CITY OF RAPID CITY
2017 MAYOR’S BUDGET PRESENTATION
## General Fund

- **Property Taxes** $15,646,949
- **Sales Taxes** $26,789,450
- **Other Taxes** $2,959,325
- **Grants/Intergovernmental Revenue** $2,671,609
- **Licenses & Permits** $2,333,658
- **Court Fines** $20,000
- **Sale of Goods & Services** $2,573,000
- **Miscellaneous** $948,359
- **Interdept Revenue/PILT** $5,015,594
- **Transfers In/Out** ($75,000)
- **Undesignated Cash** $3,461,875
- **2017 Projected Revenues** $62,344,819

**2017 Requested Budget** $62,344,819

**Mayor’s Office** $477,676
**City Council** $217,190
**Contingency** $50,000
**Attorney’s Office** $761,139
**Community Resources** $2,564,285
**Finance** $1,367,755
**Comm Planning & Dev** $2,326,343
**Public Works** $14,653,983
**Police** $14,807,372
**Fire** $9,914,330
**Library** $3,334,659
**Subsidies/Buildings** $4,418,752
**Parks & Recreation** $7,469,335

**2017 Projected Revenues** $62,344,819

**Property Taxes** $15,646,949
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**Transfers In/Out** ($75,000)
**Undesignated Cash** $3,461,875

**2017 Requested Budget** $62,344,819
Mayor’s Office

- Separated from Council in 2017
- Reduction of $215,533
  - Moved lifeways to subsidies ($60,000)
  - Moved Council related costs to their own cost center ($217,190)

- Total budget of $477,676
City Council

- Salaries $138,720
- Technology stipend $21,000
- Office supplies $1,000
- Food $2,000
- Publishing $500
- Travel & Training $10,000
- Subscriptions $500
- Other usual benefits

- Total $217,190
Contingency Fund

- 2017  $50,000
## Community Resources

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Communications</td>
<td>$85,399</td>
<td>-9%</td>
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<tr>
<td>GIS</td>
<td>$348,447</td>
<td>+1.6%</td>
</tr>
<tr>
<td>Code Enforcement</td>
<td>$237,182</td>
<td>+2.8%</td>
</tr>
<tr>
<td>Community Development</td>
<td>$61,384</td>
<td>+11%</td>
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<tr>
<td>Human Resources</td>
<td>$601,871</td>
<td>+2.9%</td>
</tr>
<tr>
<td>Information Technology</td>
<td>$1,230,002</td>
<td>+5.4%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$2,564,285</td>
<td></td>
</tr>
</tbody>
</table>
Attorney

- $761,139
- 5.9%
Public Works

- **Administration**: $3,585,911, +6.8%
- **Traffic Engineering**: $890,537, +2.8%
- **Streets**: $2,734,356, +0.2%
- **Snow Removal**: $1,613,734, -3.8%
- **Street Lighting**: $1,046,685, +0.8%
- **Equipment Maintenance**: $942,018, +12.8%
- **Street Cleaning**: $1,285,402, +18.2%
- **Public Transportation**: $2,537,340, -1.8%

- **Total Public Works**: $14,635,983, +2%
Public Works

- New FTE Requests:
  - 2 PW Engineering Techs $107,617
  - Savings of $400,000 in consultant fees
Police Department continued

- Total Police: $14,807,372 +0.7%

- Addition of 3 FTE’s
  - Police Chemist $84,503
  - 2 Police Officers $118,000
    - 0% budget impact in 2017
Fire Department

- Administration $1,891,149
- Station 1 $2,214,413
- Station 3 $1,251,341
- Station 4 $1,374,689
- Station 5 $884,606
- Station 6 $977,729
- Station 7 $1,192,219
- Public Education $99,508

- Total Fire $9,914,330 +1.7%
Community Planning

- Development Svc Center: $1,707,011
- Transportation Planning: $512,256
- Historic Preservation: $36,000
- Air Quality: $71,076

Total Community Planning: $2,326,343 (+3.2%)
Parks and Recreation

- Recreation: $463,411
- Ice Arena: $709,560
- Parks: $2,700,377
- Urban Forestry: $538,563
- Swim Center: $1,490,616
- Parkview Pool: $229,385
- Sioux Park Pool: $251,815
- Horace Mann Pool: $296,870
- Parks and Rec Admin: $788,738
- Total Parks and Recreation: $7,469,335 (+9.8%)
Parks and Recreation

