SD DOT	$ 1,600,000	$ 1,600,000	$ 1,900,000	$ 1,900,000	$ 1,900,000	$ 1,900,000	$ 1,900,000	$ 1,900,000
Total for Streets		**$ 7,888,919**	**$ 8,092,008**	**$ 11,981,841**	**$ 10,479,244**	**$ 10,859,976**	**$ 9,295,197**	**$ 9,460,040**	**$ 9,679,714**
CIP - Drainage	Sales Tax	$ 2,659,279	$ 2,686,672	$ 2,710,339	$ 2,971,162	$ 3,062,817	$ 3,157,222	$ 3,254,458	$ 3,387,997
.16 Fund - Drainage	Sales Tax/Bond	$ -	$ -	$ 1,450,000	$ 500,000	$ 900,000	$ -	$ -	$ -
Total for Drainage		**$ 2,659,279**	**$ 2,686,672**	**$ 4,160,339**	**$ 3,471,162**	**$ 3,962,817**	**$ 3,157,222**	**$ 3,254,458**	**$ 3,387,997**
Water	Enterprise Fund	$ 7,511,400	$ 7,807,856	$ 8,116,170	$ 8,436,817	$ 8,770,289	$ 9,117,101	$ 9,477,785	$ 9,852,897
Sewer	Enterprise Fund	$ 3,807,880	$ 3,956,195	$ 4,110,443	$ 4,270,860	$ 4,437,695	$ 4,611,202	$ 4,791,651	$ 4,979,317
.16 Fund - Utility	Sales Tax/Bond	$ 500,000	$ 7,070,000	$ 4,550,000	$ 8,650,000	$ 1,675,000	$ 1,000,000	$ 1,000,000	$ 1,000,000
Total for Water/Sewer Utilities		**$ 11,819,280**	**$ 18,834,051**	**$ 16,776,613**	**$ 21,357,677**	**$ 14,882,984**	**$ 14,728,303**	**$ 15,269,436**	**$ 15,832,214**
Total Infrastructure Budget*		**$ 22,367,478**	**$ 29,612,731**	**$ 32,918,793**	**$ 35,308,083**	**$ 29,705,777**	**$ 27,180,722**	**$ 27,983,934**	**$ 28,899,925**

*Does not include Jackson Springs Water Treatment Plant and projects associated with that bond ($40 Million).

FY 2014 TOTAL PUBLIC WORKS SUMMARY - GENERAL FUND

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	5,284,598	5,557,915	5,664,245	106,330	1.9%
4110	**Benefits**	1,439,299	1,474,504	1,554,838	80,334	5.4%
4210	**Insurance**	69,221	82,605	79,966	(2,639)	-3.2%
4220	**Professional Services**	239,742	189,000	193,500	4,500	2.4%
4230	**Publications**	1,762	3,120	2,120	(1,000)	-32.1%
4240	**Rentals**	8,820	103,000	102,800	(200)	-0.2%
4250	**Repairs & maintenance**	691,728	755,905	789,980	34,075	4.5%
4260	**Supplies & Materials**	1,498,052	1,613,802	1,584,763	(29,039)	-1.8%
4270	**Travel & Training**	16,414	20,350	21,350	1,000	4.9%
4280	**Utilities**	897,681	919,180	962,659	43,479	4.7%
4290	**Miscellaneous**	44,273	78,860	72,760	(6,100)	-7.7%
4300	**Capital Outlay**	1,763,023	972,937	1,398,500	425,563	43.7%
4400	**Debt Service**	-	337,290	527,290	190,000	56.3%
4500	**Other Expenses**	4,442	1,500	-	(1,500)	-100.0%
4560	**Other Program Support**	-	-	-	-	0.0%
4226	**Interdepartmental Ch**	(3,189,120)	(3,120,300)	(3,038,964)	81,336	-2.6%
	TOTAL	8,769,936	8,989,668	9,915,807	926,139	10.3%





FY 2014 Engineering/Public Works

0101 0108	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	2,159,768.22	2,231,546	2,320,624	89,078	4.0%
4110	**Benefits**	530,832.47	550,833	572,251	21,418	3.9%
4210	**Insurance**	4,471.01	5,610	6,031	421	7.5%
4220	**Professional Services**	17,522.31	50,000	50,000	-	0.0%
4230	**Publications**	388.06	1,000	-	(1,000)	-100.0%
4240	**Rentals**	225.00	-	-	-	0.0%
4250	**Repairs & maintenance**	28,629.89	23,500	21,500	(2,000)	-8.5%
4260	**Supplies & Materials**	73,425.04	77,210	82,820	5,610	7.3%
4270	**Travel & Training**	13,438.90	13,500	14,500	1,000	7.4%
4280	**Utilities**	13,669.92	15,000	15,000	-	0.0%
4290	**Miscellaneous**	22,965.75	70,000	61,000	(9,000)	-12.9%
4300	**Capital Outlay**	24,515.00	55,000	51,000	(4,000)	-7.3%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	875.86	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(2,535,804.00)	(2,447,520)	(2,447,520)	-	0.0%
	TOTAL	354,923.43	645,679	747,206	101,527	15.7%

FY 2014 Traffic Engineering

0101 0205	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	306,112.75	295,324	303,922	8,598	2.9%
4110	**Benefits**	83,876.19	83,526	89,559	6,033	7.2%
4210	**Insurance**	2,205.58	2,274	2,445	171	7.5%
4220	**Professional Services**	26,210.52	11,000	12,000	1,000	9.1%
4230	**Publications**	0.00	120	120	-	0.0%
4240	**Rentals**	76.18	300	300	-	0.0%
4250	**Repairs & maintenance**	113,138.78	176,000	179,130	3,130	1.8%
4260	**Supplies & Materials**	146,221.87	169,730	176,700	6,970	4.1%
4270	**Travel & Training**	1,809.22	2,500	2,500	-	0.0%
4280	**Utilities**	55,134.43	64,025	66,525	2,500	3.9%
4290	**Miscellaneous**	1,562.19	2,800	2,600	(200)	-7.1%
4300	**Capital Outlay**	0.00	50,000	-	(50,000)	-100.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	92,712.00	-	-	-	0.0%
	TOTAL	829,059.71	857,599	835,801	(21,798)	-2.5%

FY 2014 Street Lighting

0101 0304	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	70,175.01	69,000	71,000	2,000	2.9%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	200	-	(200)	-100.0%
4250	**Repairs & maintenance**	0.00	900	600	(300)	-33.3%
4260	**Supplies & Materials**	32,542.33	63,300	64,440	1,140	1.8%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	787,306.39	789,745	830,000	40,255	5.1%
4290	**Miscellaneous**	490.00	200	500	300	150.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	1.42	500	-	(500)	-100.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	7,212.00	-	-	-	0.0%
	TOTAL	897,727.15	923,845	966,540	42,695	4.6%

FY 2014 Rapid Transit System

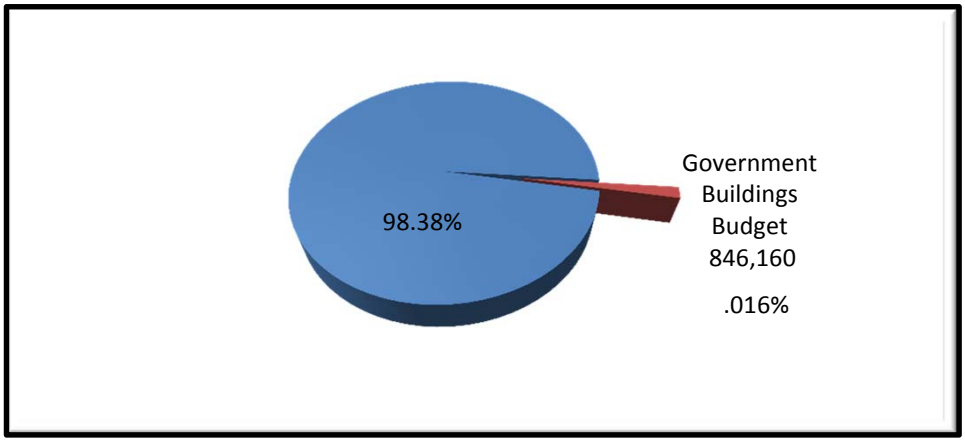
0101 0618	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,002,625.97	1,064,064	1,085,320	21,256	2.0%
4110	**Benefits**	259,271.43	250,654	282,496	31,842	12.7%
4210	**Insurance**	17,369.11	21,361	22,964	1,603	7.5%
4220	**Professional Services**	50,174.08	45,000	45,000	-	0.0%
4230	**Publications**	778.40	2,000	2,000	-	0.0%
4240	**Rentals**	1,200.00	-	-	-	0.0%
4250	**Repairs & maintenance**	163,120.94	120,000	143,000	23,000	19.2%
4260	**Supplies & Materials**	287,141.14	327,500	310,500	(17,000)	-5.2%
4270	**Travel & Training**	0.00	750	750	-	0.0%
4280	**Utilities**	24,799.67	29,235	31,559	2,324	7.9%
4290	**Miscellaneous**	11,791.01	710	710	-	0.0%
4300	**Capital Outlay**	344,080.00	-	360,000	360,000	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	885.22	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	11,136.00	-	-	-	0.0%
	TOTAL	2,174,372.97	1,861,274	2,284,299	423,025	22.7%

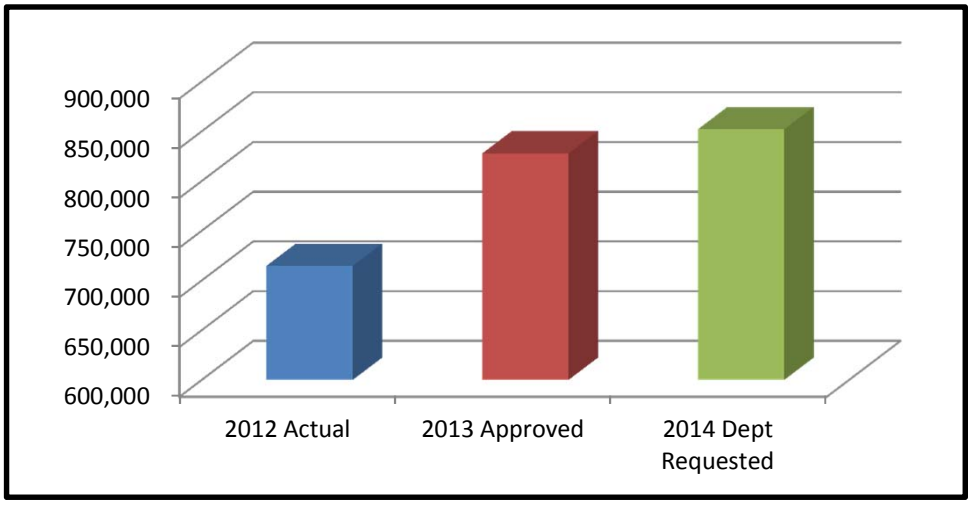
FY 2014 Total Streets/Highways

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,816,091.54	1,966,981	1,954,379	(12,602)	-0.6%
4110	**Benefits**	565,319.03	589,491	610,532	21,041	3.6%
4210	**Insurance**	45,175.56	53,360	48,526	(4,834)	-9.1%
4220	**Professional Services**	75,660.00	14,000	15,500	1,500	10.7%
4230	**Publications**	595.10	-	-	-	0.0%
4240	**Rentals**	7,319.00	102,500	102,500	-	0.0%
4250	**Repairs & maintenance**	386,838.35	435,505	445,750	10,245	2.4%
4260	**Supplies & Materials**	958,721.84	976,062	950,303	(25,759)	-2.6%
4270	**Travel & Training**	1,166.35	3,600	3,600	-	0.0%
4280	**Utilities**	16,771.00	21,175	19,575	(1,600)	-7.6%
4290	**Miscellaneous**	7,464.43	5,150	7,950	2,800	54.4%
4300	**Capital Outlay**	1,394,427.87	867,937	987,500	119,563	13.8%
4400	**Debt Service**	0.00	337,290	527,290	190,000	56.3%
4500	**Other Expenses**	2,679.02	1,000	-	(1,000)	-100.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(764,376.00)	(672,780)	(591,444)	81,336	-12.1%
	TOTAL	4,513,853.09	4,701,271	5,081,961	380,690	8.1%

FY 2014 OTHERS SUMMARY - GENERAL FUND - GOVT BLDGS

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	-	-	-	-	0%
4110	**Benefits**	-	-	-	-	0%
4210	**Insurance**	51,275	44,605	54,640	10,035	22%
4220	**Professional Services**	125,076	250,072	151,782	(98,290)	-39%
4230	**Publications**	-	-	-	-	0%
4240	**Rentals**	-	800	300	(500)	-63%
4250	**Repairs & maintenance**	45,756	68,091	56,300	(11,791)	-17%
4260	**Supplies & Materials**	23,158	31,783	21,450	(10,333)	-33%
4270	**Travel & Training**	-	-	-	-	0%
4280	**Utilities**	204,704	248,186	251,148	2,962	1%
4290	**Miscellaneous**	-	50	-	(50)	-100%
4300	**Capital Outlay**	-	-	-	-	0%
4400	**Debt Service**	-	-	-	-	0%
4500	**Other Expenses**	-	-	-	-	0%
4560	**Other Program Support**	258,580	178,180	310,540	132,360	74%
4226	**Interdepartmental Ch**	6,192	6,012	6,012	-	0%
	TOTAL	714,741	827,779	852,172	24,393	3%





FY 2014 CITY HALL MTN

0101 6061	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	9,394.10	10,350	10,450	100	1.0%
4220	**Professional Services**	77,622.97	125,000	130,000	5,000	4.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	300	300	-	0.0%
4250	**Repairs & maintenance**	14,066.00	46,000	46,000	-	0.0%
4260	**Supplies & Materials**	6,779.08	12,953	12,950	(3)	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	56,066.80	88,900	89,200	300	0.3%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	4,812.00	4,668	4,668	-	0.0%
	TOTAL	168,740.95	288,171	293,568	5,397	1.9%

FY 2014 GOVT BLDG DAHL

0101 6062	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	10,505.09	9,825	10,530	705	7.2%
4220	**Professional Services**	26,923.75	41,782	21,782	(20,000)	-47.9%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	15,278.37	7,091	10,300	3,209	45.3%
4260	**Supplies & Materials**	9,066.66	8,330	8,500	170	2.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	54,875.33	65,986	66,048	62	0.1%
4290	**Miscellaneous**	0.00	50	-	(50)	-100.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	96,500.00	76,500	96,500	20,000	26.1%
4226	**Interdepartmental Ch**	1,380.00	1,344	1,344	-	0.0%
	TOTAL	214,529.20	210,908	215,004	4,096	1.9%

FY 2014 GOVT BLDG OTHER

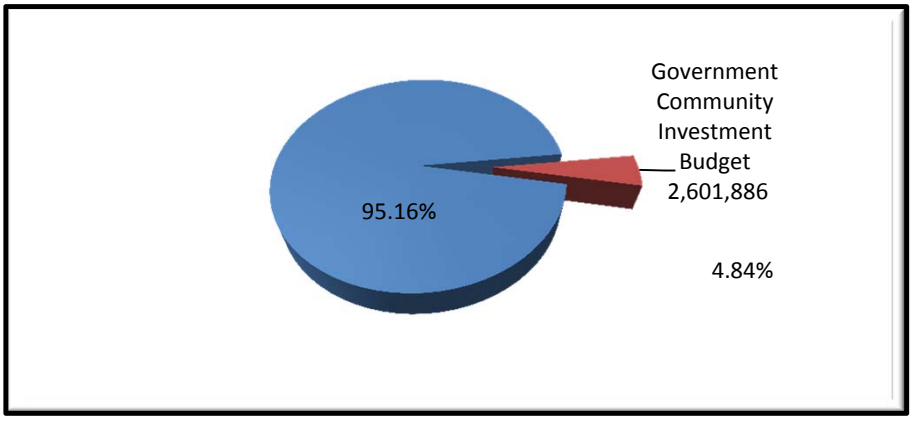
0101 6063	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	11,249.65	3,700	12,100	8,400	227.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	11,249.65	3,700	12,100	8,400	227.0%

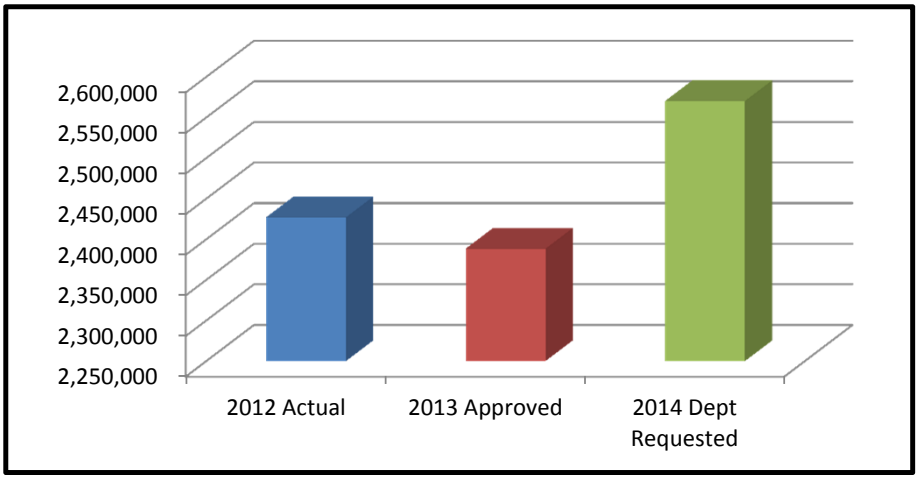
FY 2014 JOURNEY MUSEUM

0101 6064	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	20,126.57	20,730	21,560	830	4.0%
4220	**Professional Services**	20,529.31	83,290	-	(83,290)	-100.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	500	-	(500)	-100.0%
4250	**Repairs & maintenance**	16,411.48	15,000	-	(15,000)	-100.0%
4260	**Supplies & Materials**	7,312.16	10,500	-	(10,500)	-100.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	93,761.48	93,300	95,900	2,600	2.8%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	162,080.17	101,680	214,040	112,360	110.5%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	320,221.17	325,000	331,500	6,500	2.0%

FY 2014 OTHERS SUMMARY - GENERAL FUND - COMMUNITY INVESTMENTS

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	-	-	-	-	0%
4110	**Benefits**	-	-	-	-	0%
4210	**Insurance**	-	-	-	-	0%
4220	**Professional Services**	58,990	33,000	33,000	-	0%
4230	**Publications**	-	-	-	-	0%
4240	**Rentals**	-	-	-	-	0%
4250	**Repairs & maintenance**	-	-	-	-	0%
4260	**Supplies & Materials**	-	-	-	-	0%
4270	**Travel & Training**	-	-	-	-	0%
4280	**Utilities**	-	-	-	-	0%
4290	**Miscellaneous**	-	-	-	-	0%
4300	**Capital Outlay**	-	-	-	-	0%
4400	**Debt Service**	-	-	-	-	0%
4500	**Other Expenses**	-	200,000	204,000	4,000	2%
4560	**Other Program Support**	2,400,567	2,186,924	2,364,886	177,962	8%
4226	**Interdepartmental Ch**	(32,448)	(31,500)	(31,500)	-	0%
	TOTAL	2,427,109	2,388,424	2,570,386	181,962	8%



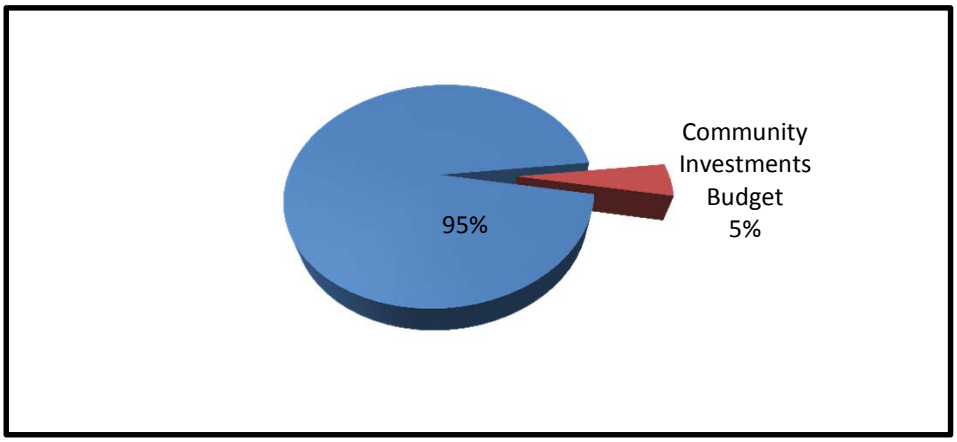


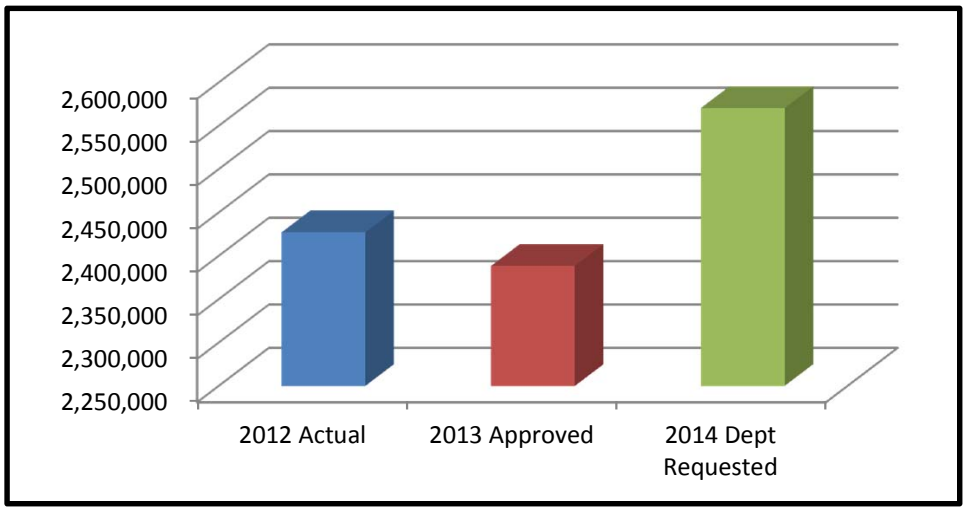
Community Investments

Economic Development
Emergency Management
Animal Shelter (Humane Society)
Advertising (Chamber)
Corrections
Detoxification Center
Dispatch Center

FY 2014 OTHERS SUMMARY - GENERAL FUND - COMMUNITY INVESTMENTS

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	-	-	-	-	0%
4110	**Benefits**	-	-	-	-	0%
4210	**Insurance**	-	-	-	-	0%
4220	**Professional Services**	58,990	33,000	33,000	-	0%
4230	**Publications**	-	-	-	-	0%
4240	**Rentals**	-	-	-	-	0%
4250	**Repairs & maintenance**	-	-	-	-	0%
4260	**Supplies & Materials**	-	-	-	-	0%
4270	**Travel & Training**	-	-	-	-	0%
4280	**Utilities**	-	-	-	-	0%
4290	**Miscellaneous**	-	-	-	-	0%
4300	**Capital Outlay**	-	-	-	-	0%
4400	**Debt Service**	-	-	-	-	0%
4500	**Other Expenses**	-	200,000	204,000	4,000	2%
4560	**Other Program Support**	2,400,567	2,186,924	2,364,886	177,962	8%
4226	**Interdepartmental Ch**	(32,448)	(31,500)	(31,500)	-	0%
	TOTAL	2,427,109	2,388,424	2,570,386	181,962	8%





FY 2014 ECONOMIC DEVELOPMENT

0101 0715	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	325,000.00	325,000	325,000	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	325,000.00	325,000	325,000	-	0.0%

FY 2014 COMMUNITY INVESTMENTS

0101 0621	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	200,000	204,000	4,000	2.0%
4560	**Other Program Support**	200,000.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	200,000.00	200,000	204,000	4,000	2.0%

FY 2014 ANIMAL SHELTER/CONTROL

0101 0503	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	278,318.00	278,318	250,486	(27,832)	-10.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	278,318.00	278,318	250,486	(27,832)	-10.0%

FY 2014 ADVERTISING/CHAMBER

0101 0704	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	33,000.00	33,000	33,000	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	33,000.00	33,000	33,000	-	0.0%

FY 2014 Dispatch Center

0101 0199	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	1,065,005.50	1,050,000	1,245,000	195,000	18.6%
4226	**Interdepartmental Ch**	(32,448.00)	(31,500)	(31,500)	-	0.0%
	TOTAL	1,032,557.50	1,018,500	1,213,500	195,000	19.1%

FY 2014 DETOXIFICATION CENTER

0101 0501	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	442,000.00	442,000	451,000	9,000	2.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	442,000.00	442,000	451,000	9,000	2.0%

FY 2014 CORRECTIONS

0101 0203	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	25,990.02	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	25,990.02	-	-	-	0.0%

FY 2014 EMERGENCY MANAGEMENT

0101 0209	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	90,243.00	91,606	93,400	1,794	2.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	90,243.00	91,606	93,400	1,794	2.0%

General Fund Program Support Community Investments	2014 Proposed	2013 Proposed	2012 Actual	2011 Actual	2010 Actual	2009 Actual	2008 Actual
Dahl Fine Arts	$215,004	$210,948	$214,529	$209,601	$206,694	$222,429	$161,052
Journey	$331,500	$325,000	$320,221	$325,000	$325,000	$325,000	$327,653
Mayor's Committee on Disabilities	$1,000	$1,000	$285	$495	$602	$581	$601
Human Relations Committee	$1,000	$1,000	$0	$0	$864	$175	$0
Western Resources for DisABLED	$0	$0	$1,000	$1,000	$1,000	$1,000	$0
Pow-Wow	$200	$200	$0	$0	$0	$5,000	$0
BH Pow-Wow (through Arts Subsidy)	$0	$0	$12,000	$10,000	$9,500	$9,500	$0
Sister Cities	$1,000	$1,000	$0	$0	$231	$824	$0
Fireworks Display[+]	$30,000	$30,000	$30,000	$30,000	$20,000	$0	$16,000
BH Vision	$0	$0	$0	$0	$0	$75,000	$75,000
Minneluzahan Senior Center	$0	$0	$21,500	$21,500	$21,500	$21,500	$21,500
Canyon Lake Senior Center	$0	$0	$14,000	$14,000	$14,000	$14,000	$14,000
Salvation Army	$0	$0	$2,500	$2,500	$2,500	$5,000	$5,000
Big Brothers/Sisters	$0	$0	$4,000	$4,000	$4,000	$4,000	$4,000
Habitat for Humanity	$0	$0	$0	$0	$0	$0	$5,500
Senior Companions	$0	$0	$1,000	$1,000	$1,000	$1,000	$1,000
Housing Coalition	$0	$0	$0	$1,000	$1,000	$0	$0
Elderly Meals	$0	$0	$5,500	$5,500	$5,500	$5,500	$5,500
Community Health Center	$0	$0	$10,000	$10,000	$10,000	$12,000	$10,000
Behavior Mangement Systems	$0	$0	$0	$0	$5,000	$0	$0
RC Club for Boys	$0	$0	$3,000	$3,000	$3,000	$3,000	$3,000
RSVP	$0	$0	$4,000	$4,000	$0	$0	$0
Teton Coalition	$0	$0	$0	$0	$0	$1,000	$2,000
WAVI (in Police budget 2009)	$100,000	$30,000	$125,000	$25,000	$25,000	$25,000	$6,000
Rural America Initiative	$0	$0	$0	$0	$0	$0	$3,000
CASA	$0	$0	$6,000	$6,000	$6,000	$6,000	$6,000
Cornerstone Rescue Mission	$0	$0	$10,000	$10,000	$10,000	$10,000	$10,000
Citywide Halloween Party	$0	$0	$0	$0	$0	$0	$0
Youth & Family Services	$0	$0	$4,500	$4,500	$4,500	$4,500	$4,500
Front Porch Coalition	$0	$0	$2,000	$2,000	$2,000	$2,000	$2,000
Wellspring	$0	$0	$1,000	$1,000	$0	$0	$2,000
211 Rapid City HELPline	$0	$0	$9,000	$9,000	$9,000	$9,000	$7,953
Festival of Lights	$0	$0	$0	$0	$0	$0	$0
Drug Free Schools (Lifeways)	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000
Festival of Presidents	$0	$0	$0	$0	$0	$1,000	$0
Miss Wheelchair America	$0	$0	$0	$0	$0	$500	$0
Volunteers of America, Dakotas	$0	$0	$1,000	$0	$0	$0	$0
Allied Arts Fund Drive*	$102,000	$100,000	$7,415	$2,000	$2,000	$2,000	$112,954
Health & Welfare Subsidies*	$102,000	$100,000	$0	$0	$0	$0	$0
Community Theatre	$0	$0	$7,000	$8,000	$4,000	$4,000	$0
Bells of the Hills	$0	$0	$0	$0	$0	$0	$0
BH Chamber Music Society	$0	$0	$2,500	$2,500	$2,500	$2,000	$0
BH Dance Theatre	$0	$0	$1,500	$1,000	$1,000	$1,000	$0
BH Writer's Group	$0	$0	$0	$0	$0	$0	$0
Dakota Choral Union	$0	$0	$8,500	$8,900	$7,000	$6,000	$0
First People's Fund	$0	$0	$0	$0	$0	$0	$0
Heritage Festival	$0	$0	$0	$0	$0	$1,000	$0
Municipal Band	$0	$0	$17,300	$17,300	$17,200	$16,900	$0
A Capella Showcase	$0	$0	$0	$0	$0	$0	$0
Pioneer Museum	$0	$0	$1,000	$2,000	$2,000	$2,000	$0
Ranger Marching Band	$0	$0	$9,785	$10,300	$10,300	$10,300	$0
RC Arts Council	$0	$0	$8,000	$10,000	$11,000	$11,000	$0
RC Children's Chorus	$0	$0	$0	$2,000	$1,000	$1,000	$0
RC Concert Assn	$0	$0	$0	$0	$0	$0	$0
Shrine of Democracy	$0	$0	$0	$0	$0	$0	$0
Storybook Theatre	$0	$0	$8,000	$6,000	$11,000	$11,000	$0
Symphony Orchestra	$0	$0	$17,000	$20,000	$21,500	$21,300	$0
Small Business Development Center	$0	$0	$0	$0	$0	$0	$0
Economic Development	$250,000	$250,000	$250,000	$250,000	$250,000	$225,000	$225,000
Chamber of Commerce (2012 Advertising)	$33,000	$33,000	$33,000	$33,000	$33,000	$33,000	$30,000
EAFB Task Force	$75,000	$75,000	$75,000	$75,000	$75,000	$50,000	$50,000
Destination Rapid City	$0	$0	$0	$100,000	$100,000	$100,000	$0
Total	$1,291,704	$1,207,148	$1,298,035	$1,298,096	$1,286,392	$1,312,009	$1,161,213
Increase %	7.00%	-6.55%	0.00%	0.91%	-1.95%	12.99%	4.57%

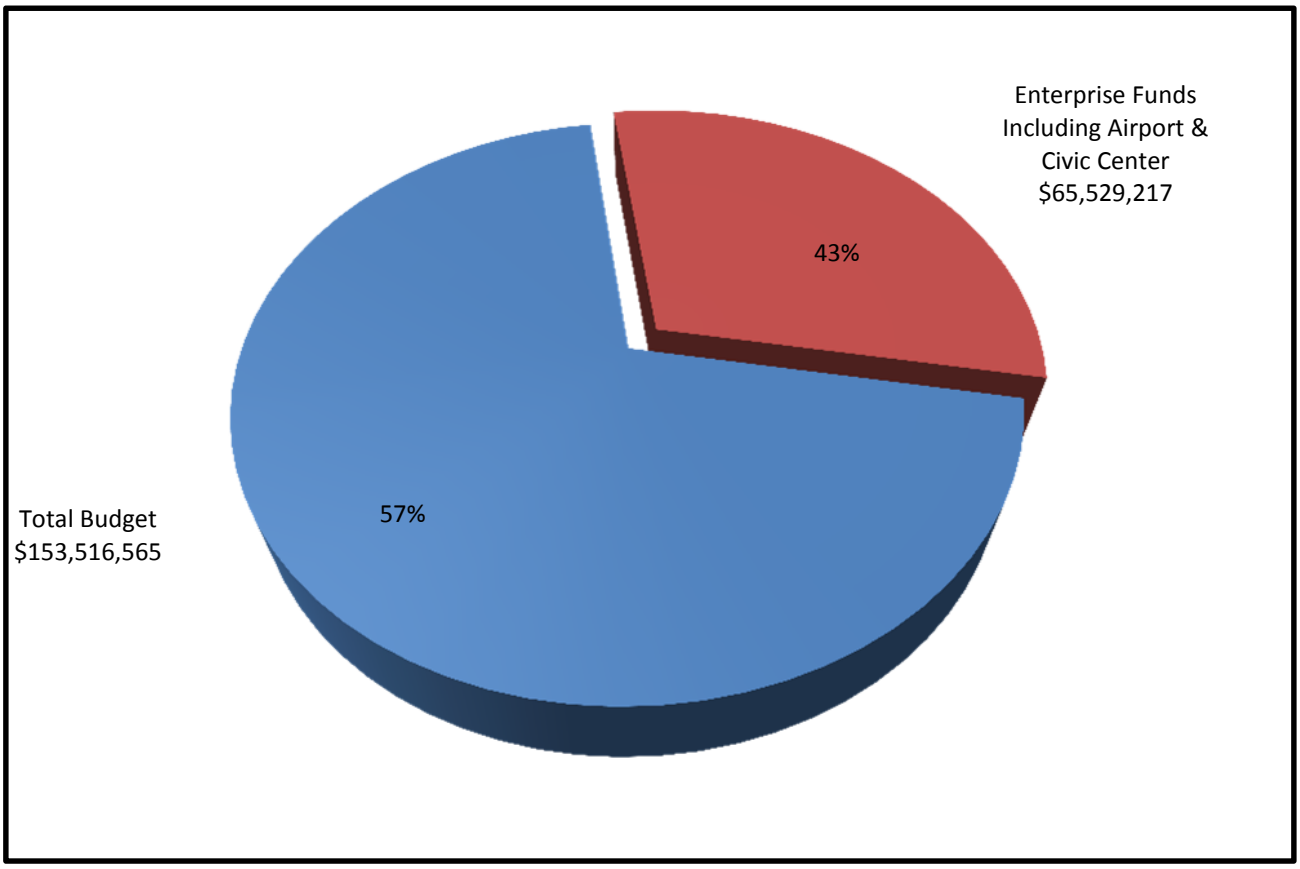
*These will be spread out among the various arts, humanities, health & welfare agencies that apply for a grant.

[+]$20,000 from tax dollars and $10,000 from DRC

General Fund Program Support - Services	2014 Proposed	2013 Proposed	2012 Actual	2011 Budgeted	2010 Actual	2009 Actual	2008 Actual
Jail (Corrections)	$0	$0	$0	$47,802	$47,822	$47,584	$25,820
BH Council of Local Governments	$17,500	$17,500	$ 17,500	$29,820	$29,820	$29,820	$28,494
Detoxification Center	$451,000	$442,000	$ 442,000	$438,000	$438,000	$426,000	$416,148
Animal Shelter/Control	$250,486	$278,318	$ 278,318	$278,318	$242,018	$242,018	$235,197
Dispatch	$1,245,000	$1,050,000	$ 1,065,006	$1,045,571	$1,045,571	$1,026,241	$915,205
Search & Rescue	$22,000	$21,606	$ 21,606	$20,606	$20,606	$20,606	$20,606
Emergency Management	$71,400	$70,000	$ 68,637	$65,845	$65,845	$65,845	$64,515
Total	$2,057,386	$1,879,424	$1,893,067	$1,925,962	$1,889,682	$1,858,114	$1,705,985
Increase %	9.47%	-1.98%	-1.71%	1.92%	1.70%	8.92%	1.94%