- New FTE requests:
  - Parks Maintenance worker: $38,349
  - Parks Electrician: $47,278
Library

- Library $2,922,659  -0.08%
- Rural Library $412,000
- Total Library $3,334,659
Finance Department

- Administration $824,735
- Accts Payable $267,160
- Accts Receivable $117,580
- PL&A $158,280

Total Finance $1,367,755 +2.3%
Government Buildings

- Dahl Fine Arts: $223,780
- Journey Museum: $331,500
- City Hall Maintenance: $325,968
- Other: $5,575

- Total Gov’t Buildings: $886,833
Subsidies / Community Investments

- BH Council of Local Gov’ts: $17,500
- Emergency Services Dispatch: $1,356,504
- Emergency Management: $132,945
  • And Search and Rescue
- Humane Society of the B.H.: $278,318*
- Detox: $513,494
- Advertising (Chamber): $34,000
## Subsidies/Community Investments

<table>
<thead>
<tr>
<th>Organization</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Performing Arts Center</td>
<td>$36,100</td>
</tr>
<tr>
<td>Allied Arts</td>
<td>$102,000</td>
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<tr>
<td>Lifeways</td>
<td>$60,000</td>
</tr>
<tr>
<td>Senior Citizen Center</td>
<td>$35,500</td>
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<tr>
<td>Minneluzahan</td>
<td>$21,500</td>
</tr>
<tr>
<td>Canyon Lake</td>
<td>$14,000</td>
</tr>
<tr>
<td>WAVI</td>
<td>$113,558</td>
</tr>
<tr>
<td>Cornerstone Rescue Mission</td>
<td>$250,000</td>
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<tr>
<td>Early Childhood Connections</td>
<td>$50,000</td>
</tr>
<tr>
<td>Contingencies*</td>
<td>$102,000</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$749,158</strong></td>
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</table>
Economic Development

- Rapid City Economic Dev Partnership $400,000
- ICPC Competition $50,000
  - One time only
### Property Tax Revenue (2012-2017)

<table>
<thead>
<tr>
<th>Year</th>
<th>2012 Actual</th>
<th>2013 Actual</th>
<th>2014 Actual</th>
<th>2015 Actual</th>
<th>2016 Estimated*</th>
<th>2017 Estimated*</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$13,525,216</td>
<td>$13,992,309</td>
<td>$14,562,194</td>
<td>$14,865,847</td>
<td>$15,422,609</td>
<td>$15,646,949</td>
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</tbody>
</table>

![Property Tax Graph](image.png)
# Sales Tax Revenue

<table>
<thead>
<tr>
<th>Year</th>
<th>2012 Actual</th>
<th>2013 Actual</th>
<th>2014 Actual</th>
<th>2015 Actual</th>
<th>2016 Estimated*</th>
<th>2017 Estimated*</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$22,114,542</td>
<td>$22,832,963</td>
<td>$23,845,349</td>
<td>$24,776,101</td>
<td>$25,519,384</td>
<td>$26,466,558</td>
</tr>
</tbody>
</table>

### Sales Tax

- **Sales Tax Revenue**

![Graph showing sales tax revenue over years](image)
## Other Tax Revenue

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$2,857,279</td>
<td>$2,981,482</td>
<td>$3,192,982</td>
<td>$3,292,074</td>
<td>$3,142,000</td>
<td>$3,282,217</td>
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</tbody>
</table>

### Graph

- **Title:** Other Taxes
- **Y-axis:** $2,800,000 to $3,400,000
- **X-axis:** Years 2012 to 2017
- **Legend:**
  - 2012
  - 2013
  - 2014
  - 2015
  - 2016
  - 2017
## Intergovernmental or Grant Revenue

<table>
<thead>
<tr>
<th>Year</th>
<th>2012 Actual</th>
<th>2013 Actual</th>
<th>2014 Actual</th>
<th>2015 Actual</th>
<th>2016 Estimated*</th>
<th>2017 Estimated*</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$2,886,629</td>
<td>$3,672,632</td>
<td>$5,153,892</td>
<td>$9,058,018</td>
<td>$3,383,896</td>
<td>$2,671,609</td>
</tr>
</tbody>
</table>

### Graph: Government Grants

- **Y-axis**: $2,000,000 to $10,000,000
- **X-axis**: 2012 to 2017
- **Legend**: Government Grants

The graph illustrates the trend of government grants from 2012 to 2017, showing an increase from $2,886,629 to $9,058,018 before a decline towards $2,671,609 in 2017.
## Permits & Licenses

<table>
<thead>
<tr>
<th>Year</th>
<th>2012 Actual</th>
<th>2013 Actual</th>
<th>2014 Actual</th>
<th>2015 Actual</th>
<th>2016 Estimated*</th>
<th>2017 Estimated*</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,899,303</td>
<td>$2,231,558</td>
<td>$2,058,538</td>
<td>$2,033,209</td>
<td>$2,175,250</td>
<td>$2,333,658</td>
</tr>
</tbody>
</table>

### Permits & Licenses

- **2012**: $1,899,303
- **2013**: $2,231,558
- **2014**: $2,058,538
- **2015**: $2,033,209
- **2016 Estimated**: $2,175,250
- **2017 Estimated**: $2,333,658

### Graph

- **Permits & Licenses**
- **Y-axis (Value)**: $1,500,000 to $2,400,000
- **X-axis (Year)**: 2012 to 2017

The graph illustrates the trend of permits and licenses from 2012 to 2017, showing an overall increase in expenditures.
### Sales of Goods & Services

<table>
<thead>
<tr>
<th></th>
<th>2012 Actual</th>
<th>2013 Actual</th>
<th>2014 Actual</th>
<th>2015 Actual</th>
<th>2016 Estimated*</th>
<th>2017 Estimated*</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Goods &amp; Services</strong></td>
<td>$1,941,433</td>
<td>$1,997,842</td>
<td>$2,256,522</td>
<td>$2,216,501</td>
<td>$2,356,370</td>
<td>$2,573,000</td>
</tr>
</tbody>
</table>

![Graph showing Goods & Services sales growth from 2012 to 2017](image-url)
## Interest, Rent & Property Sale

<table>
<thead>
<tr>
<th></th>
<th>2012 Actual</th>
<th>2013 Actual</th>
<th>2014 Actual</th>
<th>2015 Actual</th>
<th>2016 Estimated*</th>
<th>2017 Estimated*</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012 Actual</td>
<td>$393,630</td>
<td>$410,946</td>
<td>$471,122</td>
<td>$455,418</td>
<td>$445,000</td>
<td>$438,359</td>
</tr>
<tr>
<td>2013 Actual</td>
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<tr>
<td>2016 Estimated*</td>
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<tr>
<td>2017 Estimated*</td>
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</tbody>
</table>

### Graph:

- **X-axis:** Year (2012 to 2017)
- **Y-axis:** Interest, Rent & Property Sale ($ in thousands)

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*Estimated values for 2016 and 2017.*
Definitions

- **Enterprise Fund**
  - Regularly charge a fee for services
  - Rely on user fees for all (or substantial portion) of their revenue
  - Entrepreneurial in appearance and function
  - Non-profit attributes

- **Special Revenue Fund:**
  - A fund that stores funds for a specific purpose and documents transfers in and out of the fund
Enterprise Funds
Rapid City Regional Airport

2017 Projected Revenue
- State & Fed Grants: $1,419,775
- Car Rental: $1,178,750
- Parking Lot: $1,050,100
- Airline Terminal O&M: $717,487
- Fuel Sales: $634,000
- Landing Fees: $630,475
- Building/Hangar/Land: $257,805
- Other Revenues: $342,420
- Other Concessions: $216,870
- Car Rental QTA Facility: $105,275
- Customer Facility Charge: $603,600
- Passenger Facility Charge: $1,035,750
- Interest: $17,650
- 2017 Projected Revenues: $8,209,957

2017 Projected Expenses
- Personnel Services: $2,051,194
- Non-Personnel: $2,802,095
- Debt Service: $1,363,145
- Capital Expenditures: $42,500