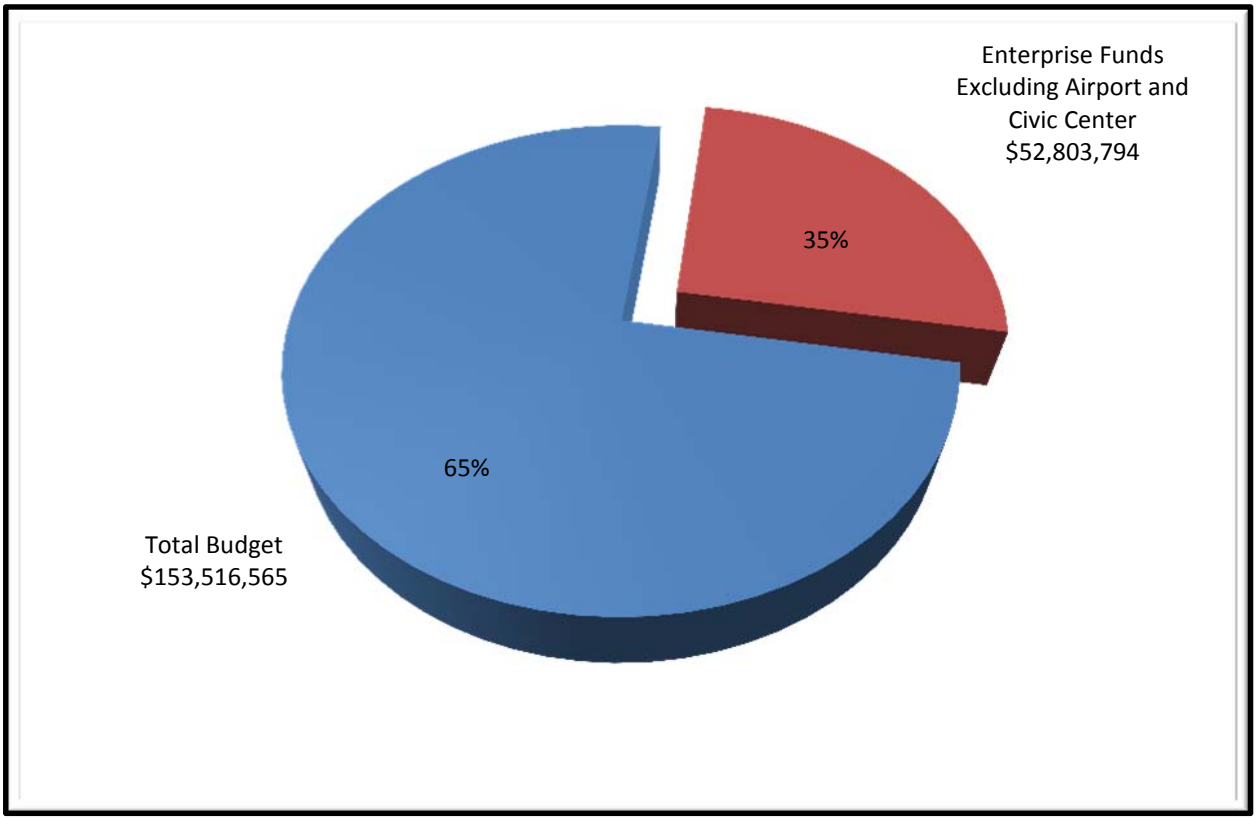
Enterprise Funds

** Including Airport & Civic Center



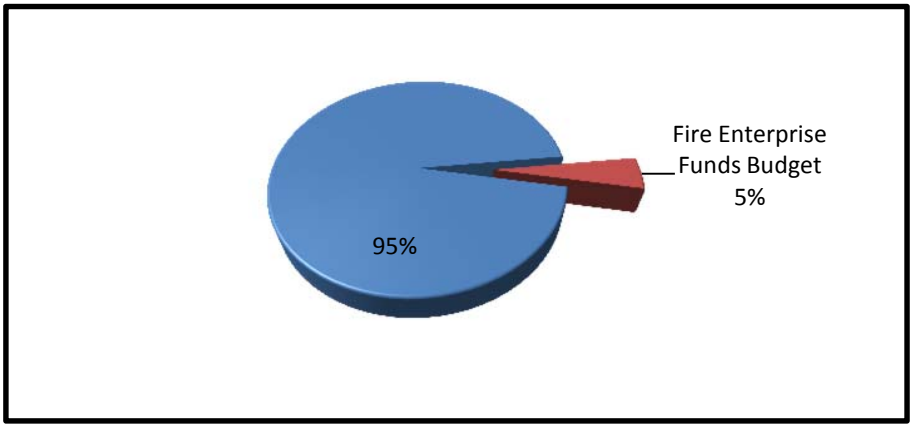
Enterprise Funds

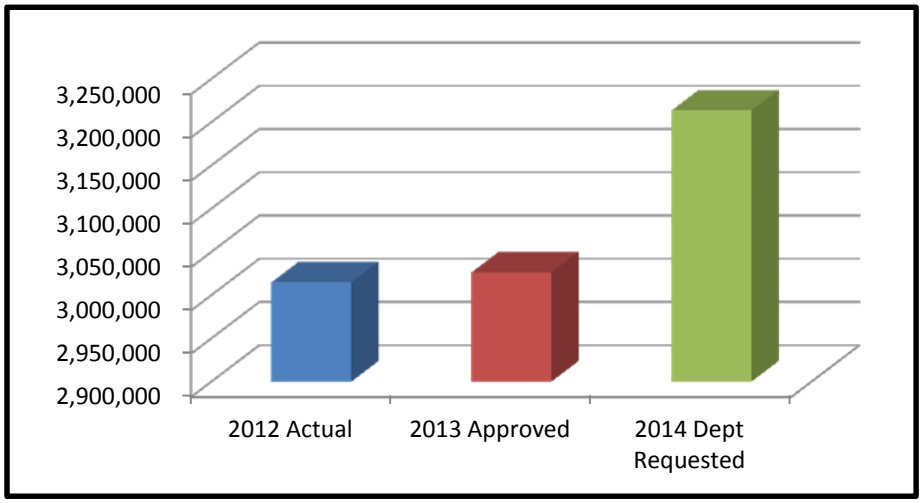
**Excluding Airport and Civic Center



FY 2014 TOTAL FIRE SUMMARY - ENTERPRISE FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,614,657	1,646,150	1,767,512	121,362	7.4%
4110	**Benefits**	494,315	509,566	581,639	72,073	14.1%
4210	**Insurance**	27,427	33,175	35,664	2,489	7.5%
4220	**Professional Services**	46,987	85,450	90,300	4,850	5.7%
4230	**Publications**	-	500	500	-	0.0%
4240	**Rentals**	4,648	2,500	5,000	2,500	100.0%
4250	**Repairs & maintenance**	24,268	29,600	29,600	-	0.0%
4260	**Supplies & Materials**	141,735	151,050	155,547	4,497	3.0%
4270	**Travel & Training**	35,972	35,000	40,000	5,000	14.3%
4280	**Utilities**	29,537	36,792	38,370	1,578	4.3%
4290	**Miscellaneous**	225,567	205,380	219,400	14,020	6.8%
4300	**Capital Outlay**	72,800	-	-	-	0.0%
4400	**Debt Service**	209,660	209,660	172,500	(37,160)	-17.7%
4500	**Other Expenses**	34,441	30,150	35,150	5,000	16.6%
4560	**Other Program Support**	-	-	-	-	0.0%
4226	**Interdepartmental Ch**	52,716	51,168	42,228	(8,940)	-17.5%
	TOTAL	3,014,730	3,026,141	3,213,410	187,269	6.2%





FY 2014 Ambulance

0618 0890	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,614,657.08	1,646,150	1,767,512	121,362	7.4%
4110	**Benefits**	494,314.75	509,566	581,639	72,073	14.1%
4210	**Insurance**	27,426.90	33,175	35,664	2,489	7.5%
4220	**Professional Services**	46,987.43	85,450	90,300	4,850	5.7%
4230	**Publications**	0.00	500	500	-	0.0%
4240	**Rentals**	4,647.55	2,500	5,000	2,500	100.0%
4250	**Repairs & maintenance**	24,267.93	29,600	29,600	-	0.0%
4260	**Supplies & Materials**	141,734.76	151,050	155,547	4,497	3.0%
4270	**Travel & Training**	35,972.18	35,000	40,000	5,000	14.3%
4280	**Utilities**	29,537.24	36,792	38,370	1,578	4.3%
4290	**Miscellaneous**	225,566.66	205,380	219,400	14,020	6.8%
4300	**Capital Outlay**	72,800.00	-	-	-	0.0%
4400	**Debt Service**	209,659.97	209,660	172,500	(37,160)	-17.7%
4500	**Other Expenses**	34,441.32	30,150	35,150	5,000	16.6%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	52,716.00	51,168	42,228	(8,940)	-17.5%
	TOTAL	3,014,729.77	3,026,141	3,213,410	187,269	6.2%

GOLF

Mission Statement: Making Rapid City a better place to work, live and play.

Outcome Based Indicators

Provide recreational opportunities for all ages

	2011 Results	2012 Results	2013 Target	2014 Target
Youth Programs	3	3	3	5
Adult Programs	8	8	10	14
Senior Programs	8	8	10	14
Provide Special Events	4	5	6	9

Provide a safe, clean, and fun atmosphere

	2011 Results	2012 Results	2013 Target	2014 Target
Weekly site evaluations	26	52	52	52
Mow greens - How many times per week	6	6	6	6
Remove Graffitti within 24 hour notification	N/A	N/A	75 % resp. time	85% resp. time
Daily maintenance check lists (sand traps, fairways, etc)	0	124	260	260

Customer Service Satisfaction

	2011 Results	2012 Results	2013 Target	2014 Target
Public Attendence (PARTICIPATION)	75,000	78,000	81,000	60,000
On line Registration - Percentage	5%	15%	20%	25%
Surveys done in Facilities/Facebook Likes	0	100	500	600
Voice in User Associations	2	2	2	13

Facilitators of Meadowbrook Golf Course/Grill

	2011 Results	2012 Results	2013 Target	2014 Target
Tournaments & outings	14	18	16	44
Rental Time (Restaurant)	3	9	12	0
Organizational Users	6	6	6	9
Number of Rounds Played	41,000	43,000	45,000	50,000
Items Sold	25,000	34,000	36,000	38,000

Retention of maintenance seasonal help

	2011 Results	2012 Results	2013 Target	2014 Target
Retention of maintenance seasonal help	N/A	N/A	60%	75%

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Golf - Percentage	N/A	0%
Golf - Number of Employees	N/A	0

Statistics

	2011 Results	2012 Results	2013 Target	2014 Target
Revenues	$1,265,000	$1,300,000	$930,700	$1,005,564
1200 participants in programs and special events				
Rounds played at golf course	45000	45500	46000	50,000

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	6.75	6.75	4.75	4.75

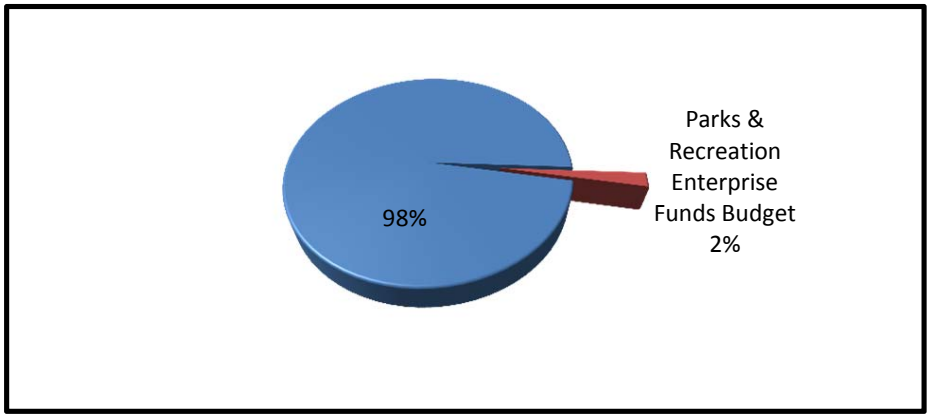
Information of Interest

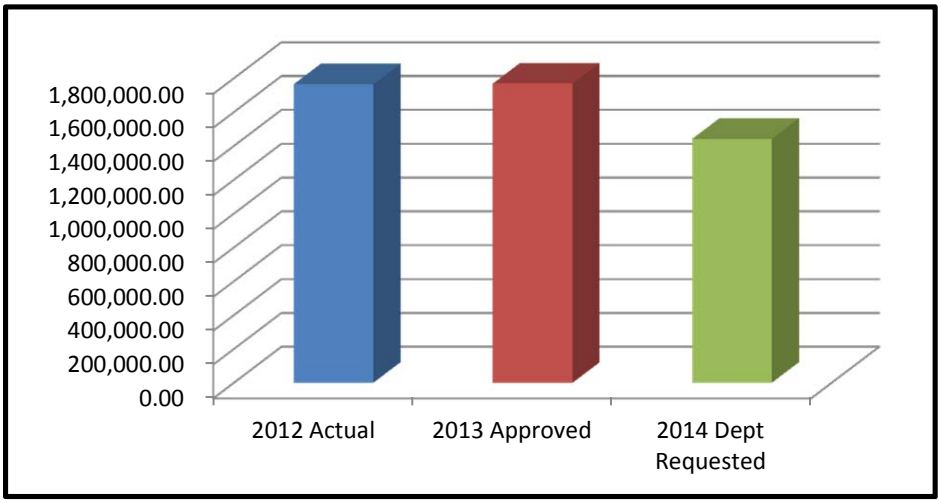
Upcoming projects, pending items and other information of general interest

35 Golf Outings & Special Tournament Formats
$3,000 in Sponsorship Dollars
650 Annual passes sold
Contracted Meadowbrook Bar & Grill Out
Two FTE's taken out of Golf
Sand and Bunker Renovations Done in 2013/2014
10 year Maintenance Master Plan Done in 2013/2014
Management Contract for the pro shop and lessons.

FY 2014 TOTAL PARKS & RECREATION SUMMARY - ENTERPRISE FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	633,196.35	689,463	506,968	(182,495)	-26.5%
4110	**Benefits**	103,315.90	121,396	102,437	(18,959)	-15.6%
4210	**Insurance**	12,365.03	14,219	14,469	250	1.8%
4220	**Professional Services**	271,274.10	248,000	289,000	41,000	16.5%
4230	**Publications**	1,522.12	1,000	1,000	-	0.0%
4240	**Rentals**	350.00	1,000	1,000	-	0.0%
4250	**Repairs & maintenance**	70,394.97	67,700	67,700	-	0.0%
4260	**Supplies & Materials**	138,387.95	120,000	108,800	(11,200)	-9.3%
4270	**Travel & Training**	2,382.87	4,000	4,500	500	12.5%
4280	**Utilities**	166,418.69	140,275	139,250	(1,025)	-0.7%
4290	**Miscellaneous**	885.60	3,350	3,350	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	41,744.74	36,600	36,600	-	0.0%
4500	**Other Expenses**	277,473.57	278,500	129,500	(149,000)	-53.5%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	44,832.00	43,536	37,152	(6,384)	-14.7%
	TOTAL	1,764,543.89	1,769,039	1,441,726	(327,313)	-18.5%





FY 2014 Cemetery

0607 0860	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	143,689.97	144,453	145,892	1,439	1.0%
4110	**Benefits**	29,846.55	30,303	31,436	1,133	3.7%
4210	**Insurance**	2,466.01	2,730	2,980	250	9.2%
4220	**Professional Services**	13,467.94	3,000	3,000	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	16,928.78	12,100	12,100	-	0.0%
4260	**Supplies & Materials**	16,039.09	19,100	19,100	-	0.0%
4270	**Travel & Training**	734.30	500	500	-	0.0%
4280	**Utilities**	9,439.16	10,775	11,250	475	4.4%
4290	**Miscellaneous**	0.00	2,100	2,100	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	6,961.43	6,500	6,500	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	14,316.00	13,896	12,804	(1,092)	-7.9%
	TOTAL	253,889.23	245,457	247,662	2,205	0.9%

FY 2014 Cemetery Endowment

0726 0907	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	576.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	576.00	-	-	-	0.0%

FY 2014 Meadowbrook Golf Course

0613 0604	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	291,481.00	102,569	70,000	(32,569)	-31.8%
4110	**Benefits**	48,980.87	16,434	15,371	(1,063)	-6.5%
4210	**Insurance**	8,932.56	-	-	-	0.0%
4220	**Professional Services**	247,109.81	230,000	275,000	45,000	19.6%
4230	**Publications**	861.22	1,000	1,000	-	0.0%
4240	**Rentals**	350.00	-	-	-	0.0%
4250	**Repairs & maintenance**	47,180.98	-	-	-	0.0%
4260	**Supplies & Materials**	102,141.51	4,200	9,700	5,500	131.0%
4270	**Travel & Training**	1,648.57	1,000	1,000	-	0.0%
4280	**Utilities**	98,309.12	-	-	-	0.0%
4290	**Miscellaneous**	885.60	500	500	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	41,744.74	-	-	-	0.0%
4500	**Other Expenses**	131,469.42	100,000	100,000	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	26,196.00	25,440	21,276	(4,164)	-16.4%
	TOTAL	1,047,291.40	481,143	493,847	12,704	2.6%

FY 2014 Meadowbrook Golf Course Restaurant

0613 0654	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	120,331.61	159,983	-	(159,983)	-100.0%
4110	**Benefits**	14,232.33	22,644	-	(22,644)	-100.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	3,266.28	-	-	-	0.0%
4230	**Publications**	660.90	-	-	-	0.0%
4240	**Rentals**	0.00	500	-	(500)	-100.0%
4250	**Repairs & maintenance**	4,046.68	6,000	-	(6,000)	-100.0%
4260	**Supplies & Materials**	10,619.94	19,700	-	(19,700)	-100.0%
4270	**Travel & Training**	0.00	500	-	(500)	-100.0%
4280	**Utilities**	26.00	16,000	-	(16,000)	-100.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	116,203.68	155,000	-	(155,000)	-100.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	269,387.42	380,327	-	(380,327)	-100.0%

FY 2014 Meadowbrook Golf Course Maintenance

0613 0664	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	188,884	204,377	15,493	8.2%
4110	**Benefits**	0.00	38,307	42,773	4,466	11.7%
4210	**Insurance**	0.00	10,124	10,124	-	0.0%
4220	**Professional Services**	0.00	8,000	8,000	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	500	1,000	500	100.0%
4250	**Repairs & maintenance**	0.00	46,600	52,600	6,000	12.9%
4260	**Supplies & Materials**	0.00	67,600	70,600	3,000	4.4%
4270	**Travel & Training**	0.00	2,000	3,000	1,000	50.0%
4280	**Utilities**	0.00	67,000	76,000	9,000	13.4%
4290	**Miscellaneous**	0.00	750	750	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	36,600	36,600	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	0.00	466,365	505,824	39,459	8.5%

FY 2014 Executive Golf Course

0614 0605	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	77,693.77	23,800	25,000	1,200	5.0%
4110	**Benefits**	10,256.15	2,021	2,113	92	4.5%
4210	**Insurance**	807.64	-	-	-	0.0%
4220	**Professional Services**	7,430.07	7,000	3,000	(4,000)	-57.1%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	2,238.53	-	-	-	0.0%
4260	**Supplies & Materials**	9,587.41	1,700	1,700	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	19,156.89	2,000	2,000	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	22,839.04	17,000	23,000	6,000	35.3%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	4,320.00	4,200	3,072	(1,128)	-26.9%
	TOTAL	154,329.50	57,721	59,885	2,164	3.7%

FY 2014 Executive Golf Course Maintenance

0614 0665	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	69,774	61,699	(8,075)	-11.6%
4110	**Benefits**	0.00	11,687	10,744	(943)	-8.1%
4210	**Insurance**	0.00	1,200	1,200	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	3,000	3,000	-	0.0%
4260	**Supplies & Materials**	0.00	7,700	7,700	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	14,500	20,000	5,500	37.9%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	0.00	107,861	104,343	(3,518)	-3.3%

FY 2014 LaCroix Golf Course

0614 0606	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	158.82	165	165	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	39,487.52	30,000	30,000	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	39,646.34	30,165	30,165	-	0.0%

PUBLIC WORKS
WATER RECLAMATION DIVISION

Mission Statement: To protect the public health by providing for *efficient* and *economical* collection and treatment of