2017 Requested Budget: $6,258,934

Net Income/(Loss): $1,951,023

Fund Balance: $6,847,213

2017 Capital Projects Budgeted: $2,220,200
Ambulance

2017 Projected Revenue
- Fees $3,959,299
- RCRH Fees $42,900
- Intercepts $24,000
- Standbys $52,200
- Interest Earned $14,004
- Copies $1,500
- Sales Tax $100

2017 Revenues $4,094,004

2017 Projected Expenses
- Personnel Services $3,058,580
- Non-Personnel $827,954
- Debt Service $160,000

Net Income/(Loss) $47,470

2017 Requested Budget $4,046,534

Fund Balance $1,143,27
Ambulance

- New FTE Requests:
  - 3 Ambulance employees  $150,000
    - 0% Budget impact in 2017
Cemetery Fund

2017 Projected Income
- Interest $5,112
- Sales Tax $5,780
- Sale of Lots $83,824
- Services $100,664
- Monument Setting $6,630
- General Fund $25,000
- Perpetual Care Fees $4,009

2017 Projected Revenues $231,019

2017 Projected Expenses
- Personnel Services $203,865
- Non-Personnel $83,981
- Capital Expenditures $30,000

2017 Requested Budget $317,846

Net Income/(Loss) ($86,827)

Fund Balance ($166,261)

NOTE: To be converted to general fund in 2017
Civic Center Fund

2017 Projected Revenues
- Building Rentals: $1,143,500
- Other Rentals: $135,000
- Reimbursements: $660,000
- Box Office Commission: $325,000
- Sales Tax: $315,000
- Marketing: $550,000
- BBB Tax: $4,300,000
- Interest: $20,000
- Concessions: $3,050,000
- Catering Commission: $215,000
- Novelties: $30,000
- Vending & Rentals: $16,000

Total: $10,759,500

2017 Projected Expenses
- Personnel Services: $4,371,129
- Non-Personnel: $5,413,458
- Debt Service: $376,500

2017 Requested Budget: $10,161,087

Net Income/(Loss): $598,412

Fund Balance: $3,930,745

2017 Capital Projects Budgeted: $460,000
Energy Plant Fund

- **2017 Projected Revenue**
  - Reimbursement RCAS $300,000
  - Reimbursement RPCC $437,323

- **2017 Projected Revenues**
  - $737,323

- **2017 Projected Expenses**
  - Personnel Services $443,899
  - Non-Personnel $293,424

- **2017 Budget**
  - $737,323

- **Net Income/(Loss)**
  - $0.00

- **Fund balance**
  - ($190,293)
Meadowbrook Golf Course Fund

2017 Projected Revenue

- Cart Fees $178,000.00
- Punch Cards $25,000.00
- Annual Passes $300,000.00
- Cart Storage $30,000.00
- Green Fees $275,000.00
- Range Balls $44,000.00
- Lockers $800.00
- Trails Fees $5,300.00
- Pull Cart Rentals $1,000.00
- Club Rentals $3,500.00

- Concessions/Gift Cards $24,000.00
- Youth Programs $20,000.00
- Pro Shop $194,000.00
- Player Assn Fees $7,000.00
- Rent - Marcos $30,000.00
- Development Fees $58,000.00

2017 Projected Revenues $1,195,600.00

(Next Page)
Meadowbrook Golf Course Fund

- **2017 Projected Expenses**
  - Personnel Services: $408,360
  - Non-Personnel: $704,876
  - Debt Service: $29,500
  - Capital Expenditures: $55,042

- **2017 Requested Budget**: $1,197,778

- **2017 Projected Revenues**: $1,195,600

- **Net Income/(Loss)**: ($2,178)

- **Fund Balance**: $65,842
Executive Golf Course Fund

2017 Projected Revenue
- Cart Fees $18,000
- Punch Cards $18,000
- Annual Passes $18,500
- Green Fees $100,000
- Pull Cart Rentals $5,200
- Club Rentals $1,500
- Concessions $21,000
- Pro Shop $18,000
- Developer Fees $24,500
- General Fund $25,000
  - (for Lacroix Links subsidy)

2017 Projected Revenues $249,700

2017 Projected Expenses
- Personnel Services $122,390
- Non-Personnel $132,022
- Debt Service $0.00
- Capital Expenditures $0.00

2017 Requested Budget $254,412

Net Income/(Loss) ($4,712)

Fund Balance $46,136
Parking Lot & Area Fund

- **2017 Projected Revenue**
  - Interest: $11,000
  - Sales Tax: $20,000
  - Parking Meters: $149,000
  - Violations: $196,000
  - Leased Parking: $350,000

- **2017 Projected Revenues**: $726,000

- **2017 Projected Expenses**
  - Personnel Services: $190,781
  - Non-Personnel: $221,958
  - Debt Service: $218,000
  - Capital Expenditures: $0.00

- **2017 Requested Budget**: $630,739

- **Net Income/(Loss)**: $95,261

- **Fund Balance**: $743,433
Solid Waste Disposal/MRF Fund

2017 Projected Revenue
- Tipping Fee Cash $650,000
- Tipping Fee Credit $4,400,000
- Intergov’t Transfer- WRF $270,000
- Interest Income $10,000
- Sale of Compost $400,000
- Sale of Compost $80,000
- Sales Tax- 6% $120,000
- Environmental Tax $45,000
- Building Rental $4,800
- Other Revenue (fish) $40,000
- Miscellaneous Income $5,000

2017 Projected Revenue $6,024,800

2017 Projected Expenses
- Personnel Services $1,935,505
- Non-Personnel $3,498,334

2017 Requested Budget $5,433,839

Net Income/(Loss) $590,960

Fund Balance $9,208,997

2017 Capital Projects $4,950,000
Solid Waste Collection

<table>
<thead>
<tr>
<th>2017 Projected Revenue</th>
<th>2017 Projected Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Collection</td>
<td>Personnel Services</td>
</tr>
<tr>
<td>$4,103,082</td>
<td>$1,028,328</td>
</tr>
<tr>
<td>Transfer from Landfill</td>
<td>Non-personnel svcs</td>
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<tr>
<td>$414,000</td>
<td>$941,746</td>
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<tr>
<td>Interest Income</td>
<td>Capital outlay</td>
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<tr>
<td>$40,000</td>
<td>$330,000</td>
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<td>Misc Income</td>
<td>2017 Requested Budget</td>
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<td>$7,000</td>
<td>$2,300,074</td>
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<tr>
<td>2017 Projected Revenue</td>
<td>Net Income</td>
</tr>
<tr>
<td>$4,564,082</td>
<td>$1,976,792</td>
</tr>
<tr>
<td>Fund Balance</td>
<td>$4,610,324</td>
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</tbody>
</table>
Solid Waste Collection

- New FTE request:
- Solid Waste Mechanic $40,623
### Storm Water Fund

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td><strong>2017 Projected Revenues</strong></td>
<td></td>
</tr>
<tr>
<td>Drainage Assessment</td>
<td>$2,243,009</td>
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<tr>
<td><strong>2017 Projected Expenses</strong></td>
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</tr>
<tr>
<td>Personnel Services</td>
<td>$449,738</td>
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<tr>
<td>Non-Personnel</td>
<td>$132,670</td>
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<tr>
<td>Debt Service</td>
<td>$164,937</td>
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<tr>
<td>Capital Expenditures</td>
<td>$135,000</td>
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<td><strong>2017 Requested Budget</strong></td>
<td>$882,345</td>
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<tr>
<td><strong>Net Income/(Loss)</strong></td>
<td>$1,360,664</td>
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<tr>
<td><strong>Fund Balance</strong></td>
<td>$3,604,097</td>
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<tr>
<td><strong>2017 budgeted capital projects</strong></td>
<td>$1,385,000</td>
</tr>
</tbody>
</table>
Transportation Terminal Fund

- **2017 Projected Revenue**
  - Vending commissions: $300
  - Interest: $200
  - Building rent: $11,352
  - Transfer from general fund: $25,000
- **2017 Projected revenues**: $36,852

- **2017 Projected Expenses**
  - Personnel services: $0.00
  - Non-personnel services: $103,693
  - Capital expenditures: $0.00
- **2017 requested budget**: $103,693
- **Net income/(loss)**: $(66,841)
- **Fund Balance**: $(17,105)
Water Reclamation Fund