Outcome Based Indicators

Provide uninterrupted wastewater service

	2011 Results	2012 Results	2013 Target	2014 Target
Percentage of collection system cleaned	70%	84%	75%	75%
Percentage of collection system inspected (televised)	4%	4.60%	5%	5%
Number of back ups in city owned line	10	11	<10	<10

Maximize sustainability opportunities to provide an efficient Water Reclamation System

	2011 Results	2012 Results	2013 Target	2014 Target
Electrical usage per Million Gallons of Wastewater Treated (kWH)	N/A	N/A	<1650	<1650
Electrical usage per Million Gallons of Wastewater pumped at lift stations (kWH)	N/A	N/A	<5560	<5560
Percentage of Methane used	N/A	N/A	50%	50%
Percentage of Biosolids used for Co-Compost versus landfilled	N/A	31%	50%	50%
Total operational cost per Million Gallons treated	N/A	$1,418.00	<$1,200.00	<$1,200.00

Minimize impacts on receiving stream

	2011 Results	2012 Results	2013 Target	2014 Target
Number of overflows to waters of the state	N/A	11	0	0
Number of permit violations	N/A	9	0	0

Protect publicly owned treatment works by management of the Industrial Pretreatment Program (IPP)

	2011 Results	2012 Results	2013 Target	2014 Target
Number of inspections on permitted Minor Users	N/A	1165	934	970
Number of inspections on permitted Categorical & Significant users	N/A	44	42	36

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Water Reclamation - Percentage	N/A	0%
Water Reclamation - Number of Employees	N/A	0

STATISTICS

	2011	2012
Number of user accounts	20,042	20,244
Number of miles of sewer line	322	324.5
Number of manholes	6410	6683
Number of taps for previous year	410	329
Number of Treatment Employees	18.16	18.6
Number of Collection Employees	9	9
Gallons of Wastewater Treated	3.504 Billion	2.894 Billion
Sanitary Sewer Lift Stations	7	7
Gallons of wastewater treated per capita per day	467	392
Number of Minor Users permitted under IPP	467	485
Number of Categorical & Significant Users permitted under IPP	14	12

STAFFING

	2012	2013 Budget	2014 Budget
Number of FTE's	28.88	28.88	27.5

Information of Interest

state of South Dakota is currently studying potential limits for total nitrogen and total phosporus. Current EPA projected standards for the Black
improve the efficiency of treatment and the ultimate quality of the effluent discharge.
Division so that each will have its own dedicated Electrician. In addition, several FTE positions have been combined or revised to allow for an

WATER DIVISION

Mission Statement: To deliver a clean potable water product in ample supplies that meets all federal and state drinking

Outcome Based Indicators

Meet all Federal and State drinking water regulations

	2011 Results	2012 Results	2013 Target	2014 Target
General discharge permit violations	N/A	0	0	0
Number of Safe Drinking Water Act violations both Federal and State	N/A	0	0	0
Percentage of Distribution team members certified within 18 months	N/A	100%	100%	100%
Percentage of Water Treatment team members certified within 18 months	N/A	100%	100%	100%

Provide ample supplies of potable water

	2011 Results	2012 Results	2013 Target	2014 Target
Source Water Capacity (acre-feet)	N/A	80,000	80,000	80,000

Maximize water conservation efforts

	2011 Results	2012 Results	2013 Target	2014 Target
Number of rebate applications for water conservation program - washers	N/A	209	150	150
Number of rebate applications for water conservation program - toilets	N/A	78	90	90
Water saved (estimated in gallons) in conservation program per year	N/A	3,811,054	3,320,000	3,320,000

Minimize water and revenue loss

	2011 Results	2012 Results	2013 Target	2014 Target
All watermain breaks and damaged hydrants repaired within 4 hours of the last locate	N/A	N/A	90%	100%
All damaged hydrants repaired with 72 hours of notification	N/A	N/A	90%	100%
Lineal feet of water main surveyed for water leaks	N/A	264,000	264,000	264,000
Miles of water line replaced	N/A	6.5	6.25	6
Percent of "unaccounted for" water	17%	4%	<12%	<12%

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Water - Percentage	N/A	0%
Water - Number of Employees	N/A	0

STATISTICS

	2011	2012
Population Served	72,665	72,190
Number of metered accounts	21,780	22,000
Gallons of water treated	3,549,442,700	4,041,236,400
Number of wells maintained	10	10
Number of water storage facilities maintained	16	18
Miles of distribution pipe	420	426

STAFFING

	2012	2013	2014
Number of FTE's	37.16	37.16	38.5

Information of Interest

Completion of the Jackson Springs Membrane Treatment Facility August 2013.

Water Advocacy Task Force will be reviewing their original findings from 2007 and are expected to recommend proceeding with the design and

Additional FTE added in Utility Maintenance Group

Division so that each will have its own dedicated Electrician.

SOLID WASTE DIVISION

Mission Statement: To provide for the orderly, efficient and safe collection, recycling and disposal of solid waste.

Outcome Based Indicators

Increase landfill diversion

	2011 Results	2012 Results	2013 Target	2014 Target
Increase residential recycling by 10% (tons)	N/A	1511.68	1663	1829
Increase diversion of MSW to MRF cocomposting (tons)	N/A	36,000	50,000	55,000
Host household hazardous waste collection events	0	0	1	1

Increase safety and efficiency of Landfill operations

	2011 Results	2012 Results	2013 Target	2014 Target
Number of non-commercial loads to landfill	29,756	40,000	2,500	2,600
Number of accidents	N/A	5	<2	<2

Increase safety and efficiency of Collection operations

	2011 Results	2012 Results	2013 Target	2014 Target
Number of solid waste collection stops missed	N/A	N/A	<25	
Number of accidents	N/A	2	0	0

Increase utilization of commodities and by-products of the Landfill

	2011 Results	2012 Results	2013 Target	2014 Target
Tons of compost sold	3,838	4980	8,000	8500
Tons of recyclables sold	3,166	3423	3,550	3798

Provide efficient and economical administration and regulatory compliance

	2011 Results	2012 Results	2013 Target	2014 Target
Number of DENR permit violations	0	0	0	0

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Solid Waste - Percentage	N/A	9.00%
Solid Waste - Number of Employees	N/A	4

STATISTICS

	2011	2012
Tons of solid waste accepted at facility	169,524	198,300
Number of loads weighed at scale (not including weigh backs)	59,073	40,000
Number of Residential customers-35 gallon trash tote	2,767	3524
Number of Residential customers-65 gallon trash tote	8,026	9120
Number of Residential customers-95 gallon trash tote	5,528	5870
Number of senior/disabled customers	2,439	446
Life expectancy of landfill (years)	42 Years	40 Years
Million cubic feet of landfill gas generated	131.4	122.4
Residential Stops/collection employee/week (trash only)	3,264	3703

STAFFING

	2012	2013 Budget	2014 Budget
Number of FTE's	46.71	46.71	48.04

Information of Interest

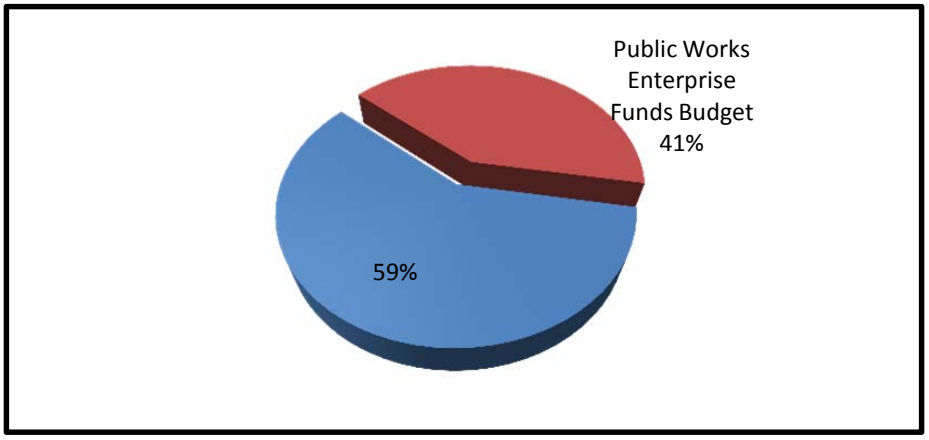
100,000 residents.

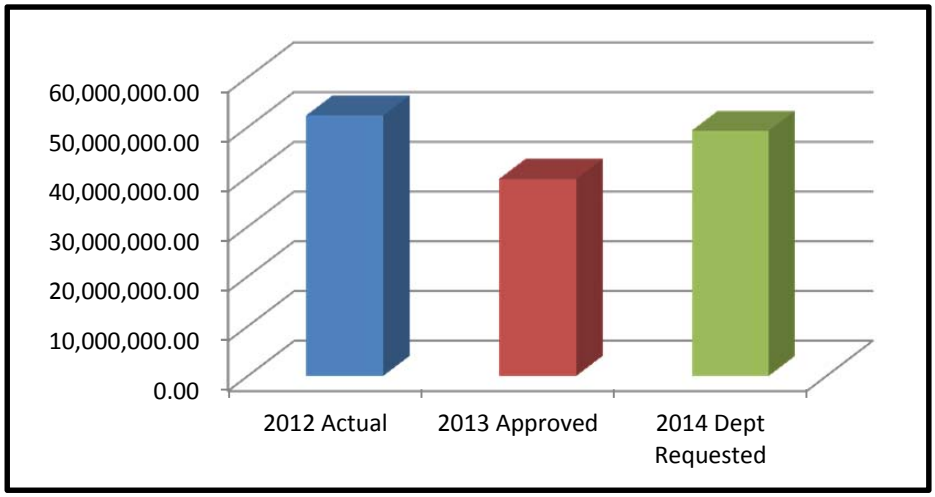
added to each Division so that each will have its own dedicated Electrician.

One additional FTE is being added to work the new Citizen Campus area; scheduled to be open Fall 2013.

FY 2014 TOTAL PUBLIC WORKS SUMMARY - ENTERPRISE FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	4,641,042.60	4,904,455	5,124,398	219,943	4.5%
4110	**Benefits**	1,405,583.05	1,488,784	1,548,596	59,812	4.0%
4210	**Insurance**	236,390.04	223,427	261,841	38,414	17.2%
4220	**Professional Services**	5,195,822.45	3,024,441	2,538,389	(486,052)	-16.1%
4230	**Publications**	1,315.60	5,415	4,251	(1,164)	-21.5%
4240	**Rentals**	70,331.26	59,421	34,135	(25,286)	-42.6%
4250	**Repairs & maintenance**	1,431,857.81	1,701,790	1,885,244	183,454	10.8%
4260	**Supplies & Materials**	2,227,434.38	2,226,311	2,411,009	184,698	8.3%
4270	**Travel & Training**	13,783.14	31,640	32,830	1,190	3.8%
4280	**Utilities**	2,088,102.67	2,179,527	2,368,965	189,438	8.7%
4290	**Miscellaneous**	40,679.69	70,180	39,969	(30,211)	-43.0%
4300	**Capital Outlay**	27,836,955.13	15,185,259	24,525,561	9,340,302	61.5%
4400	**Debt Service**	3,280,314.40	4,671,919	4,988,288	316,369	6.8%
4500	**Other Expenses**	566,674.68	638,250	597,950	(40,300)	-6.3%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	3,252,134.00	3,156,216	2,919,072	(237,144)	-7.5%
	TOTAL	52,288,420.90	39,567,035	49,280,498	9,713,463	24.5%





FY 2014 Parking Lot & Area

0610 0870	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	8,318.71	8,724	9,597	873	10.0%
4220	**Professional Services**	19,159.39	30,000	40,000	10,000	33.3%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	8,696.20	4,000	34,000	30,000	750.0%
4260	**Supplies & Materials**	12,026.60	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	10,300.32	15,500	15,500	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	102,616.02	200,623	204,898	4,275	2.1%
4500	**Other Expenses**	21,521.39	18,600	18,600	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	356,232.00	345,852	262,656	(83,196)	-24.1%
	TOTAL	538,870.63	623,299	585,251	(38,048)	-6.1%

FY 2014 Transportation Center

0608 0840	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	4,453.44	4,961	5,333	372	7.5%
4220	**Professional Services**	33,966.36	38,000	38,000	-	0.0%
4230	**Publications**	32.00	-	32	32	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	3,030.50	1,000	3,000	2,000	200.0%
4260	**Supplies & Materials**	2,936.96	2,200	3,000	800	36.4%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	23,830.51	32,236	30,610	(1,626)	-5.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	68,249.77	78,397	79,975	1,578	2.0%

FY 2014 Total Water

0602	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,621,585.14	1,653,061	1,774,847	121,786	7.4%
4110	**Benefits**	494,561.96	520,746	538,828	18,082	3.5%
4210	**Insurance**	99,687.93	72,217	101,532	29,315	40.6%
4220	**Professional Services**	2,827,337.10	1,006,087	1,031,981	25,894	2.6%
4230	**Publications**	222.74	-	204	204	0.0%
4240	**Rentals**	1,570.78	1,600	1,500	(100)	-6.3%
4250	**Repairs & maintenance**	290,069.38	181,550	232,600	51,050	28.1%
4260	**Supplies & Materials**	918,072.20	853,616	917,999	64,383	7.5%
4270	**Travel & Training**	3,615.21	10,000	10,500	500	5.0%
4280	**Utilities**	972,308.46	978,134	1,089,280	111,146	11.4%
4290	**Miscellaneous**	12,891.44	12,050	11,340	(710)	-5.9%
4300	**Capital Outlay**	21,369,686.31	7,452,054	10,267,416	2,815,362	37.8%
4400	**Debt Service**	2,328,485.59	2,319,713	2,454,676	134,963	5.8%
4500	**Other Expenses**	104,485.97	172,350	115,350	(57,000)	-33.1%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	738,276.00	716,820	597,723	(119,097)	-16.6%
	TOTAL	31,782,856.21	15,949,998	19,145,776	3,195,778	20.0%

FY 2014 Total Water Reclamation

0604	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,217,190.05	1,272,465	1,319,306	46,841	3.7%
4110	**Benefits**	374,183.13	404,195	413,995	9,800	2.4%
4210	**Insurance**	59,480.67	68,605	73,749	5,144	7.5%
4220	**Professional Services**	1,330,194.61	776,354	432,908	(343,446)	-44.2%
4230	**Publications**	483.26	2,515	2,515	-	0.0%
4240	**Rentals**	35,212.71	5,821	5,785	(36)	-0.6%
4250	**Repairs & maintenance**	451,858.32	310,240	379,544	69,304	22.3%
4260	**Supplies & Materials**	400,243.86	467,745	464,260	(3,485)	-0.7%
4270	**Travel & Training**	6,072.82	12,740	12,030	(710)	-5.6%
4280	**Utilities**	611,610.33	587,757	654,875	67,118	11.4%
4290	**Miscellaneous**	8,169.32	40,855	10,454	(30,401)	-74.4%
4300	**Capital Outlay**	6,251,011.40	4,088,205	6,983,145	2,894,940	70.8%
4400	**Debt Service**	495,886.71	1,193,921	1,374,699	180,778	15.1%
4500	**Other Expenses**	56,471.43	55,000	55,000	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	1,431,864.00	1,390,140	1,379,448	(10,692)	-0.8%
	TOTAL	12,729,932.62	10,676,558	13,561,713	2,885,155	27.0%

FY 2014 Solid Waste Collection

0612 7101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	630,967.70	668,108	673,718	5,610	0.8%
4110	**Benefits**	185,968.84	192,011	200,678	8,667	4.5%
4210	**Insurance**	16,265.45	16,000	18,000	2,000	12.5%
4220	**Professional Services**	26,406.44	91,000	45,500	(45,500)	-50.0%
4230	**Publications**	89.60	1,500	500	(1,000)	-66.7%
4240	**Rentals**	0.00	1,250	750	(500)	-40.0%
4250	**Repairs & maintenance**	143,751.39	133,500	171,000	37,500	28.1%
4260	**Supplies & Materials**	402,797.05	422,250	467,750	45,500	10.8%
4270	**Travel & Training**	687.54	2,500	2,500	-	0.0%
4280	**Utilities**	9,776.04	13,900	12,000	(1,900)	-13.7%
4290	**Miscellaneous**	990.09	3,675	3,075	(600)	-16.3%
4300	**Capital Outlay**	17,841.22	420,000	50,000	(370,000)	-88.1%
4400	**Debt Service**	343,091.71	343,092	343,092	(0)	0.0%
4500	**Other Expenses**	136,113.31	131,800	139,000	7,200	5.5%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	29,064.00	28,212	26,121	(2,091)	-7.4%
	TOTAL	1,943,810.38	2,468,798	2,153,683	(315,115)	-12.8%

FY 2014 Landfill Operations - Disposal

0615 7102	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	344,547.25	438,648	449,683	11,035	2.5%
4110	**Benefits**	112,549.09	126,165	136,626	10,461	8.3%
4210	**Insurance**	15,585.30	17,430	17,930	500	2.9%
4220	**Professional Services**	879,495.17	656,000	73,500	(582,500)	-88.8%
4230	**Publications**	337.06	500	500	-	0.0%
4240	**Rentals**	31,675.00	23,250	18,600	(4,650)	-20.0%
4250	**Repairs & maintenance**	153,887.11	270,000	281,600	11,600	4.3%
4260	**Supplies & Materials**	281,694.35	290,500	323,500	33,000	11.4%
4270	**Travel & Training**	1,147.39	2,600	2,800	200	7.7%
4280	**Utilities**	38,808.41	43,500	50,700	7,200	16.6%
4290	**Miscellaneous**	1,434.87	7,200	6,200	(1,000)	-13.9%
4300	**Capital Outlay**	16,928.12	1,225,000	450,000	(775,000)	-63.3%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	186,410.16	200,500	206,000	5,500	2.7%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	728,473.00	706,668	697,560	(9,108)	-1.3%
	TOTAL	2,792,972.28	4,007,961	2,715,199	(1,292,762)	-32.3%

FY 2014 Material Recovery Facility

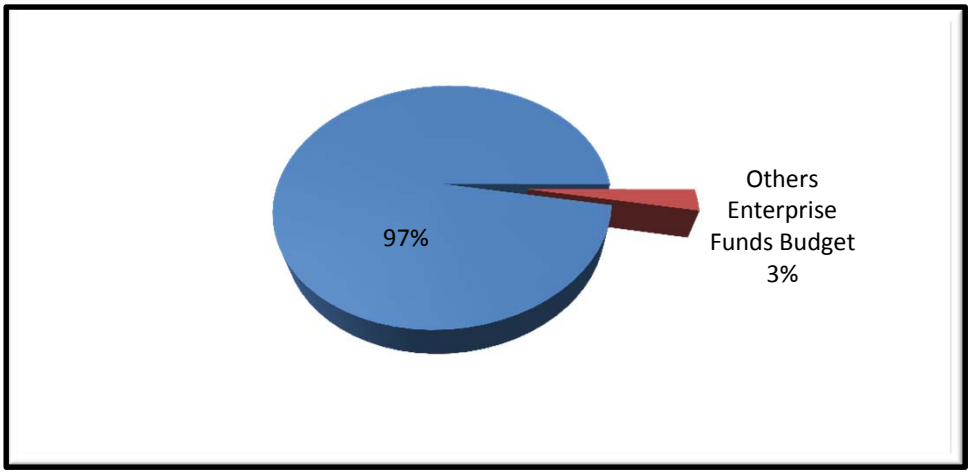
0615 7103	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	826,752.46	872,173	906,844	34,671	4.0%
4110	**Benefits**	238,320.03	245,667	258,469	12,802	5.2%
4210	**Insurance**	32,598.54	35,490	35,700	210	0.6%
4220	**Professional Services**	79,263.38	427,000	76,500	(350,500)	-82.1%
4230	**Publications**	150.94	900	500	(400)	-44.4%
4240	**Rentals**	1,872.77	27,500	7,500	(20,000)	-72.7%
4250	**Repairs & maintenance**	380,564.91	801,500	783,500	(18,000)	-2.2%
4260	**Supplies & Materials**	209,663.36	190,000	234,500	44,500	23.4%
4270	**Travel & Training**	2,260.18	3,800	5,000	1,200	31.6%
4280	**Utilities**	421,468.60	508,500	516,000	7,500	1.5%
4290	**Miscellaneous**	17,193.97	6,400	8,900	2,500	39.1%
4300	**Capital Outlay**	181,488.08	2,000,000	275,000	(1,725,000)	-86.3%
4400	**Debt Service**	10,234.37	614,570	610,923	(3,647)	-0.6%
4500	**Other Expenses**	61,672.42	60,000	64,000	4,000	6.7%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(31,775.00)	(31,476)	(44,436)	(12,960)	41.2%
	TOTAL	2,431,729.01	5,762,024	3,738,901	(2,023,123)	-35.1%

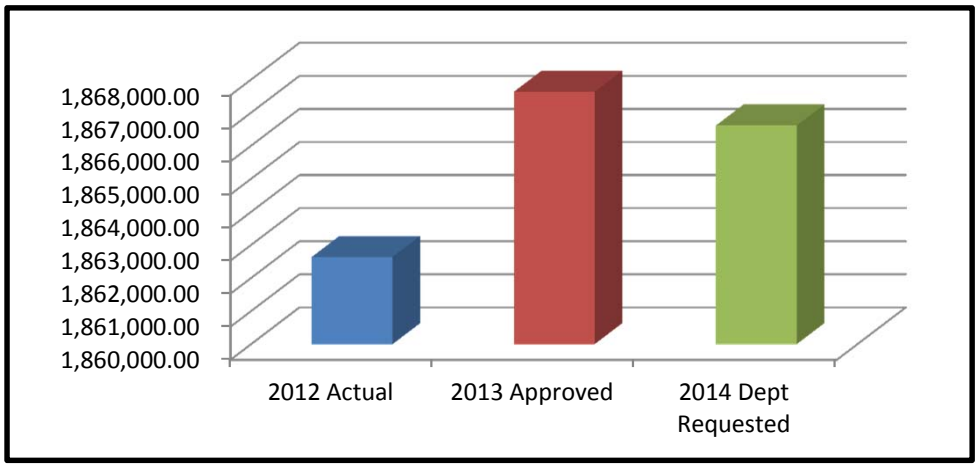
FY 2014 Solid Waste Capital Projects

0615 7104	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	800,000	800,000	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	6,500,000	6,500,000	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	0.00	-	7,300,000	7,300,000	0.0%

FY 2014 OTHERS SUMMARY - ENTERPRISE FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0%
4110	**Benefits**	0.00	-	-	-	0%
4210	**Insurance**	0.00	-	-	-	0%
4220	**Professional Services**	0.00	-	-	-	0%
4230	**Publications**	0.00	-	-	-	0%
4240	**Rentals**	0.00	-	-	-	0%
4250	**Repairs & maintenance**	0.00	-	-	-	0%
4260	**Supplies & Materials**	0.00	-	-	-	0%
4270	**Travel & Training**	0.00	-	-	-	0%
4280	**Utilities**	0.00	-	-	-	0%
4290	**Miscellaneous**	0.00	-	-	-	0%
4300	**Capital Outlay**	0.00	-	-	-	0%
4400	**Debt Service**	1,862,636.75	1,867,630	1,866,613	(1,018)	0%
4500	**Other Expenses**	0.00	-	-	-	0%
4560	**Other Program Support**	0.00	-	-	-	0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0%
	TOTAL	1,862,636.75	1,867,630	1,866,613	(1,018)	0%





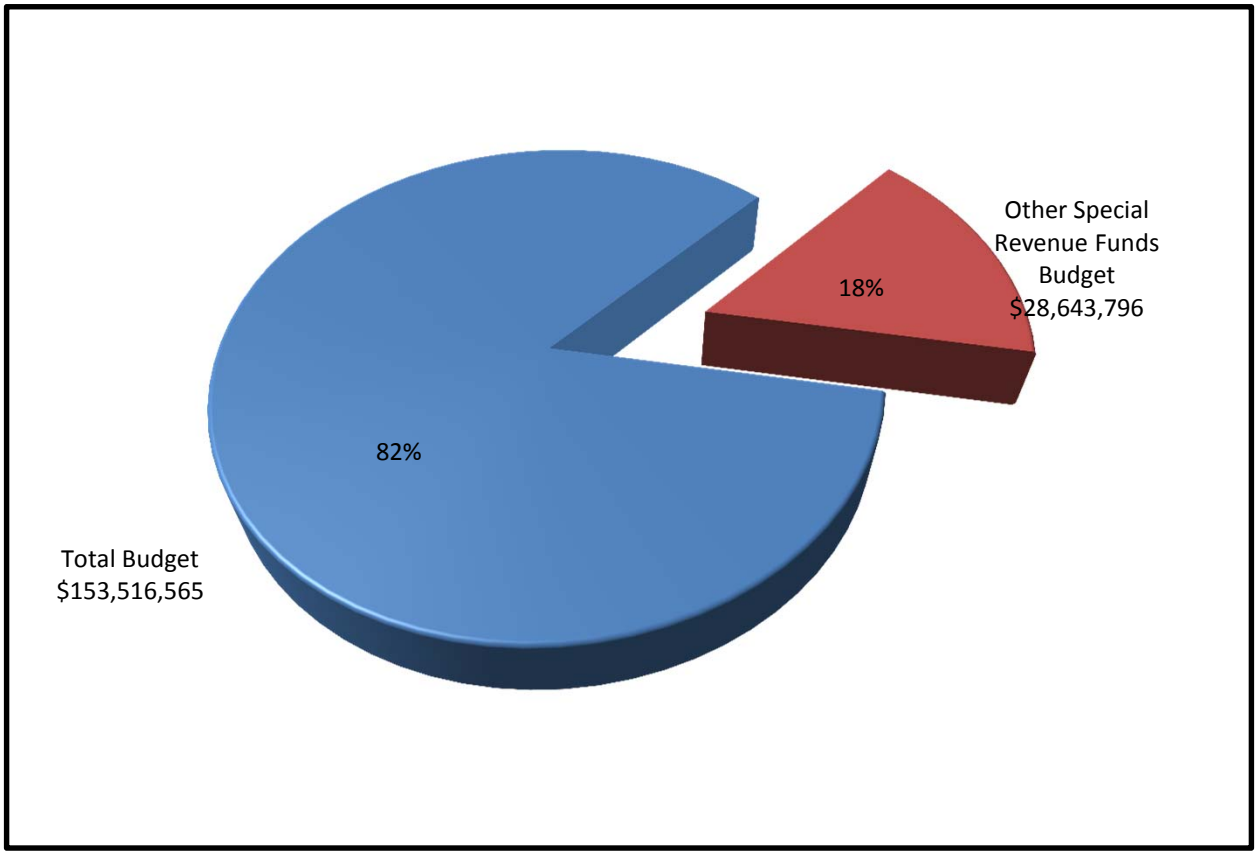
FY 2014 UTILITY FACILITIES

0605 0835	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	1,862,636.75	1,867,630	1,866,613	(1,018)	-0.1%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	1,862,636.75	1,867,630	1,866,613	(1,018)	-0.1%

Other Special Revenue Funds

Other Special Revenue Funds:

Repair & Demolition
Community Development
Liability Insurance
IT Capital Asset
Occupancy Tax
Downtown BID
Retired Senior Voluteer Program
Cemetery Endowment
Meadowbrook Development
Executive Development
Drainage
Erosion Sediment Control
Vision Fund
Capital Improvements
Educational Loan
Convention & Visitors Bureau



Community Resources

Outcome Based Indicators

Department Goal: The six divisions (HR, IT, GIS, Community Development, Code Enforcement, and Risk Management) within the department will provide valuable service to the citizens of Rapid City and outstanding support to the other departments of the City.

Risk Management

To reduce the exposures to claims against the City and employees on the job injuries and aggressively manage losses and injuries when they do occur

	2011 Results	2012 Results	2013 Target	2014 Target
Number of employee injury claims	274	243	250	255
Number of auto damage claims	26	12	25	20
Medical care costs for employee on-the-job injuries	$587,000	$388,000	$500,000	$487,000

Community Development

Work with the community to identify issues, human needs and gaps in services that affect the living standards of the residents of Rapid City and facilitate discussion with community stakeholders and government officials to set priorities, and locate assets and resources that can be utilized to achieve these priorities

	2011 Results	2012 Results	2013 Target	2014 Target
Amount of funding expended	$813,000	$497,277	$450,000	$425,000
Number of projects accomplished	31	19	15	15

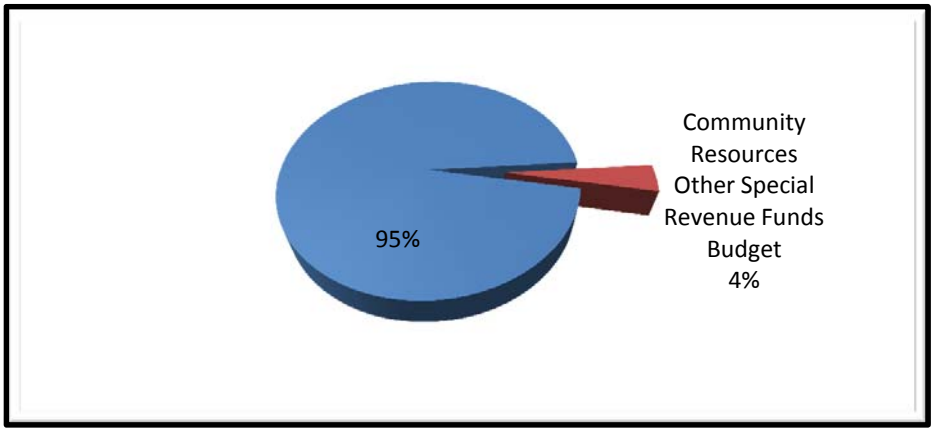
Information of Interest

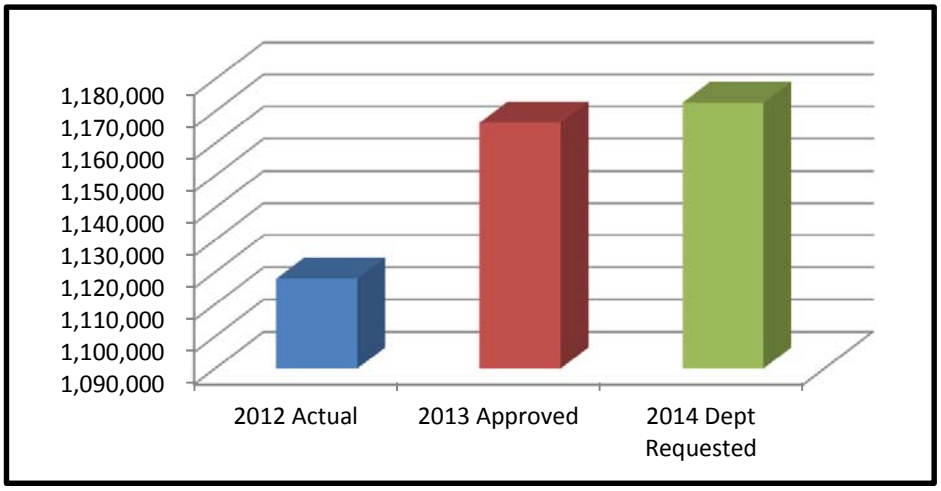
Upcoming projects, pending items and other information of general interest

for the homeless in Rapid City.

FY 2014 TOTAL COMMUNITY RESOURCES SUMMARY - OTHER FUNDS

0101	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	153,526	164,159	139,702	(24,457)	-14.9%
4110	**Benefits**	36,871	39,999	37,627	(2,372)	-5.9%
4210	**Insurance**	271,906	557,023	539,023	(18,000)	-3.2%
4220	**Professional Services**	31,326	31,650	73,000	41,350	130.6%
4230	**Publications**	1,674	2,500	2,500	-	0.0%
4240	**Rentals**	488	700	700	-	0.0%
4250	**Repairs & maintenance**	1,391	2,550	2,250	(300)	-11.8%
4260	**Supplies & Materials**	6,963	5,628	8,850	3,222	57.2%
4270	**Travel & Training**	16,912	13,000	24,000	11,000	84.6%
4280	**Utilities**	460	1,000	1,000	-	0.0%
4290	**Miscellaneous**	2,389	8,700	4,000	(4,700)	-54.0%
4300	**Capital Outlay**	-	-	-	-	0.0%
4400	**Debt Service**	-	-	-	-	0.0%
4500	**Other Expenses**	289,155	339,500	340,000	500	0.1%
4560	**Other Program Support**	304,871	-	-	-	0.0%
4226	**Interdepartmental Ch**	-	-	-	-	0.0%
	TOTAL	1,117,931	1,166,409	1,172,652	6,243	0.5%





FY 2014 Repair & Demolition

0260 0927	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	19,090.00	25,000	55,000	30,000	120.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	19,090.00	25,000	55,000	30,000	120.0%

FY 2014 Community Development

0510 0930	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	79,183.98	87,943	61,083	(26,860)	-30.5%
4110	**Benefits**	21,834.11	24,611	21,841	(2,770)	-11.3%
4210	**Insurance**	0.00	1,023	1,023	-	0.0%
4220	**Professional Services**	254.03	6,000	6,000	-	0.0%
4230	**Publications**	1,674.31	2,500	2,500	-	0.0%
4240	**Rentals**	277.91	500	500	-	0.0%
4250	**Repairs & maintenance**	293.31	1,800	1,000	(800)	-44.4%
4260	**Supplies & Materials**	3,141.79	4,178	4,900	722	17.3%
4270	**Travel & Training**	2,841.59	5,000	4,000	(1,000)	-20.0%
4280	**Utilities**	245.55	600	600	-	0.0%
4290	**Miscellaneous**	675.84	2,000	1,500	(500)	-25.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	285,457.88	339,500	340,000	500	0.1%
4560	**Other Program Support**	304,870.70	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	700,751.00	475,655	444,947	(30,708)	-6.5%

FY 2014 LIABILITY INSURANCE FUND

0793 0968	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	74,341.54	76,216	78,619	2,403	3.2%
4110	**Benefits**	15,036.47	15,388	15,786	398	2.6%
4210	**Insurance**	271,905.63	556,000	538,000	(18,000)	-3.2%
4220	**Professional Services**	11,982.28	650	12,000	11,350	1746.2%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	210.00	200	200	-	0.0%
4250	**Repairs & maintenance**	1,097.52	750	1,250	500	66.7%
4260	**Supplies & Materials**	3,821.15	1,450	3,950	2,500	172.4%
4270	**Travel & Training**	14,069.91	8,000	20,000	12,000	150.0%
4280	**Utilities**	214.76	400	400	-	0.0%
4290	**Miscellaneous**	1,713.33	1,700	2,500	800	47.1%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	394,392.59	660,754	672,705	11,951	1.8%

FY 2014 IT Capital Asset Fund

0250 0965	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	5,000	-	(5,000)	-100.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	0.00	5,000	-	(5,000)	-100.0%

RSVP+

Statistics

	2011	2012
Number of Volunteers	557	588
Number of Non-profit and Service Organizations Served	93	93
Number of Average Monthly Volunteer Hours Contributed	11,150	11,843

Information of Interest

Upcoming projects, pending items and other information of general interest

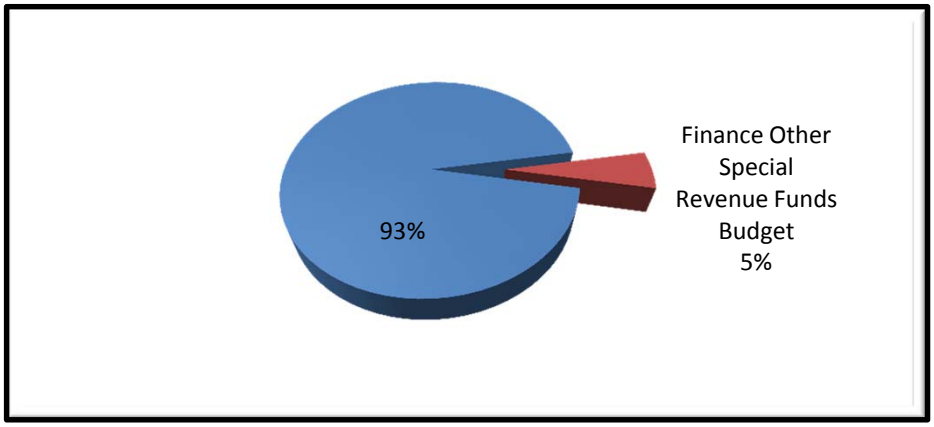
RSVP+ has recently expanded its program to assist volunteers of all ages.

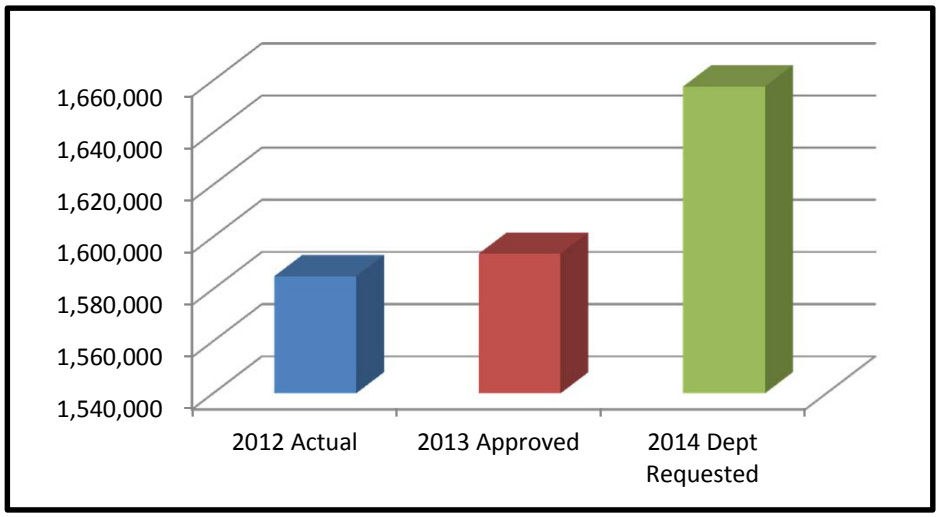
RSVP+ is a division of the City of Rapid City, under the Finance Office, and has been an impressive volunteer force in Rapid City for more than 39 years.