- **2017 Projected Revenue**
  - Sewer User Fees $11,767,985.21

- **2017 Projected Expenses**
  - Personnel Services $1,993,492
  - Non-Personnel $3,503,098
  - Debt Service $1,382,333
  - Capital Expenditures $469,230

- **2017 Requested Budget** $7,348,153
- **Net Income/(Loss)** $4,419,831
- **Fund Balance** $1,225,630
- **Transfer from Utility Support** $7,000,000
- **2017 Capital Projects** $12,000,000
## Water Department

**2017 Projected Revenue**
- Water User Fees: $14,647,297
- Other sales/services: $750,000
- Total projected Revenue: $15,397,297

**2017 Projected Expenses**
- Personnel Services: $2,554,967
- Non-Personnel services: $2,257,324
- Capital Expenditure/debt svc: $315,946

- **Total 2017 Requested Budget**: $7,353,270
- Net Income: $8,044,027
- Fund balance: $4,277,042

**2017 Capital Projects Budgeted**
- $9,906,840
Water Department

- New FTE Requests:
  - 3 Water Maintenance emp $120,000
Special Revenue Funds
Community Development Block Grant

- **2017 Projected Revenue**
  - Federal grant $431,872

- **2017 Projected Expenses**
  - Personnel services $92,372
  - Non-personnel services $339,500
    - Including grants to sub-recipients

- **2017 requested budget** $431,872
- **Net income/(loss)** $0.00
- **Fund Balance** $29,976
## CIP Fund

### 2017 Projected Revenue
- Sales Taxes: $12,933,355
- Utility Sup Fund: $1,500,000
- STP Funds: $2,089,829
- Miscellaneous: $61,627

**Total 2017 Projected Revenues:** $16,584,811

### 2017 Projected Expenses
- Streets, Drainage, MIP: $9,947,827
- STP Projects: $2,089,829
- Parks & Recreation: $925,098
- Government Facilities: $927,419
- Information Technology: $226,936
- Contingency: $300,000
- Debt Service: $652,362
- Fire Vehicles: $511,499
- Interdept Charges: $1,417,507

**Total 2017 Requested Budget:** $16,998,477

**Net Income/(Loss):** ($413,666)

**Fund Balance:** $24,138,293
Vision Fund

- **2017 Projected Revenue**
  - Sales Taxes: $13,042,977
  - Soccer Loan: $54,219
  - TIF 64 Reimbursement: $275,380
  - Miscellaneous: $120,202

- **2017 Projected Revenues**: $13,492,778

- **2017 Projected Expenses**
  - Opportunity Capture Fund: $275,380
  - Interdepartmental Revenue: $305,731

- **2017 Requested Budget**: $581,111

- **Net Income/(Loss)**: $12,911,667

- **Fund Balance**: $13,373,780
RSVP Fund

2017 Projected Revenue
- Federal Grant $46,000
- Transfer from General Fund $30,000
- Donations $40,000

2017 Projected Revenues $116,000

2017 Projected Expenses
- Personnel Services $113,830
- Non-Personnel $3,200

2017 Requested Budget $117,030

Net Income/(Loss) ($1,030)

Fund Balance ($14,632)
Erosion Sediment Fund

2017 Projected Revenue
- Permits $64,269
- 2017 projected revenue $64,269

2017 Projected Expenses
- Personnel services $60,829
- Non-personnel $3,440

- 2017 requested budget $64,269
- Net income/(loss) $0.00

- Fund Balance $35,597
Hazard Mitigation Fund

- **2017 Projected Revenue**
  - Federal grant $370,000

- **2017 Projected Expenses**
  - Personnel services $91,818
  - Non-personnel $280,000
- **2017 Requested Budget** $371,818

- **Net income/(loss)** ($1,818)

- **Fund balance** $594,388
Occupancy Tax Fund

- **Projected 2017 revenue**
  - Occupancy fee: $1,666,667
  - Penalties and fees: $3,323
  - Total projected revenue: $1,669,990

- **Projected 2017 expenses**
  - Personnel services: $19,990
  - Non-personnel: $1,650,000
  - 2017 Requested Budget: $1,669,990
  - Net income/(loss): $0.00