Since transitioning to a community volunteer program, RSVP+ has become recgonized as the port of entry to community service in Rapid City among younger volunteers. Several new service members from Ellsworth Air Force Base have become engaged in volunteer service through our program. While engaging young people, we still recognize that the most active and vital service comes from senior volunteers. We currently have 127 active volunteers over the age of 85 and dozens of volunteers that are still active in their 90's.

FY 2014 TOTAL FINANCE SUMMARY - OTHER FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	87,277	95,071	96,300	1,229	1%
4110	**Benefits**	26,953	28,928	29,506	578	2%
4210	**Insurance**	986	1,052	200	(852)	-81%
4220	**Professional Services**	1,294,311	1,460,721	1,350,973	(109,748)	-8%
4230	**Publications**	314	-	350	350	0%
4240	**Rentals**	-	-	-	-	0%
4250	**Repairs & maintenance**	196	700	450	(250)	-36%
4260	**Supplies & Materials**	3,387	6,000	5,050	(950)	-16%
4270	**Travel & Training**	339.94	500.00	500.00	-	0%
4280	**Utilities**	353	500	500	-	0%
4290	**Miscellaneous**	-	100	620	520	520%
4300	**Capital Outlay**	-	-	-	-	0%
4400	**Debt Service**	-	-	-	-	0%
4500	**Other Expenses**	170,849	-	173,250	173,250	0%
4560	**Other Program Support**	-	-	-	-	0%
4226	**Interdepartmental Ch**	-	-	-	-	0%
	TOTAL	1,584,966	1,593,572	1,657,699	64,127	4%





FY 2014 OCCUPANCY TAX

0253 0761	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	13,604.62	13,842	20,127	6,285	45.4%
4110	**Benefits**	4,687.74	5,677	6,550	873	15.4%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	1,290,785.77	1,279,010	1,350,923	71,913	5.6%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	300	300	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	100	100	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	1,309,078.13	1,298,929	1,378,000	79,071	6.1%

FY 2014 Downtown BID

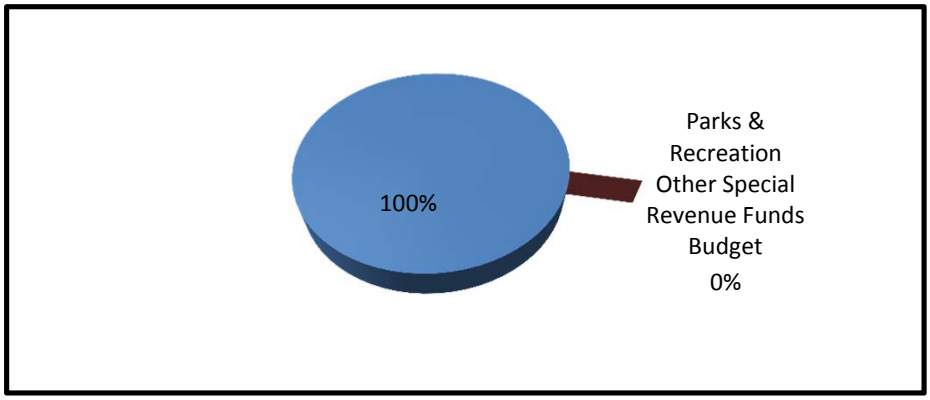
0254 0760	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	3,485.33	181,711	-	(181,711)	-100.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	1,342.12	1,800	1,750	(50)	-2.8%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	170,849.25	-	173,250	173,250	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	175,676.70	183,511	175,000	(8,511)	-4.6%

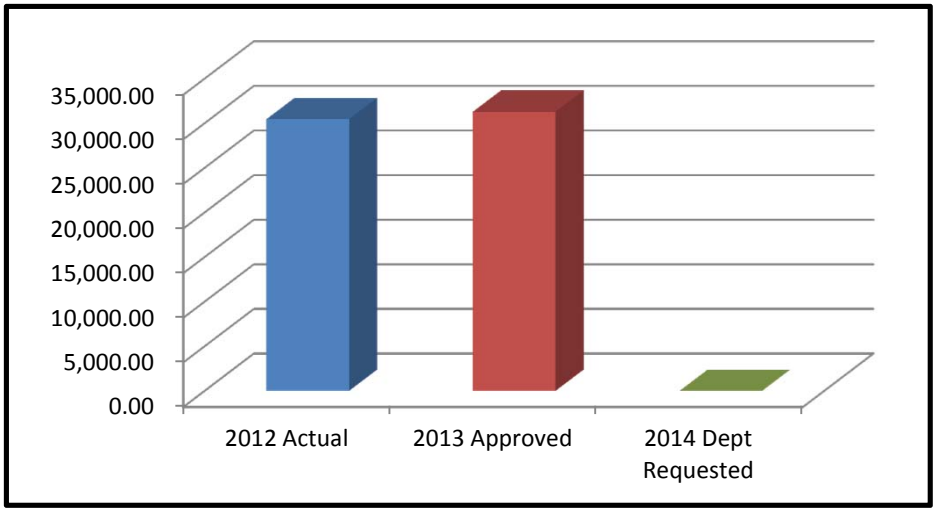
FY 2014 Retired Senior Volunteer Program

0785 0928	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	73,672.45	81,229	76,173	(5,056)	-6.2%
4110	**Benefits**	22,265.27	23,251	22,956	(295)	-1.3%
4210	**Insurance**	985.61	1,052	200	(852)	-81.0%
4220	**Professional Services**	40.00	-	50	50	0.0%
4230	**Publications**	313.80	-	350	350	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	195.97	700	450	(250)	-35.7%
4260	**Supplies & Materials**	2,044.96	3,900	3,000	(900)	-23.1%
4270	**Travel & Training**	339.94	500	500	-	0.0%
4280	**Utilities**	353.40	500	500	-	0.0%
4290	**Miscellaneous**	0.00	-	520	520	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	100,211.40	111,132	104,699	(6,433)	-5.8%

FY 2014 TOTAL PARKS & RECREATION SUMMARY - OTHER FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	29,890.95	31,300	-	(31,300)	-100.0%
4500	**Other Expenses**	576.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	30,466.95	31,300	-	(31,300)	-100.0%



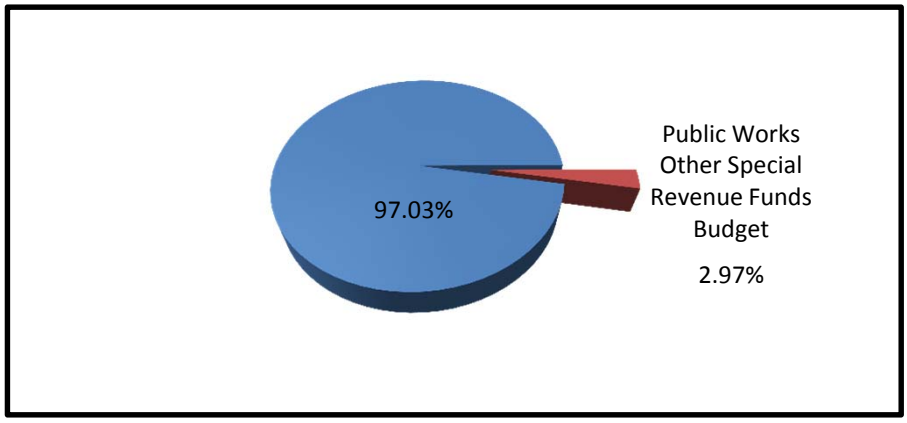


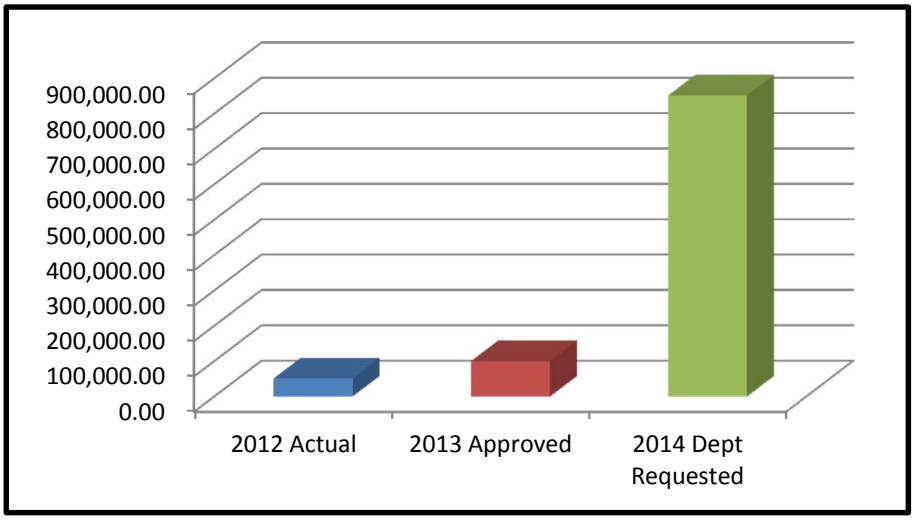
FY 2014 Meadowbrook Development Fund

0730 0904	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	29,890.95	31,300	-	(31,300)	-100.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	29,890.95	31,300	-	(31,300)	-100.0%

FY 2014 TOTAL PUBLIC WORKS SUMMARY - OTHER FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	40,103.90	41,116	340,912	299,796	729.1%
4110	**Benefits**	10,352.09	10,687	75,949	65,262	610.7%
4210	**Insurance**	0.00	-	2,000	2,000	0.0%
4220	**Professional Services**	0.00	45,000	45,000	-	0.0%
4230	**Publications**	0.00	-	1,000	1,000	0.0%
4240	**Rentals**	0.00	-	30,000	30,000	0.0%
4250	**Repairs & maintenance**	72.88	500	46,000	45,500	9100.0%
4260	**Supplies & Materials**	4.22	1,490	46,805	45,315	3041.3%
4270	**Travel & Training**	0.00	500	1,500	1,000	200.0%
4280	**Utilities**	387.26	450	1,050	600	133.3%
4290	**Miscellaneous**	0.00	400	1,400	1,000	250.0%
4300	**Capital Outlay**	0.00	-	260,000	260,000	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	50,920.35	100,143	851,616	751,473	750.4%





FY 2014 Erosion Sediment Control

0270	Fund	2012	2013	2014	Increase	
0270	Cost Center	Actual	Approved Budget	Dept Requested Budget	(Decrease) Over 13	%
4100	**Salary and Wages**	40,103.90	41,116	42,412	1,296	3.2%
4110	**Benefits**	10,352.09	10,687	10,864	177	1.7%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	0.00	-	-	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	72.88	500	500	-	0.0%
4260	**Supplies & Materials**	4.22	1,490	1,490	-	0.0%
4270	**Travel & Training**	0.00	500	500	-	0.0%
4280	**Utilities**	387.26	450	450	-	0.0%
4290	**Miscellaneous**	0.00	400	400	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	50,920.35	55,143	56,616	1,473	2.7%

FY 2014 Drainage

0275 0275	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	298,500	298,500	0.0%
4110	**Benefits**	0.00	-	65,085	65,085	0.0%
4210	**Insurance**	0.00	-	2,000	2,000	0.0%
4220	**Professional Services**	0.00	45,000	45,000	-	0.0%
4230	**Publications**	0.00	-	1,000	1,000	0.0%
4240	**Rentals**	0.00	-	30,000	30,000	0.0%
4250	**Repairs & maintenance**	0.00	-	45,500	45,500	0.0%
4260	**Supplies & Materials**	0.00	-	45,315	45,315	0.0%
4270	**Travel & Training**	0.00	-	1,000	1,000	0.0%
4280	**Utilities**	0.00	-	600	600	0.0%
4290	**Miscellaneous**	0.00	-	1,000	1,000	0.0%
4300	**Capital Outlay**	0.00	-	260,000	260,000	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	0.00	45,000	795,000	750,000	1666.7%

Rapid City Area Convention & Visitors Bureau (CVB)

Statistics

	2011	2012
Number of conventions/events	341	319
Number of attendees	193,126	214,605
Estimated spending for 3 days (per DMAI)	$ 101,391,150	$112,667,625
Attendees' Spending per day (per DMAI)	$175	$175
Number of Bid Rooms in Rapid City	3,553	3,665
Number of Rooms Sold	635,292	684,901

Information of Interest

Upcoming projects, pending items and other information of general interest

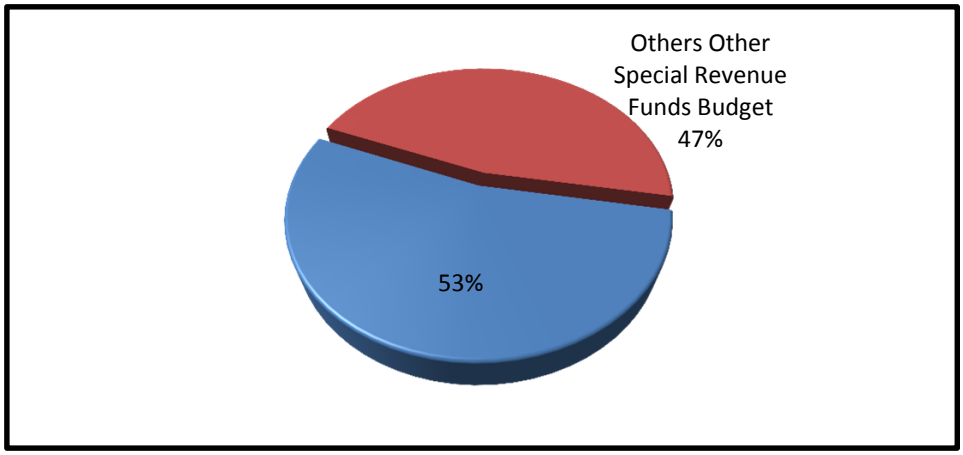
Without tourism, each South Dakota household would pay $833 more in taxes

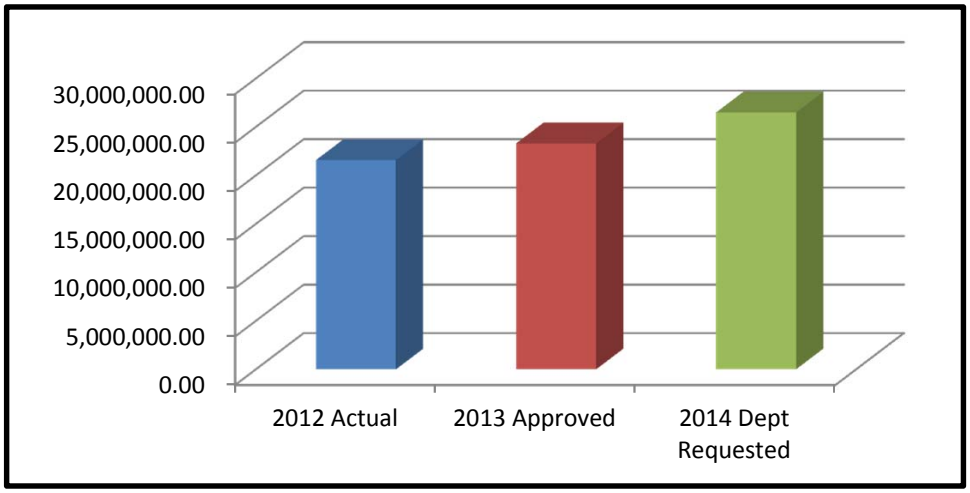
Over 27,600 direct jobs in the state were supported by core travel and tourism economic activity

Visitor spending in Pennington County contributed to an economic impact of $740.8 million

FY 2014 OTHERS SUMMARY - FUNDS OTHER THAN GENERAL FUND & ENTERPRISE FUNDS

	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0%
4110	**Benefits**	0.00	-	-	-	0%
4210	**Insurance**	0.00	-	-	-	0%
4220	**Professional Services**	2,998,611.98	2,020,000	2,240,000	220,000	11%
4230	**Publications**	0.00	-	-	-	0%
4240	**Rentals**	0.00	-	-	-	0%
4250	**Repairs & maintenance**	0.00	-	-	-	0%
4260	**Supplies & Materials**	138.00	-	-	-	0%
4270	**Travel & Training**	0.00	-	-	-	0%
4280	**Utilities**	0.00	-	-	-	0%
4290	**Miscellaneous**	150,019.73	150,000	1,459,135	1,309,135	873%
4300	**Capital Outlay**	16,976,537.00	14,540,217	16,193,177	1,652,960	11%
4400	**Debt Service**	(84,871.58)	4,657,636	4,669,517	11,881	0%
4500	**Other Expenses**	0.00	300,000	300,000	-	0%
4560	**Other Program Support**	0.00	100,000	100,000	-	0%
4226	**Interdepartmental Ch**	1,538,832.00	1,536,360	1,536,360	-	0%
	TOTAL	21,579,267.13	23,304,213	26,498,188	3,193,975	14%





FY 2014 Total Vision Fund

Fund Cost Center		2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	953,876.52	500,000	600,000	100,000	20.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	3,563,566.51	4,924,000	6,380,957	1,456,957	29.6%
4400	**Debt Service**	(297,434.59)	4,279,313	4,280,125	812	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	100,000	100,000	-	0.0%
4226	**Interdepartmental Ch**	282,456.00	276,924	276,924	-	0.0%
	TOTAL	4,502,464.44	10,080,237	11,638,006	1,557,769	15.5%

FY 2014 Total CIP

0505	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	1,175,967.04	690,000	710,000	20,000	2.9%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	138.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	150,019.73	150,000	1,459,135	1,309,135	872.8%
4300	**Capital Outlay**	13,412,970.49	9,616,217	9,812,220	196,003	2.0%
4400	**Debt Service**	212,563.01	378,323	389,392	11,069	2.9%
4500	**Other Expenses**	0.00	300,000	300,000	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	1,256,376.00	1,259,436	1,259,436	-	0.0%
	TOTAL	16,208,034.27	12,393,976	13,930,182	1,536,206	12.4%

FY 2014 EDUCATIONAL LOAN

0718 1002	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	14,759.00	30,000	30,000	-	0.0%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	14,759.00	30,000	30,000	-	0.0%

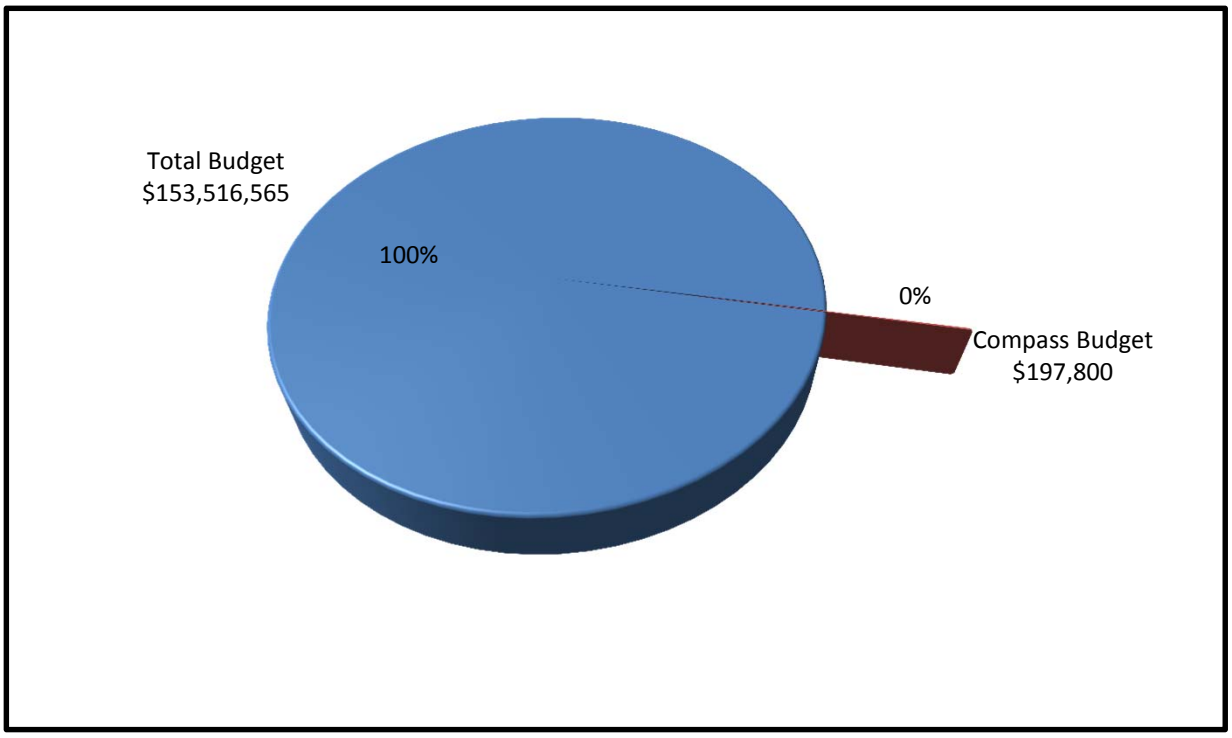
FY 2014 CIVIC CENTER CVB

0775 0919	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	0.00	-	-	-	0.0%
4110	**Benefits**	0.00	-	-	-	0.0%
4210	**Insurance**	0.00	-	-	-	0.0%
4220	**Professional Services**	854,009.42	800,000	900,000	100,000	12.5%
4230	**Publications**	0.00	-	-	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	0.00	-	-	-	0.0%
4260	**Supplies & Materials**	0.00	-	-	-	0.0%
4270	**Travel & Training**	0.00	-	-	-	0.0%
4280	**Utilities**	0.00	-	-	-	0.0%
4290	**Miscellaneous**	0.00	-	-	-	0.0%
4300	**Capital Outlay**	0.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	854,009.42	800,000	900,000	100,000	12.5%

Compass

Compass Committee Members

Peter Wernicke
Bill Waugh
Coleen Schmidt
Charity Doyle
John B Roberts
This committee reports to the Rapid City Common Council



COMPASS

Outcome Based Indicators

Develop recommendations to improve the economy, efficiency and effectiveness of City operations and programs

	2012 Results	2013 Target	2014 Target
Number of audits from the annual audit plan completed	N/A	5	5
Percentage of recommendations accepted by management	N/A	100	100
Percentage of recommendations implemented	N/A	100	100

Communication: City Council Interaction

	2012 Results	2013 Target	2014 Target
Provide summary of monthly activities at period council meetings	N/A	N/A	12

Communication: Department Interaction

	2012 Results	2013 Target	2014 Target
Provide monthly statistics on information requests and responses as part of the Compass Committee report	N/A	N/A	12

Communication: Updates from Council COMPASS Committee Members

	2012 Results	2013 Target	2014 Target
Each Council Committee Member will send monthly summary of perceived progress on auditing activities to Council Leadership	N/A	N/A	24

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2012 Results	2013 Target
Compass - Percentage	0%	0%
Compass - Number of Employees	0	0

Staffing

	2012 Budget	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	2	2	2

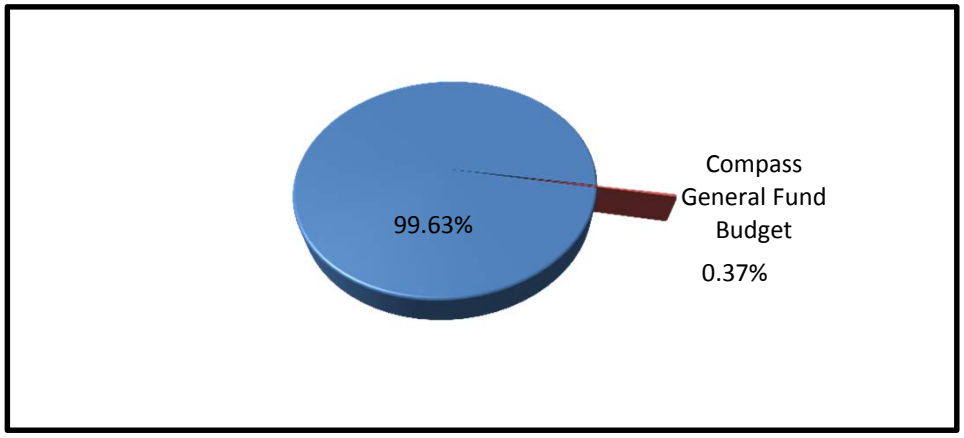
Information of Interest

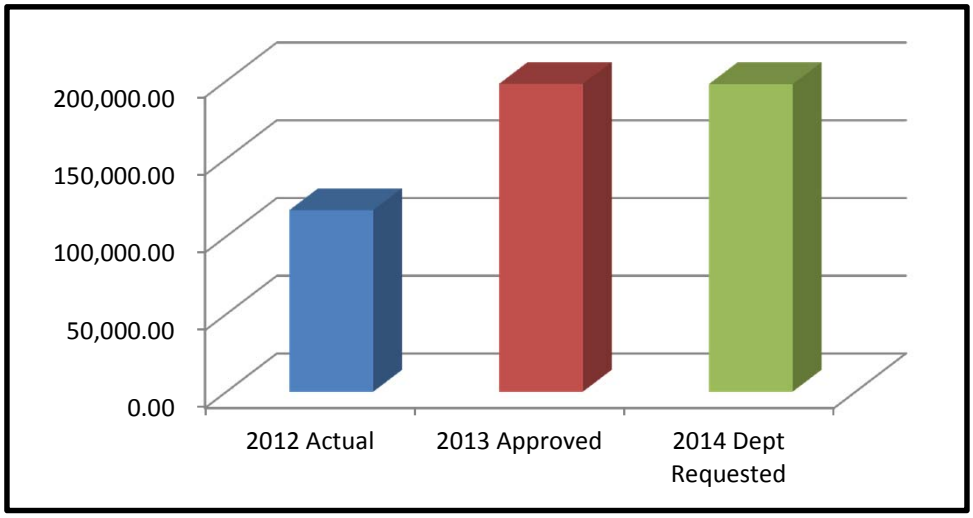
Upcoming projects, pending items and other information of general interest

Audit staff will be working on a number of audit projects looking at various areas of city operations in 2013 and 2014 including city fees, information technology, financial processes, facilities, fleet and purchasing.

FY 2014 COMPASS INTERNAL AUDIT PROGRAM

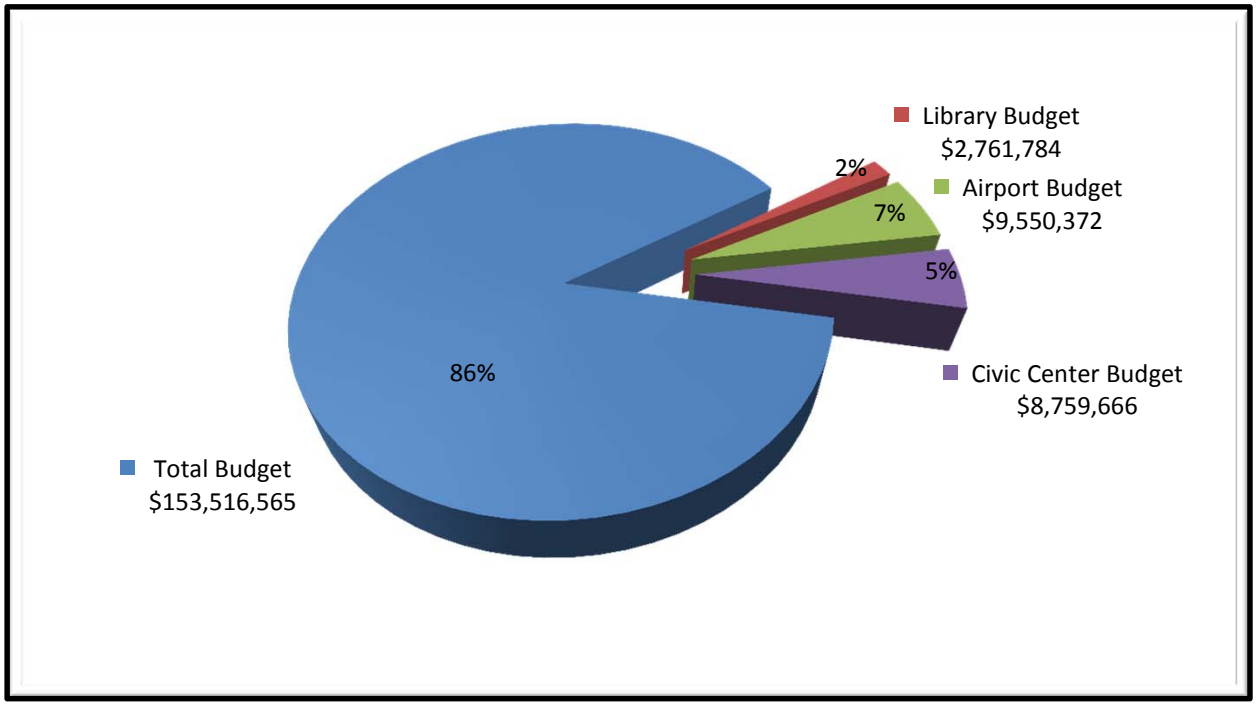
0101 6031	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	57,806.93	127,720	133,311	5,591	4.4%
4110	**Benefits**	10,847.66	32,200	30,995	(1,205)	-3.7%
4210	**Insurance**	0.00	100	230	130	130.0%
4220	**Professional Services**	4,495.32	17,800	15,800	(2,000)	-11.2%
4230	**Publications**	1,859.20	500	500	-	0.0%
4240	**Rentals**	0.00	-	-	-	0.0%
4250	**Repairs & maintenance**	6,895.58	3,000	2,000	(1,000)	-33.3%
4260	**Supplies & Materials**	5,237.64	4,500	2,250	(2,250)	-50.0%
4270	**Travel & Training**	4,186.43	8,000	8,000	-	0.0%
4280	**Utilities**	1,660.29	3,450	3,275	(175)	-5.1%
4290	**Miscellaneous**	16,758.14	730	1,440	710	97.3%
4300	**Capital Outlay**	7,065.00	-	-	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	0.00	-	-	-	0.0%
	TOTAL	116,812.19	198,000	197,800	(200)	-0.1%





Boards

**Includes Library, Airport, and Civic Center



Library Board of Trustees

Monte Loos
James Olson
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Al Cornella
Jeff Bailie
Jennifer Landguth

Liaison Members:
Mike Kenton
Michelle Lintz
Charity Doyle

Library

LIBRARY

Address Collections, programs and facilities

	2011 Results	2012 Results	2013 Target	2014 Target
Work completed with enhanced customer relations training during 2010, and as part of annual refresher training.			Refresher training	Refresher training
Development of an ongoing customer service survey, located on the library website.		214 responses after initiating survey	100 responses representative of community diversity	150 responses representative of community diversity
Staff Development and Career Initiative, to identify areas for ongoing training and skills development to address public use of services.			50 sessions and 1000 hours of staff training	Service usage measured to training
Track police calls, to identify areas for ongoing training and communications to assure public and staff safety. Calls are expected to increase in 2013 and 2014 with enhanced awareness and training protocols.	375	177	450	600

Promote awareness of library and information services as well as both current and new projects

	2011 Results	2012 Results	2013 Target	2014 Target
Development of a marketing plan for social networking services.			Develop a plan	Identify measurable outcomes
Development of a comprehensive public awareness plan for the library to address the public use of services and programs for an informed citizenry and workforce.			Complete	
Community responsiveness; 2011 # equates to 7 visits per capita, 2 visits higher than national average. *(Measured by # of Library Visits.)*	463,700 Library Visits	489,230 library visits	495,000 library visits	500,000 library visits
Maintain a replacement schedule for library furnishings and equipment, to combine facility comfort with fiscal responsibility.	X	95% of replacement schedule was completed	70% of replacement schedule to be completed	80% of replacement schedule to be completed
Community need measured by public computer use; 2011 # equates to 5,310 days *(Measured by hours of use.)*	127,500 Hours of Use	190,654 hours of use	196,000 hours of use	201,000 hours of use
Community need; 2011 # equates to 18 per capita, higher than the national average of 12 *(Measured by # of materials circulated.)*	1,251,526 Materials Circulated	1,601,053 materials circulated	1,681,000 circulations	1,730,000 circulations

Development of competencies leadership and supervisory training

	2011 Results	2012 Results	2013 Target	2014 Target
Work completed with updated safety manual and expanded annual safety training.			Establish safety and security position	Review safety and security staff position outcomes

Provide intuitive, mobile and user-friendly library services for all ages

	2011 Results	2012 Results	2013 Target	2014 Target
Increase digital collections	26,925 digital circulations	56,152 digital circulations	60,000	64,000

Implement local information for government public policies and historical archive and to engage citizens with their government awareness

	2011 Results	2012 Results	2013 Target	2014 Target
Coordinate a city-wide plan for records management	X	NA	Assessment and implementation of city retention and destruction schedule	Recommend online module for city-wide records management
Maintenance and sustainability of the Knowledge Network			Increase to 12 partner libraries; 10% increase of local data usage	Expand partnerships to include 2 additional east river libraries; 15% increase of local data usage

Preserve Rapid City historical documents for online access to events and public policies

	2011 Results	2012 Results	2013 Target	2014 Target
Sponsor of centralized digital oral histories and historical documents for 1972 Flood and aggregated public policy flood regulations. User friendly content and aggregation of resources for the SURF (Sanford Underground Research Facility)	NA	NA	Completion of web page with SD Oral History Project	Complete migration of Flood and SURF sites to BH Knowledge Network
Knowledge Network site launch.	72,210 page views	202,977 page views	295,000 page views	360,000 page views

Improve accessibility

	2011 Results	2012 Results	2013 Target	2014 Target
Planning and development of branches to enrich and grow neighborhoods.		East Branch opening	Meet established East Branch goals	Community review of west branch design
Maintenance of downtown, main library		X	90% of replacement schedule completed	75% of replacement schedule to be completed
Vibrant and diverse programs for public. *(Measured in attendees to programs.)*	21,000 Attendees	19,024 attendees	220 programs, 18,000 attendees	5% increase in attendance

Continue to achieve South Dakota State exemplary accreditation and certification for Rapid City Public Libraries and Director

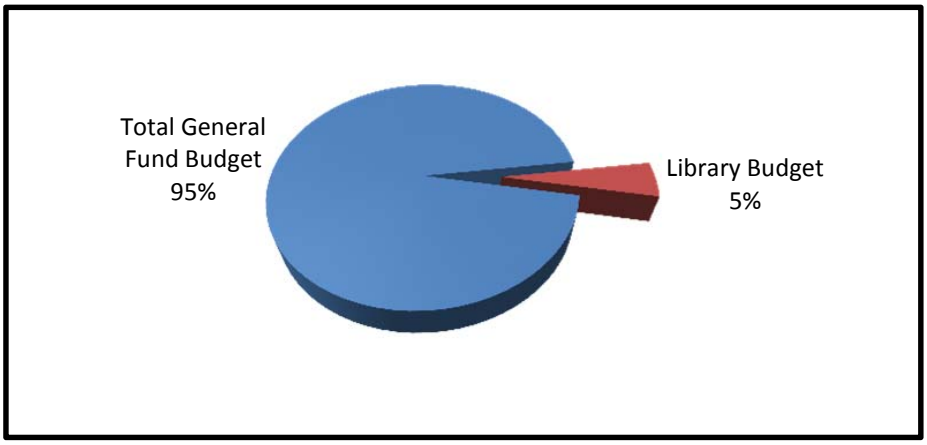
	2011 Results	2012 Results	2013 Target	2014 Target
Library Accreditation	NA	NA	Re-certify for Exemplary status	Maintain Exemplary status
Director Certification	X	NA	NA	Re-certify

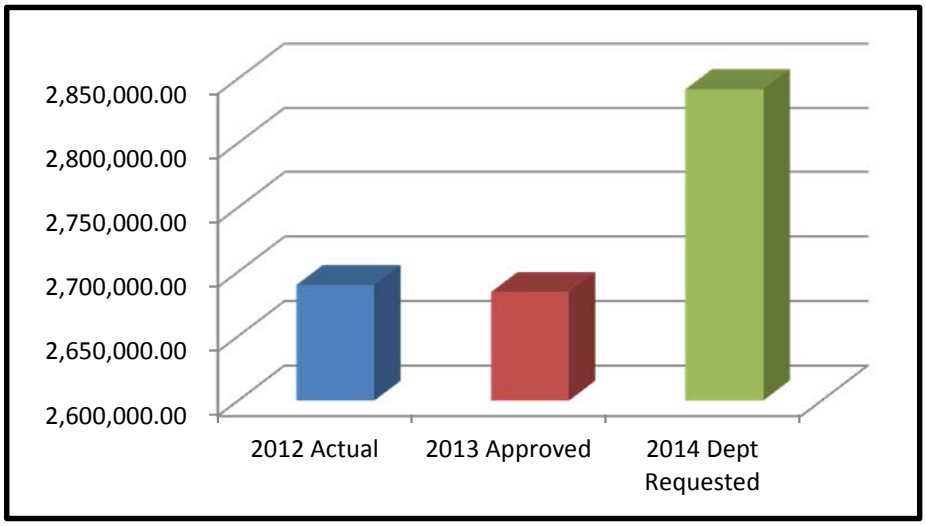
Employee Turnover - For all funds, including Enterprise and Special Revenue (per HR)

	2011 Results	2012 Results
Library - Percentage	12.82%	17.94%
Library - Number of Employees	5	7

FY 2014 Library

0101 0609	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,327,603.52	1,399,421	1,414,407	14,986	1.1%
4110	**Benefits**	337,707.53	365,043	368,120	3,077	0.8%
4210	**Insurance**	19,897.41	20,424	20,751	327	1.6%
4220	**Professional Services**	141,679.35	38,165	80,907	42,742	112.0%
4230	**Publications**	1,178.28	1,180	-	(1,180)	-100.0%
4240	**Rentals**	15,138.01	16,515	13,958	(2,557)	-15.5%
4250	**Repairs & maintenance**	79,356.16	193,337	208,530	15,193	7.9%
4260	**Supplies & Materials**	57,959.16	62,594	59,744	(2,850)	-4.6%
4270	**Travel & Training**	12,325.97	12,257	14,250	1,993	16.3%
4280	**Utilities**	112,188.38	119,766	130,411	10,645	8.9%
4290	**Miscellaneous**	179,138.32	187,706	182,706	(5,000)	-2.7%
4300	**Capital Outlay**	325,432.46	268,000	268,000	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	295.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	79,968.00	-	79,976	79,976	0.0%
	TOTAL	2,689,867.55	2,684,408	2,841,760	157,352	5.9%





Airport

Airport

It is the mission of the Rapid City Regional Airport Board to provide safe, efficient, environmentally sensitive, and economically self-sustaining air transportation facilities responsive to the community needs.