- **Fund Balance**: $236,779
Downtown BID Fund

- Special Assessment $180,808.00
- Penalties and Interest $192.00

- 2017 Projected Revenues $181,000.00
- Personnel Services $0.00
- Non-Personnel $181,000.00

- 2017 Requested Budget $181,000.00
- Net Income/(Loss) $0.00

- Fund Balance $12,500
Repair & Demolition Fund

- **Projected 2017 revenue**
  - Special assessment: $55,000

- **2017 projected expenses**
  - Non-personnel: $55,000

- **2017 requested budget**: $55,000

- **Projected income/(loss)**: $0.00

- **Fund Balance**: $135,302
## Surplus Funds

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015 Ending Fund Balance</td>
<td>$18,319,379.90</td>
</tr>
<tr>
<td>Due to CIP Fund (STP dollars)</td>
<td>$5,078,624.00</td>
</tr>
<tr>
<td>Reserves per Ordinance</td>
<td>$7,950,150.00</td>
</tr>
<tr>
<td>Designated for 2016 Budget</td>
<td>$3,528,687.00</td>
</tr>
<tr>
<td>Undesignated Remaining</td>
<td>$1,761,918.90</td>
</tr>
</tbody>
</table>
Priority Based Budgeting

Goals:

- Understanding where our money is and where it goes
- Demystifying – lingo, process etc
- Clarifying the difference between financial accounting, and financial accountability.
- Using data to help with decision making
- A tool to defund low priority programs
- A tool to appropriately fund high priority programs
- To share clear data and details with the public
- Efficiency and accountability to avoid threat of higher taxes
Priority Based Budgeting

- First year of implementation
- This year (2017)
  - Program identification complete
  - Program scoring and prioritization in progress
  - Program cost allocation in progress
  - Priority budgeting philosophy currently ‘uploading’ into departments
  - We are at program budgeting point

- Second year implementation
- Next year (2018)
  - A year of PBB data on the books
  - Will see how prioritizing programs will influence desired results
  - Requests will be to enhance/reconfigure programs, not for the resource within the program
Priority Based Budgeting Tools

- Resource Alignment Diagnostic Tool (RAD)
  - To visually compare and contrast priority quartiles, program costs
  - Will transfer our budget from line item to program budget
  - This is a “new lens” through which to view the alignment of resources to desired results
- Will tie together our comprehensive plan and the budgeting process
Future Budget Related Issues

Historical Use of General Fund Cash to Balance Budget

- 2007
- 2008
- 2009
- 2010
- 2011
- 2012
- 2013
- 2014
- 2015
- 2016
- 2017
Future Budget Related Issues

- Appoint Government Efficiency Committee
- Evaluate:
  - RSVP
  - Meadowbrook Golf Course
  - Executive/LaCroix Golf Courses
  - Journey Museum
  - Humane Society
  - Dahl Fine Arts
  - RC Public Library
Future Budget Related Issues

- Smooth out the budgeting of major equipment and other capital expenses
- Make the budgeting cycle a 12 month process
- Employee retirement incentive and examining our labor costs
- Repeal or revise ordinance 2.24.090 RE: Community Investment Committee
- Repeal or revise ordinance 2.40.140 RE: Surplus funds
Future Budget Related Issues

- FTE Request – Mayor’s Office
- Budget Analyst
  - To provide support to council and all 11 departments
  - Measuring budget performance
  - Data analysis, forecasting and coordinating
  - Point person for the Priority Based Budgeting process
  - Will make budgeting a 12 month process
  - $60,000 range. $68,190 with benefits (estimate only)
Adding Funds for Infrastructure Needs

- How will we increase infrastructure revenue?
- Fingers out of CIP
  - IT $226,936
  - Fire vehicles $511,499
  - Interdepartmental charges $1.4 million
  - Parks and Recreation $925,000
- Stop the WORP mentality
- Hire more Engineering Techs? (inspectors)
- Draft a 5 year infrastructure ramp-up plan and commit to it
Budget Feedback

- Easy questions answered here
- Other questions?
  - Submit in writing
  - I will answer publically prior to budget hearing