Outcome Based Indicators

Safety/Security

	2011 Results	2012 Results	2013 Target	2014 Target
Safety Incidents per 10,000 passengers	0.0087%	0	Establish Baseline	Establish Baseline
Security Incidents per 10,000 passengers	0.0030%	0	Establish Baseline	Establish Baseline
Number of Discrepancies in airport FAA 139 Inspection	0	0	0	0

Financial

	2011 Results	2012 Results	2013 Target	2014 Target
Airport Cost per Enplaned Passenger	$4.60	$4.53	Less than $4.75	Less than $4.75
Non-aeronautical as a % of total revenue	55%	56%	> 50%	> 50%

Environmental/Sustainability

	2011 Results	2012 Results	2013 Target	2014 Target
Airport KwH used per Enplaned Passenger	10.66	12.11	Establish Baseline	Establish Baseline
Reportable Discharges/Aircraft Operation	0.0025%	0.0114%	Establish Baseline	Establish Baseline

Customer Satisfaction Indicator

	2011 Results	2012 Results	2013 Target	2014 Target
Customer Satisfaction Rating	0.0098%	86%	Establish Baseline	Establish Baseline

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011 Results	2012 Results
Airport - Percentage	0%	8.70%
Airport - Number of Employees	0	2

Statistics

	2011	2012
Enplanements	265,780	263,614
Seats Available	691,023	676,891
Aircraft Operations	39,876	43,818

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	30	30	31	31

Information of Interest

Upcoming projects, pending items and other information of general interest

Complete Runway Reconditioning Project

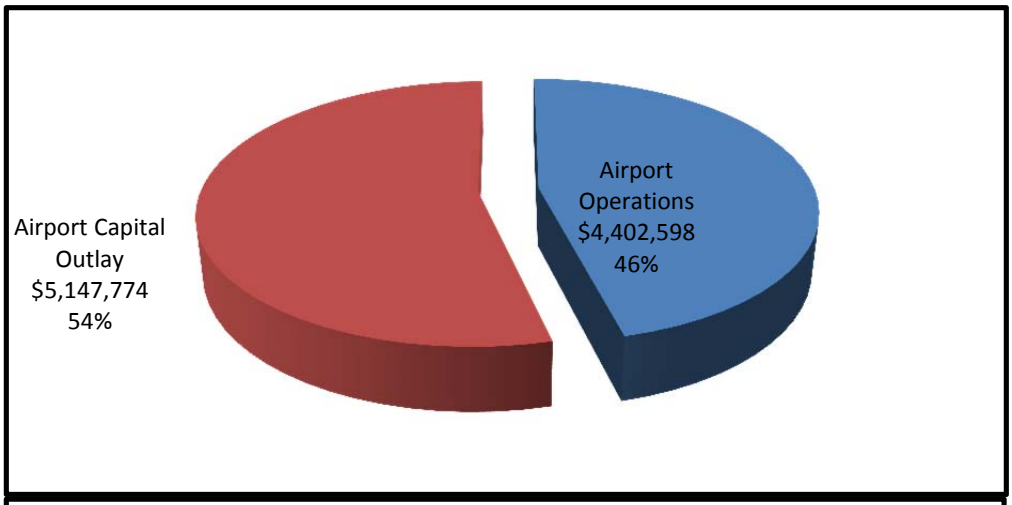
Airport Master Plan Update

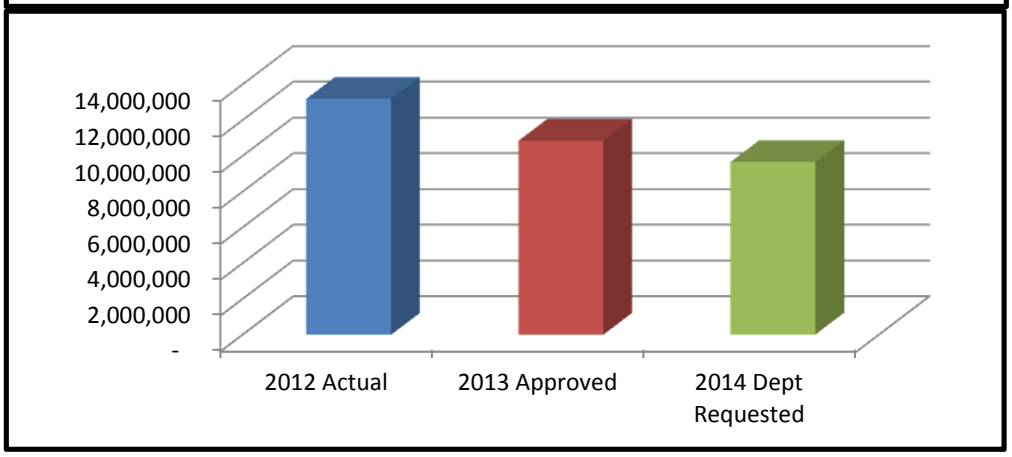
Wildlife Hazard Management Plan Update

Demolition of old terminal building to expand aircraft parking ramp

FY 2014 TOTAL AIRPORT SUMMARY - ALL FUNDS

0606	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	1,565,323	1,631,980	1,679,761	47,781	2.9%
4110	**Benefits**	426,172	454,469	462,825	8,356	1.8%
4210	**Insurance**	57,037	64,044	70,815	6,771	10.6%
4220	**Professional Services**	1,064,935	1,413,614	1,038,277	(375,337)	-26.6%
4230	**Publications**	6,667	3,500	4,000	500	14.3%
4240	**Rentals**	1,324	1,300	1,300	-	0.0%
4250	**Repairs & maintenance**	271,255	338,750	237,250	(101,500)	-30.0%
4260	**Supplies & Materials**	747,480	414,800	839,949	425,149	102.5%
4270	**Travel & Training**	34,578	50,000	50,000	-	0.0%
4280	**Utilities**	421,436	447,927	517,051	69,124	15.4%
4290	**Miscellaneous**	169,722	60,000	60,000	-	0.0%
4300	**Capital Outlay**	7,419,653	4,336,000	3,071,454	(1,264,546)	-29.2%
4400	**Debt Service**	883,515	1,525,891	1,517,690	(8,201)	-0.5%
4500	**Other Expenses**	5,595	-	-	-	0.0%
4560	**Other Program Support**	-	-	-	-	0.0%
4226	**Interdepartmental Ch**	118,428	105,180	105,180	-	0.0%
	TOTAL	13,193,119	10,847,455	9,655,552	(1,191,903)	-11.0%





Civic Center
Outcome Based Indicators

Mission Statement: The mission of the Rushmore Plaza Civic Center is to provide and maintain a user friendly facility for entertainment, concerts, plays, conventions, sporting events, and civic gatherings to enrich the lives of the Black Hills area.

Increase Overall Attendance

	2011 Results	2012 Results	2013 Target	2014 Target
Increase attendance 100,000 over 2012	1,178,001	1,120,163	N/A	1,220,163

Increase our #1 primary revenue source, Food and Beverage

	2011 Results	2012 Results	2013 Target	2014 Target
3% sales increase in concessions over 2012	2.9 Million	2.7 Million	N/A	3.325 Million

Produce long term Master Plan for Rushmore Plaza Civic Center

	2011 Results	2012 Results	2013 Target	2014 Target
Take CCFC Committee recommendation and implement their long-term plan for the Rushmore Plaza Civic Center	N/A	N/A	N/A	N/A

Continued "greening" of the RPCC

	2011 Results	2012 Results	2013 Target	2014 Target
Continued reduction in controllable utilities, planting of	N/A	N/A	N/A	N/A

Employee Turnover - For all funds, including Enterprise and Special Revenue (Per HR)

	2011	2012
Civic Center - Percentage	6.67%	17.78%
Civic Center - Number of Employees	3	8

Statistics

	2011	2012	2013 Budget	2014 Budget
# of Events	884	849	N/A	N/A
# of Event Days	1,682	1,614	N/A	N/A
# in Attendance	1,178,001	1,120,163	N/A	N/A

Staffing

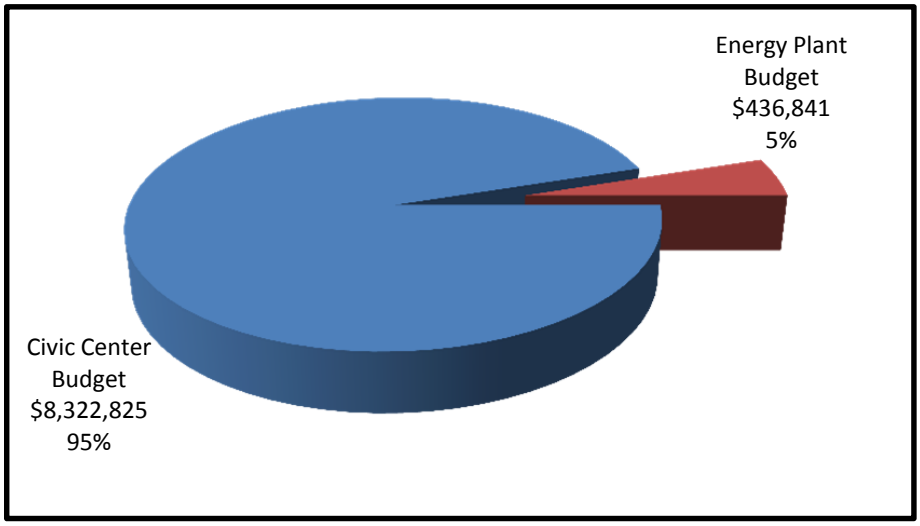
	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	45	45	45	45

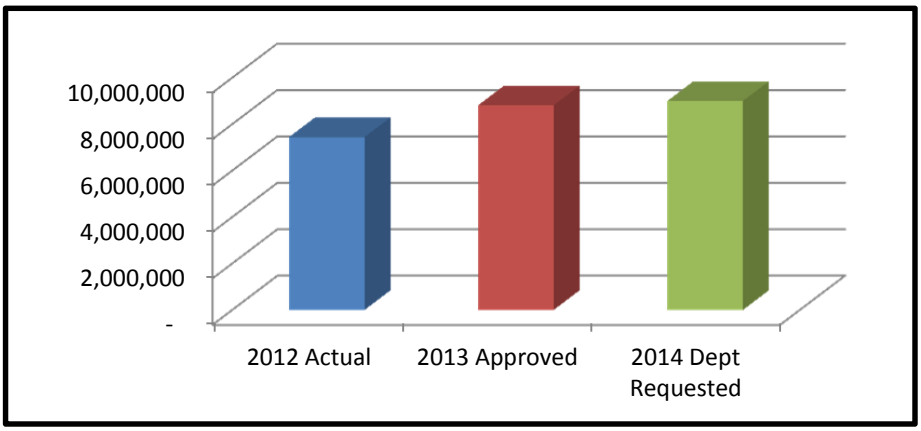
Information of Interest

The RPCC has been a wonderful asset and financial engine for the City of Rapid City since its inception in 1972 and implementation in 1977. Over this nearly 40 years, the total economic impact of events held at the RPCC, on the region served by the RPCC has grown to nearly $100 million per year. Serving 1.2 million customers yearly has steadily and consistently taken its toll on the facility. Even more, the ever changing and progressing expectations, needs, regulations and laws have really started to show not only the age, but the deficiencies, that this "crown jewel" of Rapid City is currently experiencing. A study of the Americans with Disabilities Act by FourFront has identified nearly $40 million of, and cited at least 402 violations of, this Federal Law that is administered by the Department of Justice. In addition, a recent preliminary study conducted by TSP has identified over $30 million of additional issues with Building Code violations, Life and Safety violations, worn out equipment and needed upgrades, just to simply allow the RPCC to continue doing the events tomorrow that we did yesterday. This nearly $70 million of "bandages" does not take into account 2 important issues raised by our customers: 1) Parking and 2) How to stay competitive in the future with the multitude of new arenas built in our region over the last 40 years.

FY 2014 TOTAL CIVIC CENTER SUMMARY - ALL FUNDS

0775	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	3,141,616	3,676,610	3,644,241	(32,369)	-0.9%
4110	**Benefits**	659,732	736,719	792,877	56,158	7.6%
4210	**Insurance**	147,221	150,470	153,573	3,103	2.1%
4220	**Professional Services**	367,197	265,000	337,600	72,600	27.4%
4230	**Publications**	8,946	34,675	33,775	(900)	-2.6%
4240	**Rentals**	99,388	156,050	81,146	(74,904)	-48.0%
4250	**Repairs & maintenance**	216,690	269,600	402,650	133,050	49.4%
4260	**Supplies & Materials**	289,003	321,450	446,900	125,450	39.0%
4270	**Travel & Training**	24,081	42,555	41,655	(900)	-2.1%
4280	**Utilities**	743,497	918,235	875,550	(42,685)	-4.6%
4290	**Miscellaneous**	48,323	82,240	70,900	(11,340)	-13.8%
4300	**Capital Outlay**	249,182	350,000	314,000	(36,000)	-10.3%
4400	**Debt Service**	201,233	416,800	412,800	(4,000)	-1.0%
4500	**Other Expenses**	1,010,583	1,152,000	1,152,000	-	0.0%
4560	**Other Program Support**	-	-	-	-	0.0%
4226	**Interdepartmental Ch**	233,653	237,603	236,077	(1,526)	-0.6%
	TOTAL	7,440,345	8,810,007	8,995,743	185,736	2.1%





FY 2014 TOTAL CIVIC CENTER ENTERPRISE

0775	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	2,847,216.39	3,374,800	3,333,831	(40,969)	-1.2%
4110	**Benefits**	566,983.07	643,212	687,997	44,785	7.0%
4210	**Insurance**	144,117.60	146,260	149,047	2,787	1.9%
4220	**Professional Services**	364,237.83	262,500	335,100	72,600	27.7%
4230	**Publications**	8,945.98	34,550	33,650	(900)	-2.6%
4240	**Rentals**	99,387.90	155,900	80,996	(74,904)	-48.0%
4250	**Repairs & maintenance**	188,726.46	226,900	360,450	133,550	58.9%
4260	**Supplies & Materials**	283,215.67	309,200	435,300	126,100	40.8%
4270	**Travel & Training**	24,020.81	41,055	39,655	(1,400)	-3.4%
4280	**Utilities**	859,691.92	923,000	929,700	6,700	0.7%
4290	**Miscellaneous**	41,641.91	75,100	63,300	(11,800)	-15.7%
4300	**Capital Outlay**	249,181.71	345,000	309,000	(36,000)	-10.4%
4400	**Debt Service**	201,232.75	416,800	412,800	(4,000)	-1.0%
4500	**Other Expenses**	1,010,582.61	1,152,000	1,152,000	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	253,189.18	246,747	246,673	(74)	0.0%
	TOTAL	7,142,371.79	8,353,024	8,569,498	216,474	2.6%

Energy Plant
Outcome Based Indicators

Mission Statement: To continuously (24/7) monitor and control the building systems for the buildings tied into the Energy Plant facility management system (FMS) to help maximize energy cost savings while insuring the comfort and safety of the building occupants, and to help protect the capital investment in those buildings. To maintain the equipment and systems at the Energy Plant to insure continuous reliability and efficiency.

Staffing

	2011	2012	2013 Budget	2014 Budget
Year End Full Time Equivalent Employees (FTE)	5	5	5	5

Information of Interest

The Energy Plant opened in 1976 and began supplying and monitoring Central High School and the RPCC in 1977. Energy Plant is integral in cooling and heating the Civic Center and Central High School, along with monitoring other city facilities.
The 37 year old facility was remodeled and upgraded to accommodate additional needs of Central High School and to better the efficiency needs and customer desires for the Civic Center.

The $5 million upgrade, shared between the City and School District, to the Energy Plant plus attendant upgrades to the RPCC has begun to show efficiencies and maintaining desired comfort levels of customers. The new equipment, which includes boilers, chillers, pumps and control systems, are state of the art and highly efficient which will save energy and associated costs over the life of the equipment. The remodel and upgrade will be able to serve the existing Civic Center and Central High School for the next 25 years.

FY 2014 Energy Plant

0777 0914	Fund Cost Center	2012 Actual	2013 Approved Budget	2014 Dept Requested Budget	Increase (Decrease) Over 13	%
4100	**Salary and Wages**	294,399.55	301,810	310,410	8,600	2.8%
4110	**Benefits**	92,748.96	93,507	104,880	11,373	12.2%
4210	**Insurance**	3,103.86	4,210	4,526	316	7.5%
4220	**Professional Services**	2,959.57	2,500	2,500	-	0.0%
4230	**Publications**	0.00	125	125	-	0.0%
4240	**Rentals**	0.00	150	150	-	0.0%
4250	**Repairs & maintenance**	27,963.53	42,700	42,200	(500)	-1.2%
4260	**Supplies & Materials**	5,787.39	12,250	11,600	(650)	-5.3%
4270	**Travel & Training**	60.00	1,500	2,000	500	33.3%
4280	**Utilities**	(116,195.27)	(4,765)	(54,150)	(49,385)	1036.4%
4290	**Miscellaneous**	6,681.29	7,140	7,600	460	6.4%
4300	**Capital Outlay**	0.00	5,000	5,000	-	0.0%
4400	**Debt Service**	0.00	-	-	-	0.0%
4500	**Other Expenses**	0.00	-	-	-	0.0%
4560	**Other Program Support**	0.00	-	-	-	0.0%
4226	**Interdepartmental Ch**	(19,536.00)	(9,144)	(10,596)	(1,452)	15.9%
	TOTAL	297,972.88	456,983	426,245	(30,738)	-6.7%